

2017/18



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1. INTRODUCTION

This Statement of Accounts summarises the financial performance of the Council for the year ended 31 March 2018.

This narrative report provides a concise and understandable explanation to the most significant aspects of the Council's financial performance, year-end financial position and cash flows. It aims to assist in the interpretation of the accounting statements. It will also provide a commentary of the major influences affecting the Council's income and expenditure and cash flows, and information on the financial needs and resources of the Council.

2. REVIEW OF THE YEAR

Financial Environment

The financial year began with the setting of the budget on 23rd February 2017, when a challenging balanced budget was set. The following sections describe the actual performance against this budget.

In common with the rest of local government, the Council has seen significant reductions in its core funding creating an increasing reliance on Council tax and the need to seek alternative income sources to maintain service delivery.

Therefore difficult decisions have been taken by the Council in order to establish a balanced financial plan for the next three financial years given the finite resources that will be available. The Council has proactively sought to find ways to protect services and has found the majority of savings from efficiencies and increased income rather than cuts to service delivery.

General Fund

The Comprehensive Income and Expenditure Statement on page 17 sets out the cost of services that the Council provides detailed as per the Council's corporate priorities. You can also find the Expenditure and Funding Analysis Statement on page 16. This analysis demonstrates how the funding available to the Council for the year 2017/18 (i.e. Government grants, rents, Council Tax and Business Rates) has been used to provide services in comparison with those resources consumed or earned under generally accepted accounting practice (GAAP). The Expenditure and Funding Analysis also shows how this expenditure is allocated for decision making purposes between the Council's corporate priorities. Income and expenditure accounted for under GAAP is presented more fully in the Comprehensive Income and Expenditure Statement.

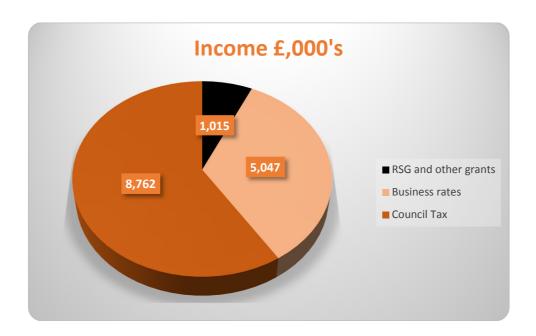
The General Fund covers all net spending by the Council on services other than those accounted for in the Housing Revenue Account. General Fund services are paid for from Government grants, contributions from Business Rates and Council Tax.

The table below provides a summary of the final outturn position for the General Fund against the approved budget for the year and an explanation of the major variations:-

	Budget £'000	Actual £'000	Variance £'000
Corporate Priority - Service Expenditure			
Our Council	4,259	3,963	(296)
Our Communities (1)	6,150	7,159	1,009
Our Economy	895	468	(427)
Our Homes	(1,569)	(1,835)	(266)
Sub Total	9,735	9,755	20
Drainage rates	460	455	(5)
Capital charges, interest and debt management (2)	(419)	(2,235)	(1,816)
Transfer to / (from) reserves and balances (3)	1,762	3,256	1,494
Total Council Expenditure	11,538	11,231	(307)
Payments to parish councils	2,850	2,850	-
Footway lighting	160	160	-

Total Spending Requirement	14,548	14,241	(307)
Funding:			
Council Tax	(8,580)	(8,580)	-
Non Domestic Rates	(4,771)	(5,047)	(276)
Revenue Support Grant and other grants	(1,015)	(1,015)	-
Surplus / deficit on Collection Fund	(182)	(182)	-
Total District Council Financing	14,548	14,824	(276)
(Surplus) / Deficit for year	-	(583)	(583)

The funding for the year was £14,824,000 and came from the following sources;



- (1) Our Communities The increased expenditure is mainly due to the accounting treatment of the capital expenditure on Disabled Facilities Grants. This has been reversed under "Capital Charges" so there is no impact on the General Fund and, therefore, Council Taxpayers.
- (2) Capital Charges, Interest & Debt Management relates to the reversal of additional capital charges written off to the Council's services, (such as the impairment of specific council assets undergoing improvement), that are required under proper accounting treatment but which are not permitted to be a cost to the Council Taxpayer. Implications of the IAS19 transactions are also seen here which total £1,035,106 due to an increase in the pension rights earned during the year.
- (3) The General Fund achieved a surplus of £582,766 during the year which was transferred to the following reserves;

 Income Volatility Reserve 	£45,000
General Fund Working Ba	alance £398,766
Renewals Reserve	£139,000

Other variances on reserve movements include the following;

•	From Wellbeing Reserve	£293,700
•	From New Homes Bonus Reserve	£176,500
•	From Renewals Reserve	£207,000
•	To Earmarked Expenditure Reserve	£160,700

Housing Revenue Account

The Housing Revenue Account (HRA) has to be maintained as a separate account and contains all the expenditure and income relating to the Council's function of managing and maintaining Council owned dwellings as a social landlord.

For 2017/18, the approved budget for the year showed a balanced Income and Expenditure position. The actual net expenditure for the year reflected a surplus of £629,169. The table below provides a summary of the final outturn position for the HRA against the net budget.

Housing Revenue Account	Approved Budget £'000	Actual Outturn £'000	Variance £'000
Expenditure			
Repairs and maintenance	3,673	3,423	(250)
Supervision and management	2,878	2,727	(151)
Rents, rates, taxes and other charges	166	225	59
Bad debts provision	80	74	(6)
Debt management expenses	26	35	9
Other expenditure	862	683	(179)
Depreciation	1,991	2,016	25
Component de-recognition	-	1,730	1,730
Asset revaluation gain	-	(5,018)	(5,018)
Total Expenditure	9,676	5,895	(3,781)
Income			
Rental income	(15,211)	(15,105)	106
Other income	(12)	(55)	(43)
Total Income	(15,223)	(15,160)	63
Net Cost of Services	(5,547)	(9,265)	(3,718)
Capital charges and investment transactions	2,010	1,004	(1,006)
(Surplus) / Deficit in Year on Services	(3,537)	(8,261)	(4,724)
Adjustments between accounting and funding basis	(1,991)	2,038	4,029
Total appropriations and contribution to / (from) reserves	5,528	5,594	66
Net Operating (Surplus) / Deficit for the Year	-	(629)	(629)

As at 31 March 2018, the Council maintains £750,000 as a working balance for the HRA to cover any unforeseen expenditure in the operating of the Council's housing stock and any unforeseen financial risks. The In Year surplus was transferred to the HRA Earmarked Reserve (£167k) and the Major Repairs Reserve (£462k).

Capital Expenditure

The Council's capital expenditure on the provision of new or enhanced assets is largely met from reserves and borrowing but also to a lesser degree from government grants and contributions from third parties.

Capital expenditure for the financial year amounted to £15.042million compared to the approved capital programme budget of £23.112million, representing a net underspend of £8.070million. The main reasons for this variance are due to delays on the Council's new build programme, savings on the replacement of housing stock components and a reduced call on loan issue to Lafford Homes Ltd. The Council's capital expenditure and funding position for 2017/18 is summarised as follows:

Capital Programme	Approved Budget £'000	Actual Outturn £'000	Variance £'000
Housing capital programme	8,114	5,494	(2,620)
Non-housing capital programme	14,998	9,548	(5,450)
Total Capital Expenditure	23,112	15,042	(8,070)
Financed by:			
Capital grants and contributions	(553)	(858)	305
Council reserves	(3,652)	(2,609)	(1,043)
Contribution from Major Repairs Reserve	(3,788)	(2,981)	(807)
Capital receipts	(948)	(2,123)	1,175
Prudential borrowing	(14,171)	(6,471)	(7,700)
Total Financing	(23,112)	(15,042)	(8,070)

The Council's Capital Programme has supported continued investment in the Housing stock (both new build and enhancement), seen near completion of the new Refuse Depot and 7 income generating industrial workshops at Metheringham and loan financing to Lafford Homes Ltd, the Council's wholly owned housing company.

The Council delivered seven additional new council dwellings at Daisyfield Lane, Sleaford and a number of other new build developments are currently under construction. Conversions at Eslaforde Gardens and Grantham Road, Sleaford produced eight new dwellings. Seven properties were also acquired from the open market. The Council has continued investment in the current housing stock to maintain them at the Council's "NK Fabric First" standard. The major refurbishment and new build programme at Newfield Road, Sleaford is progressing and is scheduled for completion in March 2019.

Earmarked Reserves

The Council began the year with £16.2million in Earmarked Reserves for specific purposes across the Council's General Fund, HRA and capital programme. The largest of these relates to the New Homes Bonus (£1.1million), HRA Major Repairs Reserve (£5.3million), Greater Lincolnshire Transport Strategy (£0.6million), Capital (£0.7million), Income Volatility (£0.8million) and Regeneration (£0.5million) all of which the Council is planning to invest into infrastructure, growth and its asset base.

During 2017/18 the Council made the decision to rationalise the number of reserves held. This meant balances on a number of longstanding reserves were appropriated through to other reserves so as to better support delivery of the council's priorities. The new list of rationalised reserves and the movements are illustrated in the reserves note (note 10).

The Council received a further New Homes Bonus amount of £2.3million which has initially been allocated to the reserve. It also contributed £6.2million to the HRA Major Repairs Reserve from the HRA to fund the capital expenditure on its housing stock and new build programme. Other contributions to reserves totalled £5.6million.

Use of reserves, mainly on the General Fund and Housing capital programmes, totalled £11.9million which gave a position at 31 March 2018 of £18.4million in Earmarked Reserves. More details on these reserves are contained in note 10 on page 44.

Assets and Borrowing

The value of the Council's level of total long term debt outstanding as at 31 March 2018 decreased by £2million to £61million. This was due to the Council's annual repayment of the Equal Instalment of Principal (EIP) HRA Buyout of Housing Subsidy loan in 2017/18(£2million).

The Council's total long term assets amounted to £200.3million, an increase of £15.4million on 2016/17. This is mainly due to an increase in the Council Dwellings valuation at 31 March 2018.

Pension Costs

The Council accounts for retirement benefits when it is committed to give them, even if the actual giving will be many years into the future. This means that;

- The financial statements reflect the liabilities arising from the Council's retirement obligations,
- The costs of providing retirement benefits to employees are recognised in the accounting period in which
 the benefits are earned by employees, and the related finance costs and any other changes in value of
 assets and liabilities are recognised in the accounting periods in which they arise,
- The financial statements disclose the cost of providing retirement benefits and related gains, losses, assets and liabilities.

The Balance Sheet presents a small increase in the estimated Pension Fund Reserve net liability over the 2017/18 year of £0.5million, to £35million as at 31 March 2018. The estimation of the net liability to pay pensions depends on a number of complex judgements relating to the discounts used, the rate at which salaries are projected to increase, changes in retirement ages, mortality rates and expected returns on pension fund assets. A firm of consulting actuaries is engaged to provide the Council with expert advice about the assumptions to be applied.

The statutory arrangements for funding the remaining liability of £35million means that this deficit will be made good by increased level of annual employer contributions payable to the Pension Fund over the remaining estimated average working life of our employees in the Pension Scheme.

Performance indicators

The NK Plan identifies the Council's vision, purpose, values and priorities. The NK Plan covers a rolling three year period and is updated annually with the NK Plan 2018-21 approved in March 2018. The NK Plan fully aligns with the SWOT analysis for the district. Full details can be found at item 77a https://democracy.n-kesteven.gov.uk/ieListDocuments.aspx?Cld=297&Mld=7157&Ver=4

The Council's Performance Framework is designed to measure the key activities that the Council undertakes to ensure delivery of the NK Plan. The Performance Framework is multi-layered. The council has 40 **key** performance indicators (KPs) in 2018/19 with a cascade thereafter. Service Performance Indicators (SPs) are set by each division's Head of Service, and reviewed and reported to CMT each quarter. Operational Performance Indicators (OPs) are set at team level and are monitored by both service managers and their divisional management team (DMT).

The Performance Framework covering both measures and targets is reviewed annually and updated accordingly. The KP Performance Framework, including the rationale for additions, deletions and amendments is reviewed by both the Performance and Resources Overview and Scrutiny Panel and the Council's Executive Board each year. The KP Performance Framework for 2018/19 may be found at item 11 https://democracy.n-kesteven.gov.uk/ieListDocuments.aspx?Cld=286&Mld=6990&Ver=4

KPs are reported on either a quarterly or annual basis dependent on the measurement frequency. Scrutiny and challenge is provided by CMT, the Performance & Resources Overview and Scrutiny Panel, and the Executive Board. The most recent quarterly report may be found at item 13 https://democracy.n-kesteven.gov.uk/ieListDocuments.aspx?Cld=286&Mld=6989&Ver=4

The Council's Performance Framework is set up within the Council's Performance Management system, CAMMS. This allows ease of access to and transparency of performance.

Each key performance indicator has a clear methodology and ownership statement, providing transparency, sound data quality as well as resilience in the capture and reporting of information

The NK Plan and Performance Framework along with the key supporting evidence base are also published on the Council's website https://www.n-kesteven.gov.uk/your-council/facts-and-figures-about-the-council/council-performance/the-nk-plan/

3. LAFFORD HOMES LTD

During 2016-17 the Council established a new housing company, Lafford Homes Limited, to deliver market housing for rent within the district. This company is 100% owned by the Council. It is anticipated that Lafford Homes Ltd will have a positive impact on the district housing requirement shortfall.

The Council's original business case for setting up Lafford Homes demonstrated the ability to build a number of schemes at a cost of approximately £21million over the initial 8 years. However, for various reasons, one of the biggest being land availability, these all fell by the wayside except for Steam Court.

During the first 19 months of operation, the Company has still made significant progress and has flexed its approach to development based on the challenges experienced above. The positive aspects that the company has seen have been:

- Steam Court has been delivered per the original development timeline;
- Development of a business case for the purchasing of existing satisfactories which will add 11 properties to the Company's portfolio;
- Financial backing by the Shareholder who has expressed a desire for Lafford Homes to deliver more:
- The establishment of a presence and confidence amongst stakeholders that Lafford Homes is delivering;
- A Softening of Government policy towards build for all tenures by councils and council owned companies even with the potential of grant funding opportunities.

Strategic Appraisal Review

The Company conducted a Strategic Appraisal review in August 2017. This set out the strategic options it has open to it as:

- New build for market rent;
- New build for sale:
- New build for affordable housing:
- Joint Ventures:
- Purchase of existing satisfactories;
- Land banking, and;
- Development of stalled sites.

The Strategic Appraisal identified new build for private market rent as the preferred option followed by the Development of stalled sites and new build for affordable housing. This demonstrates that the company focus on new build has clearly been correct. However, new build for affordable housing, except where required by planning obligations, is difficult to make financially viable at this stage.

It is important to note that the work undertaken as part of the Strategic Appraisal does not see options as mutually exclusive neither does it look to provide an order of activity per se. Its aim is to help guide the strategic approach to delivery, depending on the demand for housing and the funding available, in order to best achieve the Company's objectives.

The core business of Lafford Homes remains the build of new properties for market rental in order to achieve the objectives of the Company and the Council. However, the following changes in approach have been

implemented as part of the Company's revised Business Plan 2017/18 to 2020/21 to reflect the realistic position of Lafford Homes and to maximise growth and the potential of the company;

- Boost purchase of existing satisfactories to more quickly generate the Company profit and an asset base for capital appreciation;
- Develop a focus on acquiring land for potential future projects thereby taking greater control over delivery;
- Recognise realistic timescales for delivering on major projects;
- Provide a clear focus on short term and long term activity of Lafford Homes.

Short Term Plan

To meet the desire of establishing short term spend and acquisitions, the purchase of existing satisfactories has proved to be the easiest procurement routine for the company to obtain assets. The Board is also aware of a number of stalled developments. Negotiations can take place with developers and a programme to acquire properties and land to help take control of future build development is also possible but still may take some time to negotiate.

This gives the Company two short term programmes it is pursuing;

- Property Purchases;
- Land Acquisition.

This allows the Company to drawdown loans based on these two programmes rather than individual properties or land purchases giving the greatest level of flexibility to achieve the Company's and the Council's objectives for Lafford Homes.

The purchase of existing satisfactories and stalled sites prove to be less financially attractive as the price is usually at market or close to market. However, as they generally represent individual units it does give the Company a simple opportunity to liquidate in the future to help provide equity should the need arise say for a more financially viable larger scheme.

As part of this strategy, the Company remains focused on the delivery of new build schemes as these represent the greatest achievement of the Company's objectives as well as greater value for money. Should a new build scheme be deliverable within this short term timeframe with loans able to be drawn down per the Funders loan profile, then resources would be diverted to new build while ensuring the overall expenditure profile is maintained.

Longer Term Plan

As part of this business plan, the aim will be to take a flexible view by bringing forward the schemes that meet the financial criteria of the company and can be delivered within the required timeframe. This gives Lafford Homes the maximum flexibility and greatest opportunity to react to the market conditions rather than doggedly pursuing a scheme at the expenses of others just because it has direct approval by the Council.

The minimum financial criteria set by Lafford Homes for consideration of a major scheme is set out as follows.

Gross Rental Yield on Investment 5.5% Net Rental Yield on Investment 2% Net Pay Back 40 years

The minimum criteria is established on the assumption that only loan funding is available. Therefore, obtaining grant funding will assist in achieving higher returns or may allow the company to pursue affordable housing schemes.

This approach would see approximately 120 properties delivered by way of new build by 2022/23. In combination with Steam Court, this would see that the Company aims to build and retain in excess of 150 properties during its first 6 years of operation. The Company's total asset base, including property purchases would approximate to 180 by 2022/23 with the Steam court development.

This strategy for delivery demonstrates that Lafford Homes can continue to acquire quality properties for market rental, quickly meeting the objectives of both the Company and the Council.

4. FUTURE PLANS

Corporate Plan and Vision

The Council's Corporate Plan for 2018-21 (known as the NK Plan) sets the framework for Members, officers, communities, organisations and individuals to work together to deliver our vision of "a district of flourishing Communities".

Each year the Council reviews its Corporate Plan. It has been designed with input from key stakeholder groups including Elected Members, tenants, Youth Council and partnership groups. Given the proposed addition of a new fifth priority (Our Environment) a full "1000 conversations in 100 days" consultation was also undertaken this year, with 3121 residents responding to the consultation survey which ran from 16th November to 13th December. The Plan sets out the Council's high level vision, provides clarity on the Council's priorities and set out a series of ambitions under each priority to establish the work programme for the authority.

The NK plan is about making a difference for people and communities in North Kesteven. It is a plan designed to ensure that the Council continues to deliver excellent services for the flourishing communities in North Kesteven, whilst tackling the main challenges facing the district

KEY FOCUS AREAS

Our Communities

What we want to do.

- Implement our new leisure partnership arrangements
- Implement with partner authorities the new waste management strategy for Lincolnshire
- Continue to implement key strategies for homelessness and welfare

Our Environment

What we want to do.

- Fully develop our new Environment priority
- Conclude and implement the open spaces strategy
- Champion further sustainability and reduction in emissions across NK

Our Economy

What we want to do.

- Complete the masterplan with Sleaford Moor Enterprise Park
- Take a proactive approach to the opportunities and challenges that BREXIT will
 pose for our local economy
- Work closely with businesses across the District and facilitate business investment

Our Homes

What we want to do.

- Begin construction of at least 19 new council properties
- Work with developers to deliver more homes, including affordable homes, in the District
- Complete the Newfield Road regeneration scheme
- Continue to invest in accordance with the Lafford Homes business plan to acquire further properties for the local rental market
- Bring back into use at least 20 more empty homes

Medium Term Financial Strategy 2018/19 to 2020/21

The Council's Medium Term Financial Strategy sets out its clear commitment to provide quality services which represent value for money for the district's 100 flourishing communities. It builds on the achievements of the past, and sets out a clear direction for the future in conjunction with the Council's Corporate Plan.

The Council has in place an ambitious and innovative programme of activity designed to ensure that the Council maintains its already robust financial position and proactively meets the challenges the Council faces.

Through areas such as the Council's transformation programme, its ExCITe programme and foresight in taking proactive risk mitigation measures (e.g. by establishing the income volatility reserve) it is clear that appropriate mechanisms are in place to preserve the Council's status and drive it forward.

These plans are progressing in line with expectations and are regularly reviewed to ensure they continue to deliver the desired outcomes. The Council can take great comfort from this together with recognising that income levels remain strong, budgets are well managed and future scenarios are modelled to allow proactive action to be taken.

For the initial phase, the Council's finances remain in a strong position with a balanced and sustainable three year position being delivered. The proactive work already undertaken by the Council, including substantial investment activity, through the Council's Capital Programme, its Transformation Programme and the ExCITe Strategy means that it is well placed to tackle the challenges ahead.

Beyond 2020, the Council faces particular uncertainty with the expected introduction of 100% Business rates Retention and further "responsibilities" as a consequence. At this stage, many of the mechanisms of the new system are yet to be determined with all aspects of the current "50%" model being reviewed by Government. Therefore, one option open to the Government is to simply "reset" the current 50% Business Rates Retention regime.

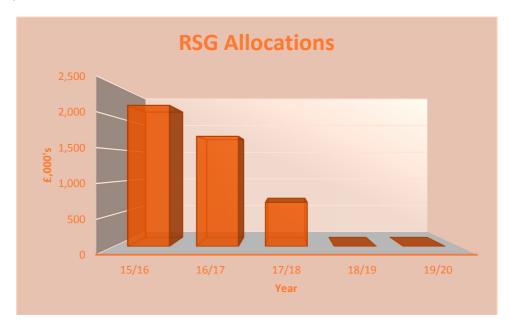
Despite these challenges the outlook beyond 2020 is also positive with the Council's finances remaining in a strong position. The longer term projections identify the likely scale of the challenge faced and the opportunities that this presents for the Council. Whilst a continued focus will be required, the proactive work already undertaken by the Council together with the initiatives and investments planned means that it is well placed to maintain its robust financial position.

The Medium Term Financial Strategy demonstrates that the Council has sound financial management arrangements in place which are focused on the delivery of its vision and corporate priorities.

Whilst local government finance contains many uncertainties, the Council has a greater opportunity to retain Business Rates income locally with a lessor reliance on Central Government support. Inevitably the Council's plans will need to change. Therefore, all areas of the budgets will be kept under review and the Council will continue to reduce costs and seek ways to generate income where appropriate.

General Fund - Impact of Further Government Funding Reductions

The Council, along with all other public bodies, will continue to face an unprecedented and extremely challenging short to medium term financial environment as it responds to the Government's spending review and reductions in Revenue Support Grant (RSG) that it pays to the Council. The following chart demonstrates the cuts experienced by the Council to the RSG allocation.



During 2017/18 it was announced that this Council is part of the successful Lincolnshire 100% business rates pilot. This is expected to see the council retain an additional £1 million during 2018/19 in business rates although as a result the Council loses its RSG allocation for 2018/19. Furthermore, the Government has confirmed that RSG will be eliminated completely by 2019/20.

As part of the Pilot submission prospectus, the Council committed to utilising any additional resources from operating as part of the Pilot to increasing the resources available for investment in economic development, housing and regeneration schemes and supporting financial sustainability. Therefore, during 2018/19 a number of business cases will be reviewed and value for money secured so that the Council can establish the best schemes in which to invest this additional income.

This still leaves the Council with some work to do in order to achieve a balanced budget over the medium term. However, an increasingly active economy within the District means that under the Government's current funding regime for local government, the Council stands in a better position to achieve this.

This challenge is not new for the Council which has been required to demonstrate efficiency savings for many years and because of the responsible action the Council has taken in managing its budgets previously, it stands in a good position to ensure any new savings are achieved in a considered way in order to help protect the delivery of the frontline services it provides to the public.

Housing Revenue Account Spending Plans

Housing Revenue Account

The HRA Self Financing system came into effect on 1 April 2012 and marked a significant change in the way the Council budgets and plans for the future management, maintenance and development of its housing stock. HRA Self Financing has released the Council to a large extent from central government control through a one-off payment of £56.8million to buy out of the previous Housing Subsidy finance regime. Under Housing Subsidy,

the amount of money the Council had to contribute was calculated by a Government formula on an annual basis leading to short-termism in decision making and planning service expenditure. Now the Council has a well-established and robust 30 year business plan and financial plan charting its long term aspirations in the provision of local government housing.

The Chancellor of the Exchequer announced in the July 2015 Budget Statement that social rent levels with effect from 1 April 2016 be subject to an imposed 1% per annum reduction for four years, covering the financial years 2016/17 to 2019/20. The compound effect of this imposed income reduction meant that NKDC had to change the way it planned for component replacements and its new build unit delivery target. NKDC ensures through the budget setting process that it could still deliver a viable 30 year business plan, maintaining high quality stock and still deliver new build schemes from the increasingly limited resources.

The Government announced on 4th October 2017 that rent setting policy will return to Consumer Price Index (CPI) plus 1% rent rises for five years from 2020/21 (from 6th April 2020). The return to formula rent had been assumed and reflected in the 30 year business plans.

Capital Spending Plans

Housing Capital Programme

With the introduction of HRA Self Financing, the Council is able to invest the money that previously would have been paid into the national Housing Subsidy system (a net £4million) once it has repaid the loan principal and interest associated with the buyout of Housing Subsidy. This has meant that the Council is projecting to see significant surpluses in the HRA to put towards capital improvement works and the provision of new housing.

The Council's extremely successful New Build programme has continued during 2017/18 with a further £52.83million approved planned investment from 2018/19 to 2027/28 to increase the Council's housing stock. The Council's existing stock continued to be enhanced to 'Fabric First' homes standard during 2017/18 with a further £29.770million approved planned investment from 2018/19 to 2027/28 in the Council's existing housing stock

Non-housing Capital Programme

Resources available for investment in non-housing capital assets and schemes have been increasingly scarce in recent years and the Council continues to work hard with stakeholders and partners in order to provide investment in non-housing assets.

The Council will deliver market housing for sale within the General Fund. It is anticipated that this scheme will have a positive impact on the District's housing requirement shortfall.

The Council's housing company 'Lafford Homes Ltd' continues to deliver market housing for rental within the District. This limited company is wholly owned by NKDC. It is anticipated that this will have a positive impact on the District housing requirement shortfall. All profits will be paid to the Council as sole shareholder to partially negate the impact of reduced central government grants receivable in the future.

The Council will continue to support Disabled Facilities Grants totalling £0.452million in 2018/19. The non-housing capital programme 2018/19 to 2020/21 provides for an investment of £1.5million for the 'Heart of Sleaford' cinema and public realm scheme, a £0.291million Regeneration Fund, £0.281million for the completion of the refuse depot relocation and industrial workshops scheme, £0.599million for refuse vehicle fleet replacement, £2.639million budget to deliver housing developments, £7.100million identified for loans and financial assistance to Lafford Homes Ltd and the commencement of a £1.29million refurbishment scheme of the National Centre for Craft and Design.

The following table summarises the Council's proposed capital expenditure plans for HRA and General Fund schemes and how it plans to fund these:

Capital Programme 2018/19 to 2020/21	Approved Budget 2018/19 £'000	Forecast Budget 2019/20 £'000	Forecast Budget 2020/21 £'000
HRA	9,795	7,982	15,416
General Fund	13,861	8,204	5,854
Total Capital Expenditure	23,656	16,186	21,270
Financed by:			
Capital grants and contributions	(809)	(402)	(2,202)
Council reserves	(3,947)	(1,630)	(526)
Major Repairs Reserve (HRA)	(8,261)	(838)	(5,033)
Capital receipts	(3,439)	(3,216)	(2,909)
Prudential borrowing	(7,200)	(10,100)	(10,600)
Total Financing	(23,656)	(16,186)	(21,270)

5. MATERIAL EVENTS AFTER THE REPORTING DATE

There have been no material events affecting the Council that have occurred since 31st March 2018.

6. THE ACCOUNTS

The following Statement of Accounts consist of:-

- > Statement of Responsibilities This details the responsibilities of the Council and the Chief Financial Officer in respect of the Statement of Accounts.
- ➤ Movement in Reserves Statement This is a summary of the changes that have taken place in the bottom half of the Council's Balance Sheet over the financial year.
- ➤ Comprehensive Income and Expenditure Statement This statement consolidates all the gains and losses experienced by the Council during the financial year. As the Council does not have any equity in its Balance Sheet, these gains and losses should reconcile to the overall movement in net worth.
- ➤ Expenditure and Funding Analysis shows how much annual expenditure is used and funded from resources in comparison with those resources consumed or earned by the Council under generally accepted accounting practices.
- ➤ Balance Sheet This statement summarises the financial position at 31 March each year. In its top half it contains the assets and liabilities that it holds or has accrued with other parties. As the Council does not have any equity, the bottom half is comprised of reserves that show the disposition of the Council's net worth, falling into either Usable or Unusable Reserves.
- ➤ Cash Flow Statement This statement summarises the flows of cash that have taken place into and out of the Council's bank accounts over the financial year.
- Notes to the Financial Statements- The notes are fundamentally important in presenting a true and fair view of the financial statements. They:-
 - Present information about the basis of preparation of the financial statements and specific accounting policies used;
 - Disclose information required by the CIPFA Code of Practice on Local Authority Accounting in the UK (the Code) that is not presented elsewhere in the financial statements; and
 - Provide information that is not provided elsewhere in the financial statements, but is relevant to an understanding of any item.

The supplementary statements for the Council comprise of:-

- ➢ Housing Revenue Account This statement provides a record of revenue expenditure and income relating to the Council's housing stock. Its primary purpose is to ensure that expenditure on managing tenancies and maintaining dwellings is balanced by rents charged to tenants. Consequently, the HRA is a statutory account, ring fenced from the rest of the General Fund, so rents cannot be subsidised from Council Tax (or vice versa).
- Movement on the HRA Statement this statement takes the outturn on the HRA Income and Expenditure Statement and reconciles it to the surplus or deficit for the year on the HRA working balance, calculated in accordance with the requirements of the Local Government and Housing Act 1989.
- Collection Fund The account reflects the statutory requirement for billing authorities to establish and maintain a separate fund for the collection and distribution of amounts due in respect of council tax and national non-domestic rates (NNDR).
- ▶ Lafford Homes Ltd This is a summary of the transactions relating to the wholly owned subsidiary Lafford Homes Ltd.

Annual Governance Statement (AGS) available as a separate document— This is the formal statement that recognises, records and publishes the Council's governance arrangements. It identifies the systems that the authority has in place to ensure that business is conducted in accordance with the law and proper standards, and that public money is safeguarded. This statement is not part of the Statement of Accounts, but is required to be included alongside it, and as such is not directly covered by the Section 151 Officer's certification or the independent auditor's report.

7. FURTHER INFORMATION

Further information about the accounts is available from the Head of Finance and Resources, District Council Offices, Kesteven Street, Sleaford, Lincolnshire, NG34 7EF. In addition, members of the public have a statutory right to inspect the accounts before the audit is completed. The availability of the accounts for inspection is advertised on the NKDC website.

STATEMENT OF RESPONSIBILITIES

The Council's Responsibilities

The Council is required to:

- Make arrangements for the proper administration of its financial affairs and to secure that one of its officers has the responsibility for the administration of those affairs. In this Council, that officer is the Head of Finance and Resources.
- Manage its affairs to secure economic, efficient and effective use of resources and safeguard its assets.
- Approve the Statement of Accounts.

Approval of the Accounts

The Statement of Accounts for the year 1 April 2017 to 31 March 2018 has been prepared and I confirm that these accounts were approved by Audit Committee at the meeting held on 23rd July 2018.

CIIr Mrs S Waring Chairman of the Audit Committee

23rd July 2018

Chief Finance Officer's Responsibilities

The Head of Finance and Resources is responsible for the preparation of the Council's Statement of Accounts in accordance with proper practices as set out in the CIPFA/LASAAC Code of Practice on Local Council Accounting in the United Kingdom (the Code)

In preparing this Statement of Accounts, the Head of Finance and Resources has:

- Selected suitable accounting policies and then applied them consistently.
- Made judgements and estimates that were reasonable and prudent.
- Complied with the local Council Code.

The Head of Finance and Resources has also:

- Kept proper accounting records which were up to date.
- Taken reasonable steps for the prevention and detection of fraud and other irregularities.

Head of Finance and Resources Certification

I certify that the Draft Statement of Accounts presents a true and fair view of the financial position of the Council at the accounting date and its income and expenditure for the year ended 31 March 2018.

Russell Stone

Head of Finance and Resources

23rd July 2018

EXPENDITURE AND FUNDING ANALYSIS

The Expenditure and Funding Analysis shows how annual expenditure is used and funded from resources (government grants, rents, council tax and business rates) by local authorities in comparison with those resources consumed or earned by authorities in accordance with generally accepted accounting practices. It also shows how this expenditure is allocated for decision making purposes between the Council's priorities. Income and expenditure accounted for under generally accepted accounting practices is presented more fully in the Comprehensive Income and Expenditure Statement.

Net Expenditure Chargeable to the General Fund and HRA Balances	2016/17 Adjustments Between Funding and Accounting Basis	Net Expenditure in the Comprehensive Income and Expenditure Statement	Description	Net Expenditure Chargeable to the General Fund and HRA Balances	2017/18 Adjustments Between Funding and Accounting Basis	Net Expenditure in the Comprehensive Income and Expenditure Statement
5,000	£'000	£,000		\$'000	£'000	£'000
3,683	759	4,442	Our Council	3,171	792	3,963
5,648	972	6,620	Our Communities	5,503	1,656	7,159
282	871	1,153	Our Economy	399	70	469
(2,547)	14	(2,533)	Our Homes	(1,981)	145	(1,836)
(7,435)	(8,610)	(16,045)	HRA	(8,242)	(1,023)	(9,265)
-	(29,377)	(29,377)	*change in the SHD % for HRA dwellings	-	-	-
(369)	(35,371)	(35,740)	Net Cost of Service	(1,150)	1,640	490
(3,973)	(5,748)	(9,721)	Other income and expenditure	(2,698)	(7,943)	(10,641)
(4,342)	(41,119)	(45,461)	Surplus or Deficit	(3,848)	(6,303)	(10,151)
(1,760)			Opening General Fund and HRA balance at 31 March 2017 (Surplus) or deficit on General Fund and HRA balance in year	(1,953)		
4149			Transfer to reserves	3,448		
(1,953)			Closing General Fund and HRA Balance at 31 March 2018**	(2,353)		

^{*} In 2016/17 the Social Housing Discount Adjustment Factor was increased by CLG from 34% to 42% for East Midlands. This has resulted in a reversal of previous years losses charged to the HRA mainly due to a previous reduction in the Social Housing Discount Adjustment Factor in 2010/11

^{**} For a split of this balance between the General Fund and HRA - see the Movements in Reserves Statement

COMPREHENSIVE INCOME AND EXPENDITURE STATEMENT

This statement shows the accounting cost in the year of providing services in accordance with generally accepted accounting practices, rather than the amount to be funded from taxation. Councils raise taxation (and rents) to cover expenditure in accordance with statutory requirement; this may be different from the accounting cost. The taxation position is shown in both the Expenditure and Funding Analysis and the Movement in Reserves Statement.

	2016/17					2017/18	
Gross Expenditure	Gross Income	Net Expenditure	Description		Gross Expenditure	Gross Income	Net Expenditure
£'000	£'000	£'000			£'000	£'000	£'000
5,854	(1,412)	4,442	Our Council		5,821	(1,858)	3,963
28,564	(21,944)	6,620	Our Communities		28,933	(21,774)	7,159
2,268	(1,115)	1,153	Our Economy		1,622	(1,153)	469
2,321	(4,854)	(2,533)	Our Homes		3,369	(5,205)	(1,836)
153	(16,198)	(16,045)	HRA		6,245	(15,510)	(9,265)
(29,377)	-	(29,377)	*Change in the SHD % for HRA dwellings		-	-	-
9,783	(45,523)	(35,740)	Cost of Services		45,990	(45,500)	490
				Notes			
		(546)	(Gains) / loss on non current asset disposal				(491)
		2,647	rish council precepts			2,849	
		157	Street lighting special expense				160
		376	Internal drainage board precepts	27			455
		409	Contribution of housing capital receipts to government pool				407
		3,043					3,380
		2 262	Interest payable and similar charges	14.2			2,204
		(270)	Later and the section of the control	14.2			(319)
		` '	Net interest on the defined benefit liability (asset)	31.2			883
		2,866	Financing and Investment Income and Expenditure	0112			2,768
		(8,112)	Demand on the Collection Fund				(8,574)
		(5,132)	Redistributed business rates				(6,012)
		(1,708)	General government grants				(1,015)
		(678)	Capital grants and other contributions				(1,188)
		(15,630)	Taxation and Non Specific Grant Income and Expenditure				(16,789)
		(45,461)	(Surplus) / Deficit on the Provision of Services				(10,151)
		9,675	Surplus or deficit on revaluation of non current assets				(1,879)
		-	Surplus or deficit on impairment of non current assets				-
		8.318	Actuarial gains / losses on pension assets / liabilities	31.2			(1,678)
		0,010	Surplus/deficit on available for sale assets	Ų.II			34
			Other Comprehensive Income and Expenditure				(3,523)
			Total Comprehensive Income and Expenditure				(13,674)

^{*} In 2016/17 the Social Housing Discount Adjustment Factor was increased by CLG from 34% to 42% for East Midlands. This has resulted in a reversal of previous years losses charged to the HRA mainly due to a previous reduction in the Social Housing Discount Adjustment Factor in 2010/11

MOVEMENT IN RESERVES STATEMENT

The Movement in Reserves Statement shows the movement from the start of the year to the end on the different reserves held by the authority, analysed into 'usable reserves' (i.e. those that can be applied to fund expenditure or reduce local taxation) and other 'unusable reserves'. The statement shows how the movements in year of the authority's reserves are broken down between gains and losses incurred in accordance with generally accepted accounting practices and the statutory adjustments required to return to the amounts chargeable to council tax (or rents) for the year. The Net Increase/Decrease line shows the statutory General Fund balance and Housing Revenue Account balance movements in the year following those adjustments.

Movement in Reserves	General	Earmarked	Housing	Major	Grants &	Capital	Total	Unusable	Total
(MIRS)	Fund	GF	Revenue	Repairs	Cont'ns	Receipts	Usable	Reserves	Authority
2016/17	Balance	Reserves	Account	(MRR)	Unapplied	Reserve	Reserves	110501705	Reserves
2010/11	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000
Balance at 31 March 2016	(1,203)	(7,999)	(557)	(3,721)	(614)	(1,497)	(15,591)		(60,363)
(Surplus) or deficit on Comprehensive		(1,000)		(0,721)	(01.1)	(1,101)			
Income & Expenditure Statement (CIES) Other Comprehensive Income &	(1,502)	-	(43,959)	-	-	-	(45,461)	-	(45,461)
Expenditure	-	-	-	-	-	-	-	17,993	17,993
Total CIES	(1,502)	-	(43,959)	-	-	-	(45,461)	17,993	(27,468)
Adjustments Between Accounting Basis	and Fundin	g Basis Und	ler Regula	tions					
Amortisation on intangible non current assets	(25)	-	-	-	-	-	(25)	25	-
Abortive costs	-	-	(41)	-	-	-	(41)	41	-
Charges for depreciation and impairment of non-current assets	(730)	-	-	(1,591)	-	-	(2,321)	2,321	-
Derecognition - others	-	-	(1,393)	-	_	_	(1,393)		
Impairment reversals to the CIES	-	-	943		-	-	943	(943)	
Revaluation gains / losses to the CIES	(436)	-	38,336	-	-	-	37,900	(37,900)	-
Depreciation written out of CIES on	, ,								
revaluation	94	-	1,569	-	-	-	1,663	(1,663)	-
Impairment of non current assets Major Repairs Reserve (MRR) used to		-	(1,392)	-	-	-	(1,392)	1,392	-
finance capital expenditure	-	-	-	3,039	-	-	3,039	(3,039)	-
Voluntary HRA contribution to MRR	-	-	1,191	(1,191)	-	-	-	-	-
MRR repayment of principal to Capital Adjustment Account	-	-	-	2,086	-	-	2,086	(2,086)	-
Capital grant receipts in year	93	-	-	-	(93)	-	-	-	-
Capital grants used from balances	102	-	-	-	205	-	307	(307)	-
Capital grants receipts used in year	292	-	192	-	-	-	484	(484)	-
Amounts of non-current assets written off on disposal as part of the gain/loss to the	(400)		(222)						
CIES Major Repairs Allowance (MRA) proxy	(129)	-	(990)	-	-	-	(1,119)	1,119	-
depreciation adjustment	-	-	1,833	(1,833)	-	-	-	-	-
Revenue expenditure funded from capital under statute	(1,402)	-	-	-	-	-	(1,402)	1,402	-
Payments to the Government receipts									
pool Transfer of cash proceeds as part of the	(409)	-	-	-	-	409	-	-	-
gain / loss on disposal to the CIES	51	(6)	1,614	-	-	(1,659)	-	-	-
Use of the Capital Receipts Reserve to finance capital expenditure	-	-	-	-	-	1,459	1,459	(1,459)	-
CRR utilised in year							-	-	-
Reversal of items relating to retirement benefits debited or credited to the CIES	(2,167)	-	(623)	-	-	-	(2,790)	2,790	-
Employer's pensions contributions and direct payments to pensioners payable	1,429	_	394	_	_	_	1,823	(1,823)	_
Minimum Revenue Provision (MRP)	510	_	- 1	_	_	_	510	(510)	_
Capital expenditure charged to balances	-	4,978	-	-	-	-	4,978	(4,978)	-
Amortised premiums and discounts		-,575					-,	(1,2.3)	_
Collection Fund adjustment	127	-	-	-	-	-	127	(127)	_
Other adjustments	-	-	-	-	-	(6)	(6)		
Sub Total	(2,600)	4,972	43,719	(1,576)	112	203	44,830	(44,830)	-
Net Increase / Decrease before Transfers to Earmarked Reserves	(4,102)	4,972	(240)	(1,576)	112	203	(631)		(27,468)
Transfers to / from Reserves	4,102	(4,255)	47	-	106	-	-		-
(Increase) / Decrease in Year	-	717	(193)	(1,576)	218	203	(631)	(26,837)	(27,468)
Balance at 31 March 2017 Statement of Accounts 2017/18	(1,203)	(7,282)	(750)	(5,297)	(396)	(1,294)	(16,222)	(71,609)	(87,831)
Statement of Accounts 2017/18			19				worth Kest	even Distr	ct Council

Movement in Reserves	General	Earmarked	Housing	Major	Grants &	Capital	Total	Unusable	Total
(MIRS)	Fund	GF	Revenue	Repairs	Cont'ns	Receipts	Usable	Reserves	Authority
2017/18	Balance	Reserves	Account	(MRR)	Unapplied	Reserve	Reserves		Reserves
2017/10	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000
Delever of 04 March 0047									
Balance at 31 March 2017 (Surplus) or deficit on Comprehensive	(1,203)	(7,282)	(750)	(5,297)	(396)	(1,294)	(16,222)	(71,609)	(87,831) (10,151)
Income & Expenditure Statement (CIES)	(2,304)	-	(7,847)	-	-	-	(10,151)	-	(10,101)
Expenditure	-	-	-	-	-	-	-	(3,523)	(3,523)
Total CIES	(2,304)	-	(7,847)	-	-	-	(10,151)	(3,523)	(13,674)
Adjustments Between Accounting Basis		g Basis Und	ler Regula	tions			, , ,		-
Amortisation on intangible non current									-
assets	(25)						(25)	25	
Charges for depreciation and impairment of non-current assets	(997)		(2,016)				(3,013)	3,013	-
Derecognition - others	(00.7)		(1,730)				(1,730)	,	-
Impairment reversals to the CIES									-
			1,392				1,392	(1,392)	_
Impairment of non current assets			(1,279)				(1,279)		_
Revaluation gains / losses to the CIES Depreciation written out of CIES on	(13)		2,933				2,920	(2,920)	-
revaluation	106		1,972				2,078	(2,078)	-
Major Repairs Reserve (MRR) used to			,				,- ,-	()/	-
finance capital expenditure				2,981			2,981	(2,981)	
Voluntary HRA contribution to MRR			2,103	(2,103)			-	-	-
MRR repayment of principal to Capital Adjustment Account				2,086			2,086	(2,086)	-
MRR repayment of principal from HRA			2,086	(2,086)			-	-	-
Capital grant receipts in year	844		278		(264)		858	(858)	•
Capital grants used from balances	80						80	(80)	-
Capital grants receipts used in year	(4)				4		-	-	-
Mandatory HRA contribution to MRR	()		2,016	(2,016)			_	_	-
Revenue expenditure funded from capital under statute	(602)		2,0.0	(=,0:0)			(602)	602	•
Non-current assets written off on							()		-
disposal/sale as part of the gain/loss	(9)		(1,513)				(1,522)	1,522	
Payments to the Government receipts pool	(407)					407	-	_	-
Transfer of cash proceeds as part of the									-
gain / loss on disposal to the CIES Use of the Capital Receipts Reserve to	13		2,000			(2,013)	-	-	
finance capital expenditure						2,123	2,123	(2,123)	-
Reversal of items relating to retirement						,	, -	(, - ,	-
benefits debited or credited to the CIES Employer's pensions contributions and	(3,302)		(753)				(4,055)	4,055	
direct payments to pensioners payable	1,548		340				1,888	(1,888)	-
Minimum Revenue Provision (MRP)	465		2.2				465	(465)	-
Capital expenditure charged to balances		2,529					2,529	(2,529)	-
Collection Fund adjustment	777	_,5_5					777	(2,023)	-
Other adjustments	-					(8)	(8)	` ′	-
Sub Total	(1,526)	2,529	7,829	(1,138)	(260)	509	7,943	(7,943)	-
Net Increase / Decrease before Transfers to Earmarked Reserves	(3,830)	2,529	(18)	(1,138)	(260)	509	(2,208)	(11,466)	(13,674)
Transfers to / from Reserves	3,430	(3,449)	18	-	(= 4)	_	(1)	1	
(Increase) / Decrease in Year	(400)	(920)	-	(1,138)	(260)	509	(2,209)	(11,465)	(13,674)
Other		1			(1)		-		-
				.		'			
Balance at 31 March 2018	(1,603)	(8,201)	(750)	(6,435)	(657)	(785)	(18,431)	(83,074)	(101,505)

BALANCE SHEET

The Balance Sheet shows the value as at the Balance Sheet date of the assets and liabilities recognised by the authority. The net assets of the authority (assets less liabilities) are matched by the reserves held by the authority. Reserves are reported in two categories. The first category of reserves are usable reserves, i.e. those reserves that the authority may use to provide services, subject to the need to maintain a prudent level of reserves and any statutory limitations on their use (for example the Capital Receipts Reserve that may only be used to fund capital expenditure or repay debt). The second category of reserves is those that the authority is not able to use to provide services. This category of reserves includes reserves that hold unrealised gains and losses (for example the Revaluation Reserve), where amounts would only become available to provide services if the assets are sold; and reserves that hold timing differences shown in the Movement in Reserves Statement line 'Adjustments between accounting basis and funding basis under regulations'.

2016/17	Description	Notes	2017/18
£'000			£'000
	Non Current Assets		
	Property, Plant and Equipment	Notes	
152,166	Council dwellings	11	154,064
20,283		11	22,645
2,260		11	1,777
975		11	584
379	Community assets	11	379
614	·	12	614
3,829		11	12,912
285		11	75
69			91
180,860	- v		193,141
4,000		14	7,114
22	· · · ·	14	13
184,882	·	17	200,268
104,002	Current Assets		200,200
669	Assets held for sale	13	381
13,099	Short term investments	14	15,105
37	Inventories	14	15,105
4,693	1 11 11	15	7,715
·		16	
1,348	'	16	6,371
19,846			29,640
204,728			229,908
(7.10)	Current Liabilities	40	(4.040)
` ,	Cash and cash equivalents	16	(1,942)
	Short term borrowing	14	(15,382)
	Short term creditors	17	(9,839)
	Short term developers' contributions (s106)	26	(100)
	Provisions	18	(1,877)
	Total Current Liabilities		(29,140)
	Long term borrowing	14	(60,863)
	Developers' contributions (s106)	26	(3,281)
(211)	Deferred liabilities		(115)
	Net pension liability	31.3	(35,003)
	Total Long Term Liabilities		(99,262)
(116,897)	Total Liabilities		(128,402)
87,831	Net Assets		101,506
	Financed by:		·
1,203		MIRS* & 10	1,602
12,578		10	14,636
750		MIRS & 10	750
1,294	•	10	785
397	·	10	657
16,222		10	18,430
10,614		19	12,352
	Pensions reserve	19	(35,003)
96,431		19	105,915
90,431	·	19	
-	Financial Instruments Adjustment account		(34)
22	· · · · · · · · · · · · · · · · · · ·		
	Collection Fund adjustment account		(167)
71,609			83,076
87,831	Total Reserves		101,506

CASH FLOW STATEMENT

The Cash Flow Statement shows the changes in cash and cash equivalents of the authority during the reporting period. The statement shows how the authority generates and uses cash and cash equivalents by classifying cash flows as operating, investing and financing activities. The amount of net cash flows arising from operating activities is a key indicator of the extent to which the operations of the authority are funded by way of taxation and grant income or from the recipients of services provided by the authority. Investing activities represent the extent to which cash outflows have been made for resources which are intended to contribute to the authority's future service delivery. Cash flows arising from financing activities are useful in predicting claims on future cash flows by providers of capital (i.e. borrowing) to the authority.

2016/17	Description	Notes	2017/18
£'000			€,000
45,462	Net surplus or (deficit) on the provision of services		10,151
(33,485)	Adjustment to surplus or deficit on the provision of services for non cash movements	20 (Note A)	694
12,661	Adjust for items included in the net surplus or deficit on the provision of services that are investing and financing activities	20 (Note A)	9,784
24,638	Net Cash Flow from Operating Activities		20,629
(21,441)	Net Cash Flow from Investing Activities	21 (Note C)	(24,895)
(1,902)	Net Cash Flow from Financing Activities	22 (Note D)	8,095
1,295	Net Increase or (Decrease) in Cash and Cash Equivalents		3,829
(695)	Cash and cash equivalents at the beginning of the reporting period		600
600	Cash and cash equivalents at the end of the reporting period	22 (Note E)	4,429

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Note 1 | Accounting Policies

1.1 General Principles

The Statement of Accounts summarises the Council's transactions for the 2017/18 financial year and its position at the year-end of 31 March 2018. The Council is required to prepare an annual Statement of Accounts by the Accounts and Audit Regulations 2015, which require them to be prepared in accordance with proper accounting practices. These practices under section 21 of the 2003 Act primarily comprise the Code of Practice on Local Authority Accounting in the United Kingdom 2017/18 (the Code), supported by International Financial Reporting Standards (IFRS) and statutory guidance issued under section 12 of the 2003 Act.

The accounting convention adopted in the Statement of Accounts is principally historic cost, modified by the revaluation of certain categories of non-current assets and financial instruments

1.2 Accruals of Income and Expenditure

The revenue accounts of the Council are maintained on an accruals basis meaning that activity is accounted for in the year that it takes place, not simply when cash payments are made or received. In particular:

- Revenue from the sale of assets is recognised when the Council transfers the significant risks and rewards of ownership to the purchaser and it is probable that economic benefits or service potential associated with the transaction will flow to the Council.
- Revenue from the provision of services is recognised when the Council can measure reliably the
 percentage of completion of the transaction and it is probable that economic benefits or service potential
 associated with the transaction will flow to the Council.
- Supplies are recorded as expenditure when they are consumed where there is a gap between the date supplies are received and their consumption, they are carried as inventories on the Balance Sheet.
- Expenses in relation to services received (including services provided by employees) are recorded as expenditure when the services are received rather than when payments are made.
- Interest receivable on investments and payable on borrowings is accounted for respectively as income
 and expenditure on the basis of the effective interest rate for the relevant financial instrument rather than
 the cash flows fixed or determined by the contract.
- Where revenue and expenditure have been recognised but cash has not been received or paid, a debtor
 or creditor for the relevant amount is recorded in the Balance Sheet. The Council has set a de-minimis
 level of £1,000 for accruing for such debtors or creditors. Where debts may not be settled, the balance
 of debtors is written down and a charge made to revenue for the income that might not be collected.

1.3 Cash and Cash Equivalents

Cash is represented by cash in hand and deposits with financial institutions repayable without penalty on notice of not more than 24 hours. Cash equivalents are investments that mature within three months or less from the date of acquisition and that are readily convertible to known amounts of cash with insignificant risk of change in value.

In the Cash Flow Statement, cash and cash equivalents are shown net of bank overdrafts that are repayable on demand and form an integral part of the Council's cash management.

1.4 Prior Period Adjustments, Changes in Accounting Policies and Estimates and Errors

Prior period adjustments may arise as a result of a change in accounting policies or to correct a material error. Changes in accounting estimates are accounted for prospectively i.e. in the current and future years affected by the change and do not give rise to a prior period adjustment.

Changes in accounting policies are only made when required by proper accounting practices or the change provides more reliable or relevant information about the effect of transactions, other events and conditions on the Council's financial position or financial performance. Where a change is made, it is applied retrospectively (unless stated otherwise) by adjusting opening balances and comparative amounts for the prior period as if the new policy had always been applied.

Material errors discovered in prior period figures are corrected retrospectively by amending opening balances and comparative amounts for the prior period.

1.5 Charges to Revenue for Non-Current Assets

Service revenue accounts, central support services and trading accounts are charged with the following amounts to reflect the cost of holding non-current assets during the year:

- · depreciation attributable to the assets used by the service
- revaluation and impairment losses on assets used by the service where there are no accumulated gains in the Revaluation Reserve against which losses can be written off
- amortisation of intangible fixed assets used by the service.

The Council is not required to raise council tax to fund depreciation, revaluation and impairment losses or amortisation. However, it is required to make an annual contribution from revenue towards the reduction in its overall borrowing requirement equal to an amount calculated on a prudent basis determined by the Council in accordance with statutory guidance. This is referred to as the Minimum Revenue Provision (MRP) and Voluntary Revenue Provision (VRP). The Council's policy on MRP is:

- For capital expenditure incurred before 1 April 2009, or which from 1 April 2009 is supported borrowing, the MRP is based on 4% of the opening capital financing requirement (with adjustments allowed for in DCLG Regulations).
- For all unsupported borrowing from 1 April 2009, the MRP is based on the estimated life of the asset which the borrowing has been used to fund.
- VRP will be charged if considered prudent for individual asset financing.

Depreciation, revaluation and impairment losses and amortisation are replaced by the MRP and VRP, by way of an adjusting transaction between the Capital Adjustment Account and the General Fund Balance in the Movement in Reserves Statement, for the differences between the two.

1.6 Council Tax and Non-Domestic Rates

Billing authorities act as agents, collecting council tax and non-domestic rates (NDR) on behalf of the major preceptors (including government for NDR) and, as principals, collecting council tax and NDR for themselves. Billing authorities are required by statute to maintain a separate fund (i.e. the Collection Fund) for the collection and distribution of amounts due in respect of council tax and NDR. Under the legislative framework for the Collection Fund, billing authorities, major preceptors and central government share proportionately the risks and rewards that the amount of council tax and NDR collected could be less or more than predicted.

Accounting for Council Tax and NDR

The council tax and NDR income included in the Comprehensive Income and Expenditure Statement is the Council's share of accrued income for the year. However, regulations determine the amount of council tax and NDR that must be included in the Council's General Fund. Therefore, the difference between the income included in the Comprehensive Income and Expenditure Statement and the amount required by regulation to

be credited to the General Fund is taken to the Collection Fund Adjustment Account and included as a reconciling item in the Movement in Reserves Statement.

The Balance Sheet includes the Council's share of the end of year balances in respect of council tax and NDR relating to arrears, impairment allowances for doubtful debts, overpayments and prepayments and appeals.

1.7 Employee Benefits

Benefits payable during employment

Short-term employee benefits are those due to be settled wholly within 12 months of the year-end. They include such benefits as wages and salaries, paid annual leave and paid sick leave, bonuses and non-monetary benefits (e.g. cars) for current employees and are recognised as an expense for services in the year in which employees render service to the Council. An accrual is made for the cost of holiday entitlements or time off in lieu, earned by employees but not taken before the year-end, which employees can carry forward into the next financial year. The accrual is made at the wage and salary rates applicable in the following accounting year, being the period in which employee take the benefit. The accrual is charged to Surplus or Deficit on the Provision of Services, but then reversed out through the Movement in Reserves Statement so that holiday entitlements are charged to revenue in the financial year in which the holiday absence occurs.

The Council has set a de-minimis level of £100,000 for accruing for such benefits.

Termination benefits

Termination benefits are amounts payable as a result of a decision by the Council to terminate an officer's employment before the normal retirement date or an officer's decision to accept voluntary redundancy in exchange for those benefits and are charged on an accruals basis to the appropriate service segment or, where applicable, to a corporate service segment at the earlier of when the Council can no longer withdraw the offer of those benefits or when the Council recognises costs for a restructuring. Where termination benefits involve the enhancement of pensions, statutory provisions require the General Fund Balance to be charged with the amount payable by the Council to the pension fund or pensioner in the year, not the amount calculated according to the relevant accounting standards. In the Movement in Reserves Statement, appropriations are required to and from the Pensions Reserve to remove the notional debits and credits for pension enhancement termination benefits and replace them with debits for the cash paid to the pension fund and pensioners and any such amounts payable but unpaid at the year-end.

Post Employment Benefits

Employees of the Council are members of the Local Government Pension Scheme, administered by Lincolnshire County Council. This scheme provides defined benefits to members (retirement lump sums and pensions), earned as employees worked for the Council.

The Local Government Pension Scheme

The Local Government Scheme is accounted for as a defined benefits scheme:

- The liabilities of the Lincolnshire County Council pension fund attributable to the Council are included in the Balance Sheet on an actuarial basis using the projected unit method i.e. an assessment of the future payments that will be made in relation to retirement benefits earned to date by employees, based on assumptions about mortality rates, employee turnover rates, etc., and projections of projected earnings for current employees.
- Liabilities are measured using the projected unit method and discounted at the balance sheet date rate of return on high quality corporate bonds of equivalent term to the liabilities. A high quality corporate bond is defined as one that "has been rated at the level of AA or equivalent status".

- The assets of the Lincolnshire County Council pension fund attributable to the Council are included in the Balance Sheet at their fair value:
 - o Quoted securities current bid price
 - Unquoted securities professional estimate
 - Unitised securities current bid price
 - o Property market value.

The change in the net pensions liability is analysed into the following components:

Service cost comprising:

- Current service cost the increase in liabilities as a result of years of service earned this year allocated
 in the Comprehensive Income and Expenditure Statement to the services for which the employees
 worked
- Past service cost the increase in liabilities as a result of a scheme amendment or curtailment whose
 effect relates to years of service earned in earlier years debited to the Surplus or Deficit on the Provision
 of Services in the Comprehensive Income and Expenditure Statement.
- Net interest on the net defined benefit liability (asset), i.e. net interest expense for the Council the change during the period in the net defined benefit liability (asset) that arises from the passage of time charged to the Financing and Investment Income and Expenditure line of the Comprehensive Income and Expenditure statement this is calculated by applying the discount rate used to measure the defined benefit obligation at the beginning of the period to the net defined benefit liability (asset) at the beginning of the period taking into account any changes in the net defined benefit liability (assets) during the period as a result of contribution and benefit payments.

Remeasurements comprising

- The return on plan assets excluding amounts included in net interest on the net defined benefit liability (asset) charged to the Pension Reserve as Other Comprehensive Income and Expenditure
- Actuarial gains and losses changes in the net pensions liability that arise because events have not coincided with assumptions made at the last actuarial valuation or because and the actuaries have updated their assumptions – charged to the Pensions Reserve as Other Comprehensive Income and Expenditure
- Contributions paid to the Lincolnshire County Council pension fund cash paid as employer's contributions to the pension fund in settlement of liabilities; not accounted for as an expense.

In relation to retirement benefits, statutory provisions require the General Fund balance to be charged with the amount payable by the Council to the pension fund or directly to pensioners in the year, not the amount calculated according to the relevant accounting standards. In the Movement in Reserves Statement, this means that there are transfers to and from the Pensions Reserve to remove the notional debits and credits for retirement benefits and replace them with debits for the cash paid to the pension fund and pensioners and any such amounts payable but unpaid at the year-end. The negative balance that arises on the Pension Reserve thereby measures the beneficial impact to the General Fund of being required to account for retirement benefits on the basis of cash flows rather than as benefits are earned by employees.

Discretionary Benefits

The Council also has restricted powers to make discretionary awards of retirement benefits in the event of early retirements. Any liabilities estimated to arise as a result of an award to any member of staff are accrued in the year of the decision to make the award and accounted for using the same policies as are applied to the Local Government Pension Scheme.

1.8 Events after the Reporting Period

Events after the Reporting Period are those events, both favourable and unfavourable, that occur between the end of reporting period and the date when the Statement of Accounts is authorised for issue. Two types of events can be identified:

- those that provide evidence of conditions that existed at the end of the reporting period the Statement of Accounts is adjusted to reflect such events
- those that are indicative of conditions that arose after the reporting period the Statement of Accounts is not adjusted to reflect such events, but where category of events would have a material effect, disclosure is made in the notes of the nature of the events and their estimated financial effect.

Events taking place after the date of authorisation for issue are not reflected in the Statement of Accounts.

1.9 Financial Instruments Financial Liabilities

Financial liabilities are recognised on the Balance Sheet when the Council becomes a party to the contractual provisions of a financial instrument. They are initially measured at fair value and carried at their amortised cost. Annual charges for interest payable are shown in the Financing and Investment Income and Expenditure line in the Comprehensive Income and Expenditure Statement, and are based on the carrying amount of the liability, multiplied by the effective rate of interest for the instrument. The effective interest rate is the rate that exactly discounts estimated future cash payments over the life of the instrument to the amount at which it was originally recognised.

For most of the borrowings that the Council has, this means that the amount presented in the Balance Sheet is the outstanding principal repayable, with accrued interest due within one year shown under short term borrowings; and interest charged to the Comprehensive Income and Expenditure Statement is the amount payable for the year according to the loan agreement.

Financial Assets

Financial assets are classified into two types:

- Loans and receivables assets that have fixed or determinable payments but are not quoted in an active market
- Available for sale assets assets that have a quoted market price and/or do not have fixed or determinable payments.

Loans and receivables

Loans and receivables are recognised on the Balance Sheet when the Council becomes a party to the contractual provisions of a financial instrument. They are initially measured at fair value and carried at their amortised cost. Annual credits to the Financing and Investment and Expenditure line in the Comprehensive Income and Expenditure Statement for interest receivable are based on the carrying amount of the asset multiplied by the effective rate of interest for the instrument. For most of the loans that the Council has made, this means that the amount presented in the Balance Sheet is the outstanding principal receivable (plus accrued interest), with interest receivable within one year shown under short term investments and interest credited to the Comprehensive Income and Expenditure Statement is the amount receivable for the year in the loan agreement.

However, occasionally the Council may make loans to other parties (e.g. voluntary organisations) at less than market rates (soft loans). When soft loans are made, a loss is recorded in the Comprehensive Income and Expenditure Statement (debited to the appropriate service) for the present value of the interest that will be foregone over the life of the instrument, resulting in a lower amortised cost than the outstanding principal. Interest is credited to the Financing and Investment Income and Expenditure line in the Comprehensive Income and Expenditure Statement at a marginally higher effective rate of interest than the rate receivable, with the difference serving to increase the amortised cost of the loan in the Balance Sheet. Statutory provisions require that the impact of soft loans on the General Fund Balance is the interest receivable for the financial year – the reconciliation of amounts debited and credited to the Comprehensive Income and Expenditure Statement to the net gain required against the General Fund Balance as managed by a transfer to or from the Financial Instruments Adjustment Account in the Movement in the Reserves Statement. The Council has set a de-minimis level to soft loans or the discounting of interest rates of £100,000. Below this amount soft loans are shown at their carrying value.

Where assets are identified as impaired because of a likelihood arising from a past event that payments due under the contract will not be made, the asset is written down and a charge made to the relevant service (for receivables specific to that service) or the Financing and Investment Income and Expenditure line in the Comprehensive Income and Expenditure Statement. The impairment loss is measured as the difference between the carrying amount and the present value of the revised future cash flows discounted at the asset's original effective interest rate.

Any gains and losses that arise on the de-recognition of an asset are credited or debited to the Financing and Investment Income Expenditure line in the Comprehensive Income and Expenditure Statement.

Available-for-Sale Assets

Available-for-sale assets are recognised on the Balance Sheet when the authority becomes a party to the contractual provisions of a financial instrument and are initially measured and carried at fair value. Where the asset has fixed or determinable payments, annual credits to the Financing and Investment Income and Expenditure line in the Comprehensive Income and Expenditure Statement for interest receivable are based on the amortised cost of the asset multiplied by the effective rate of interest for the instrument. Where there are no fixed or determinable payments, income (eg dividends) is credited to the Comprehensive Income and Expenditure Statement when it becomes receivable by the authority.

Assets are maintained in the Balance Sheet at fair value. Values are based on the following techniques:

- instruments with quoted market prices the market price
- other instruments with fixed and determinable payments discounted cash flow analysis
- equity shares with no quoted market prices multiple valuation techniques (which include market approach, income approach and cost approach).

The inputs to the measurement techniques are categorised in accordance with the following three levels:

- Level 1 inputs quoted prices (unadjusted) in active markets for identical assets that the authority can access at the measurement date.
- Level 2 inputs inputs other than quoted prices included within Level 1 that are observable for the asset, either directly or indirectly.
- Level 3 inputs unobservable inputs for the asset.

Changes in fair value are balanced by an entry in the Available-for-Sale Reserve and the gain/ loss is recognised in the Surplus or Deficit on Revaluation of Available-for-Sale Financial Assets. The exception is where impairment losses have been incurred — these are debited to the Financing and Investment Income and Expenditure line in the Comprehensive Income and Expenditure Statement, along with any net gain or loss for the asset accumulated in the Available-for-Sale Reserve.

Where assets are identified as impaired because of a likelihood arising from a past event that payments due under the contract will not be made (fixed or determinable payments) or fair value falls below cost, the asset is written down and a charge made to the Financing and Investment Income and Expenditure line in the Comprehensive Income and Expenditure Statement. If the asset has fixed or determinable payments, the impairment loss is measured as the difference between the carrying amount and the present value of the revised future cash flows discounted at the asset's original effective interest rate. Otherwise, the impairment loss is measured as any shortfall of fair value against the acquisition cost of the instrument (net of any principal repayment and amortisation).

Any gains and losses that arise on the derecognition of the asset are credited or debited to the Financing and Investment Income and Expenditure line in the Comprehensive Income and Expenditure Statement, along with any accumulated gains or losses previously recognised in the Available-for-Sale Reserve.

Where fair value cannot be measured reliably, the instrument is carried at cost (less any impairment losses).

1.10 Heritage Assets

Heritage assets are held or maintained principally for their contribution to knowledge and culture. They are initially recognised at cost if this is available.

Heritage assets are recognised and measured (including the treatment of revaluation gains and losses) in accordance with the authority's accounting policies on property, plant and equipment. However, some of the measurement rules are relaxed in relation to heritage assets. The authority's collections of heritage assets are accounted for as follows.

The Cube and The Sail are measured at historic cost and Civic regalia at insurance valuation.

Mrs Smith's Cottage and Cogglesford Mill are held at Current value (EUV) or DRC.

If cost is not available, values are only included in the Balance Sheet where the cost of obtaining valuation is not disproportionate to the benefit derived, or insurance valuations. For most of the Council's heritage assets historic cost is used. Where no market exists or the asset is deemed to be unique, and it is not practicable to obtain a valuation, the asset is not recognised in the Balance Sheet but disclosed in the notes to the accounts.

Heritage assets are depreciated over their useful life if this can be established. If an asset is considered to have an indefinite life, no depreciation is charged. Disposals, revaluation gains and losses and impairments of heritage assets are dealt with in accordance with the Council's policies relating to property, plant and equipment.

The cost of maintenance and repair of heritage assets is written off in the year incurred.

1.11 Government Grants and Contributions

Whether paid on account, by instalments or in arrears, government grants and the third party contributions and donations are recognised as due to the Council when there is reasonable assurance that:

- the Council will comply with the conditions attached to the payments and
- the grants or contributions will be received.

Amounts recognised as due to the Council are not credited to the Comprehensive Income and Expenditure Statement until conditions attached to the grant or contribution have been satisfied. Conditions are stipulations that specify that the future economic benefits or service potential embodied in the asset in the form of the grant or contribution are required to be consumed by the recipient as specified, or future economic benefits or service potential must be returned to the transferor.

Monies advanced as grants and contributions for which conditions have not been satisfied are carried in the Balance Sheet as creditors. When conditions are satisfied, the grant or contribution is credited to the relevant service line (attributable revenue grants and contributions) or Taxation and Non-Specific Grant Income (non ring-fenced revenue grants and all capital grants) in the Comprehensive Income and Expenditure Statement.

Where capital grants are credited to the Comprehensive Income and Expenditure Statement, they are reversed out of the General Fund Balance in the Movement in Reserves Statement. Where the grant has yet to be used to finance capital expenditure, it is posted to the Capital Grants Unapplied reserve. Where it has been applied, it is posted to the Capital Adjustment Account. Amounts in the Capital Grants Unapplied reserve are transferred to the Capital Adjustment Account once they have been applied to fund capital expenditure.

New Homes Bonus Grant

New Homes Bonus Grant is a general grant allocated by central government directly to local authorities as additional revenue funding. New Homes Bonus is non-ring fenced and is credited to Taxation and Non-Specific Grant Income in the Comprehensive Income and Expenditure Statement.

1.12 Interests in Companies and Other Entities

The Council has material interests in companies and other entities that have the nature of subsidiaries, associates and joint ventures and require it to prepare group accounts. In the Council's own single-entity accounts, the interests in companies and other entities are recorded as financial assets at cost, less any provision for losses.

1.13 Inventories and Long Term Contracts

Stocks and stores held by the Council at the year-end are included in the accounts on the basis of cost price. No allowance is made for obsolescence and slow moving items. This approach does not materially affect the accounts for the year as the values held are extremely low.

Long-term contracts are accounted for on the basis of charging the surplus or deficit on the provision of services with the value of works and services received under the contract during the financial year.

1.14 Jointly Controlled Operations and Jointly Controlled Assets

Jointly controlled operations are activities undertaken by the Council in conjunction with other ventures that involve the use of the assets and resources of the ventures rather than the establishment of a separate entity. If and when these exist the Council recognises on its Balance Sheet the assets that it controls and the liabilities that it incurs and debits and credits the Comprehensive Income and Expenditure Statement with the expenditure it incurs and the share of income it earns from the activity of the operation.

Jointly controlled assets are items of property, plant or equipment that are jointly controlled by the Council and other ventures, with the assets being used to obtain benefits for the ventures. The joint venture does not involve the establishment of a separate entity. The Council accounts for only its share of the jointly controlled assets, the liabilities and expenses that it incurs on its own behalf or jointly with others in respect of its interest in the joint venture and income that it earns from the venture.

1.15 Leases

Leases are classified as finance leases where the terms of the lease transfer substantially all the risks and rewards incidental to ownership of the property, plant or equipment from the lessor to the lessee. All other leases are classified as operating leases.

Where a lease covers both land and buildings, the land and buildings elements are considered separately for classification.

Arrangements that do not have the legal status of a lease but convey a right to use an asset in return for payment are accounted for under this policy where fulfilment of the arrangement is dependent on the use of specific assets.

The Council as Lessee

Finance Leases

Property, plant and equipment held under finance leases is recognised on the Balance Sheet at the commencement of the lease at its fair value measured at the lease's inception (or the present value of the minimum lease payments, if lower). The asset recognised is matched by a liability for the obligation to pay the lessor. Initial direct costs of the Council are added to the carrying amount of the asset. Premiums paid on entry into a lease are applied to writing down the lease liability. Contingent rents are charged as expenses in the periods in which they are incurred.

Lease payments are apportioned between:

- A charge for the acquisition of the interest in the property, plant or equipment applied to write down the lease liability, and
- A financing charge (debited to the Comprehensive Income and Expenditure Statement).

Property, Plant and Equipment recognised under finance leases is accounted for using the policies applied generally to such assets, subject to depreciation being charged over the lease term if this is shorter than the asset's estimated useful life (where ownership of the asset does not transfer to the Council at the end of the lease period).

The Council is not required to raise council tax to cover depreciation or revaluation and impairment losses arising on leased assets. Instead, a prudent annual contribution (Voluntary Revenue Provision - VRP) is made from revenue funds towards the deemed capital investment in accordance with statutory requirements. Depreciation and revaluation and impairment losses are therefore substituted by the VRP in the General Fund Balance, by way of an adjusting transaction with the Capital Adjustment Account in the Movement in Reserves Statement for the difference between the two.

Operating Leases

Rentals paid under operating leases are charged to the Comprehensive Income and Expenditure Statement as an expense of the service benefiting from use of the leased asset. Charges are made on a straight-line basis over the term of the lease, even if this does not match the pattern of payments (e.g. there is a rent-free period at the commencement of the lease).

The Council as Lessor

Finance Leases

Where the Council grants a finance lease over a property or an item of plant or equipment, the relevant asset is written out of the Balance Sheet as a disposal. At the commencement of the lease, the carrying amount of the asset in the Balance Sheet is written off to the Other Operating Expenditure line in the Comprehensive Income and Expenditure Statement as part of the gain and loss on disposal. A gain, representing the Council's net investment in the lease, is credited to the same line in the Comprehensive Income and Expenditure Statement also as part of the gain or loss on disposal (i.e. netted off against the carrying value of the asset at the time of disposal), matched by a long-term lease debtor in the Balance Sheet.

Lease rentals receivable are apportioned between:

- A charge for the acquisition of the interest in the property applied to write down the lease debtor (together with any premiums received), and
- Finance income (credited to the Financing and Investment Income and Expenditure line in the Comprehensive Income and Expenditure Statement).

The gain credited to the Comprehensive Income and Expenditure Statement on disposal is not permitted by statute to increase the General Fund Balance and is required to be treated as a capital receipt. Where a premium has been received, this is posted out of the General Fund Balance to the Capital Receipt Reserve in the Movement in Reserves Statement. Where the amount due in relation to the leased asset is to be settled by the payment of rentals in future financial years, this is posted out of the General Fund Balance to the Deferred Capital Receipts Reserve in the Movement in Reserves Statement. When the future rentals are received, the element for the capital receipt for the disposal of the asset is used to write down the lease debtor. At this point, the deferred capital receipts are transferred to the Capital Receipts Reserve.

The written-off value of disposals is not a charge against council tax, as the cost of non-current assets is fully provided for under separate arrangements for capital financing. Amounts are therefore appropriated to the Capital Adjustment Account from the General Fund Balance in the Movement in Reserve Statement.

Operating Leases

Where the Council grants an operating lease over a property or an item of plant or equipment, the asset is retained in the Balance Sheet. Rental income is credited to the Other Operating Expenditure line in the Comprehensive Income and Expenditure Statement. Credits are made on a straight-line basis over the life of the lease even if this does not match the pattern of payments (e.g. there is a premium paid at the commencement of the lease). Initial direct costs incurred in negotiating and arranging the lease are added to the carrying amount of the relevant asset and charged as an expense over the lease term on the same basis as rental income.

1.16 Overheads and Support Services

The costs of overheads and support services are charged to service segments in accordance with the Council's arrangements for accountability and financial performance.

1.17 Property, Plant and Equipment

Assets that have physical substance and are held for use in the production or supply of goods or services, for rental to others, or for administrative purposes and that are expected to be used during more than one financial year are classified as Property, Plant and Equipment.

Recognition

Expenditure on the acquisition, creation or enhancement of Property, Plant or Equipment is capitalised on an accruals basis, provided that it is probable that the future economic benefits or service potential associated with the item will flow to the Council and the cost of the item can be measured reliably. Expenditure that maintains but does not add to an asset's potential to deliver future economic benefits or service potential (i.e. Repairs and maintenance) is charged as an expense when it is incurred.

Measurement

Assets are initially measured at cost, comprising:

- The purchase price
- Any costs attributable to bringing the asset to the location and condition necessary for it to be capable
 of operating in the manner intended by management

The Council does not capitalise borrowing costs incurred whilst assets are under construction.

The cost of assets acquired other than by purchase is deemed to be its fair value, unless the acquisition does not have commercial substance (i.e. it will not lead to a variation in the cash flows of the Council). In the latter case, where an asset is acquired via an exchange, the cost of the acquisition is the carrying amount of the asset given up by the Council.

Assets are then carried in the Balance Sheet using the following measurement bases:

- Infrastructure depreciated historic cost
- community assets and assets under construction –historical cost
- Dwellings current value, determined using the basis of existing use value for social housing (EUV-SH)
- All other assets current value, determined as the amount that would be paid for the asset in its existing
 use (existing use value EUV).

Where there is no market-based evidence of current value because of the specialist nature of an asset, depreciated replacement cost (DRC) is used as an estimate of current value.

For non-property assets that have short useful lives or low values (or both), depreciated historical cost basis is used as a proxy for current value.

The Council has set a de-minimis level of £10,000 for recognising assets. This means that any item/scheme costing more than £10,000 would be treated as capital if the above criteria are met.

Assets included in the Balance Sheet at current value are re-valued sufficiently regularly to ensure that their carrying amount is not materially different from their current value at the year-end, but as a minimum every five years. In the intervening years, the Council performs a "desktop" valuation. Increases in valuations are matched by credits to the Revaluation Reserve to recognise unrealised gains. However, in exceptional circumstances, gains may be credited to the Comprehensive Income and Expenditure Statement where they arise from the reversal of a loss previously charged to services.

When decreases in value are identified, they are accounted for as follows:

- Where there is a balance of revaluation gains for the asset in the Revaluation Reserve, the carrying amount of the asset is written down against that balance, up to the amount of the accumulated gains.
- Where there is no balance in the Revaluation Reserve or an insufficient balance, the carrying amount of the asset is written down against the relevant service lines in the Comprehensive Income and Expenditure Statement.

The Revaluation Reserve contains revaluation gains recognised since 1 April 2007 only, the date of its formal implementation. Gains arising before that date have been consolidated into the Capital Adjustment Account.

Impairment

Assets are reviewed at each year-end for evidence of reductions in value i.e. impairment. Where impairment is identified, and is deemed to be material, the recoverable amount of the asset is estimated and, where this is less than the carrying amount of the asset, an impairment loss is recognised for the shortfall.

When impairment losses are identified, they are accounted for by:

- Where there is a balance in the revaluation gains for the asset in the Revaluation Reserve, the carrying amount of the asset is written down against that balance, up to the amount of the accumulated gains.
- Where there is no balance in the Revaluation Reserve or an insufficient balance, the carrying amount of the asset is written down against the relevant service line(s) in the Comprehensive Income and Expenditure Statement.

Where an impairment loss is reversed subsequently, the reversal is credited to the relevant service line in the Comprehensive Income and Expenditure Statement, up to the amount of the original loss, adjusted for depreciation that would have been charged if the loss had not been recognised.

Depreciation

Depreciation is provided for on all property, plant and equipment assets by the systematic allocation of their depreciable amounts over their useful lives. An exception is made for assets without a determinable finite useful life (i.e. freehold land and certain community/heritage assets) and assets that are not yet available for use (i.e. assets under construction).

Depreciation is calculated on the following bases:

- Dwellings and other buildings straight-line allocation over the useful life of the property as estimated by the valuer
- Vehicles, plant, furniture and equipment straight-line allocation over the useful life of each class of asset, as advised by a suitably qualified officer

Infrastructure – straight line allocation over life of the asset

Where an item of property, plant and equipment asset has major components whose cost is significant in relation to the total cost of the item, the components are depreciated separately.

In relation to Council Dwellings depreciation on the components has been calculated and is not materially different from depreciation on the buildings element of the asset as a whole. Components have not, therefore, been depreciated separately.

Revaluation gains are also depreciated, with an amount equal to the difference between current value depreciation charged on assets and the depreciation that would have been chargeable based on their historical cost being transferred each year from the Revaluation Reserve to the Capital Adjustment Account.

Componentisation

Componentisation is a method, used for accounting and financial reporting purposes, to ensure assets are accurately included on the Balance Sheet and that the consumption of economic benefit of these assets is accurately reflected over their individual useful lives through depreciation charges.

The International Financial Reporting Standards (IFRS) code requires separate accounting for depreciation of significant components of assets that are:

- acquired on or after 1 April 2010
- enhanced on or after 1 April 2010
- revalued on or after 1 April 2010

Only assets with a carrying amount more than or equal to £500,000 at the beginning of the financial year are considered for componentisation. To be recognised as a component the value of the part of the asset being considered must be more than or equal to 10% of the value of the asset, and have a life less than or equal to half that of the main asset. When a component is replaced, the carrying amount of the old component is derecognised and the new component is recognised. If the carrying amount of the old component is not known, this is estimated by indexing back from the cost of the new component and adjusting for depreciation and impairment over the old component's useful life. The Building Costs Index will be used.

1.18 Disposals and Non-current Assets Held for Sale

When it becomes probable that the carrying amount of an asset will be recovered principally through a sale transaction rather than through its continuing use, it is reclassified as an asset held for sale. The asset is revalued immediately before reclassification and then carried at the lower of this amount and fair value less costs to sell. Where there is subsequent decrease to fair value less costs to sell, the loss is posted to the other operating expenditure line in the Comprehensive Income and Expenditure Statement. Gains in fair value are recognised only up to the amount of any previously losses recognised in the surplus and deficit on provision of services. Depreciation is not charged on assets held for sale.

If assets no longer meet the criteria to be classified as assets held for sale, they are reclassified back to noncurrent assets and valued at the lower of their carrying amount before they were classified as held for sale; adjusted for depreciation, amortisation or revaluations that would have been recognised had they not been classified as held for sale, and their recoverable amount at the date of the decision not to sell.

Assets that are to be abandoned or scrapped are not reclassified as assets held for sale.

When an asset is disposed of or decommissioned, the carrying amount of the asset in the Balance Sheet (whether property, plant and equipment or assets held for sale) is written off to the other operating expenditure line in the Comprehensive Income and Expenditure Statement as part of the gain or loss on disposal. Receipts from the disposal (if any) are credited to the same line in the Comprehensive Income and Expenditure Statement also as part of the gain or loss on disposal (i.e. netted off against the carrying value of the asset at the time of disposal). Any revaluation gains accumulated for the asset in the Revaluation Reserve are transferred to the Capital Adjustment Account.

Amounts received for a disposal in excess of £10,000 are categorised as capital receipts. A proportion of receipts relating to housing disposals is payable to the Government. The balance of receipts is required to be credited to the Capital Receipts Reserve, and can then only be used for new capital investment or set aside to

reduce the Council's underlying need to borrow (the capital financing requirement). Receipts are transferred to the Reserve from the General Fund Balance in the Movement in Reserves Statement.

The written-off value of disposals is not a charge against council tax, as the cost of non-current assets is fully provided under separate arrangements for capital financing. Amounts are transferred to the Capital Adjustment Account in the General Fund Balance in the Movement in Reserves Statement.

1.19 Provisions, Contingent Liabilities and Contingent Assets

Provisions

Provisions are made where an event has taken place that gives the Council a legal or constructive obligation that probably requires settlement by a transfer of economic benefits or service potential, and a reliable estimate can be made of the amount of the obligation. For instance, the Council may be involved in a court case that could eventually result in the making of a settlement or the payment of compensation.

Provisions are charged as an expense to the appropriate service line in the Comprehensive Income and Expenditure Statement in the year that the Council becomes aware of the obligation, and are measured at the best estimate at the balance sheet date of the expenditure required to settle the obligation, taking into account relevant risks and uncertainties.

When payments are eventually made, they are charged to the provision carried in the Balance Sheet. Estimated settlements are reviewed at the end of each financial year – where it becomes less than probable that a transfer of economic benefits will not now be required (or a lower settlement than anticipated is made), the provision is reversed and credited back to the relevant service.

Where some or all of the payment required to settle a provision is expected to be recovered from another party (e.g. from an insurance claim), this is only recognised as income for the relevant service if it is virtually certain that the reimbursement will be received if the Council settles the obligation.

Contingent Liabilities

A contingent liability arises where an event has taken place that gives the Council a possible obligation whose existence will only be confirmed by the occurrence or otherwise of uncertain future events not wholly within the control of the Council. Contingent liabilities also arise in circumstances where a provision would otherwise be made but either it is not probable that an outflow of resources will be required or the amount of the obligation cannot be measured reliably.

Contingent liabilities are not recognised in the Balance Sheet but disclosed in a note to the accounts.

Contingent Assets

A contingent asset arises where an event has taken place that gives the Council a possible asset whose existence will only be confirmed by the occurrence or otherwise of uncertain future events not wholly within the control of the Council.

Contingent assets are not recognised in the Balance Sheet but disclosed in a note to the accounts where it is probable that there will be an inflow of economic benefits or service potential.

1.20 Reserves

The Council sets aside specific amounts as reserves for future policy purposes or to cover contingencies. Reserves are created by transferring amounts out of the General Fund Balance in the Movement in Reserves Statement. When expenditure to be financed from a reserve is incurred, it is charged to the appropriate service in that year to score against the Surplus or Deficit on the Provision of Services in the Comprehensive Income and Expenditure Statement. The reserve is then appropriated back into the General Fund Balance in the Movement in Reserves Statement so that there is no net charge against council tax for the expenditure.

Certain reserves are kept to manage the accounting processes for non-current assets, financial instruments, and retirement benefits and do not represent usable resources for the Council – these reserves are explained in the relevant policies and classed on the balance sheet as "Unusable Reserves".

1.21 Revenue Expenditure Funded from Capital under Statute

Expenditure incurred during the year that may be capitalised under statutory provisions but that does not result in the creation of a non-current asset has been charged as expenditure to the relevant service in the Comprehensive Income and Expenditure Statement in the year. Where the Council has determined to meet the cost of this expenditure from existing capital resources or by borrowing, a transfer in the Movement in Reserves Statement from the General Fund Balance to the Capital Adjustment Account then reverses out the amounts charged so that there is no impact on the level of council tax.

1.22 VAT

VAT payable is included as an expense only to the extent that it is not recoverable from HM Revenue and Customs. VAT receivable is excluded from income.

Note 2 Accounting Standards that have been issued but not yet adopted

The Code of Practice on Local Council Accounting in the United Kingdom (the Code) requires the Council to identify any accounting standards that have been issued but have yet to be adopted and could have a material impact on the accounts. There are no standards in the 2018/19 Code (applicable from 1 April 18) that are expected to have a material impact.

Note 3 Critical Judgments used in applying Accounting Policies

In applying the accounting policies set out in Note 1 the Council has had to make certain judgments about complex transactions or those involving uncertainty about future events. The main critical judgment made in the Statement of Accounts is:

- There is a high degree of uncertainty about future levels of funding for local government. However, the
 Council has determined that this uncertainty is not yet sufficient to provide an indication that the assets
 of the Council might be impaired as a result of a need to close facilities and reduce the level of service
 provision.
- Britain voted to leave the European Union in 2016/17 and as yet it is still unclear of the impact this decision may have on this Council and Local Government as a whole.

Both of these issues are being kept under regular review as the Medium Term Financial Strategy is being developed for 2018/19 onwards.

Note 4 Assumptions made about the future and other major sources of Estimation Uncertainty

The Statement of Accounts contains estimated figures that are based on assumptions made by the Council about the future or that are otherwise uncertain. Estimates are made taking into account historical experience, current trends and other relevant factors. However, because balances cannot be determined with certainty, actual results could be materially different from the assumptions and estimates.

The items in the Council's Balance Sheet at 31st March 2018 for which there is a significant risk of material adjustment in the forthcoming financial year are as follows:

Item	Uncertainties	Effect if Actual Results Differ
Property, Plant and Equipment	Assets are depreciated over useful lives that are dependent on assumptions about the level of repairs and maintenance that will be incurred in relation to individual assets. The current economic climate makes it uncertain that the Council will be able to sustain its current spending on repairs and maintenance, bringing into doubt the useful life assigned to assets. The Council has used estimation techniques under the code to derecognise replaced components within the Council House stock using the replacement cost as a proxy for the cost of the original component.	If the useful life of assets is reduced, depreciation increases and the carrying amount of assets falls. It is estimated that for every year that useful lives are reduced, the annual depreciation charge for General Fund Assets would increase by £215,000 and for HRA Assets would increase by £43,000
Business Rates	Since the introduction of the Business Rates Retention Scheme effective from 1st April 2013, Local Authorities are liable for successful appeals against business rates charged to businesses in their proportionate share. Therefore, a provision has been recognised for the best estimate of the amount that businesses have been overcharged up to 31st March 2018	The estimate has been calculated using the latest Valuation Office (VOA) ratings list of appeals and the analysis of successful appeals to date when providing the estimate of total provision up to and including 31st March 2018. The Council's share of the balance of business rate appeals provisions held at this date amounted to £1.9million this has increased by £0.2million from the previous year.
Pensions Liability	Estimation of the net liability to pay pensions depends on a number of complex judgements relating to the discount rate used, the rate at which salaries are projected to increase, changes in retirement ages, mortality rates and expected returns on pension fund assets. A firm of consulting actuaries is engaged to provide the Council with expert advice about the assumptions to be applied.	The effects on the net pension liability of changes in individual assumptions can be measured. For instance a 0.5% decrease in the discount rate assumption would result in an increase in the pension liability of £9.7million.

Arrears When arriving at the closing balances for debtors these are shown at net of an estimated provision for bad debts. At 31st March 2018, the Council had a balance of debtors of £9.5m. A review of significant balances suggested that an impairment of doubtful debts of 19% (£1.8m) was appropriate. However, in the current economic climate it is not certain that such an allowance would be	NOTES TO	THE CORE FINANCIAL S	STATEMENTS
sufficient.		When arriving at the closing balances for debtors these are shown at net of an estimated provision for bad debts. At 31 st March 2018, the Council had a balance of debtors of £9.5m. A review of significant balances suggested that an impairment of doubtful debts of 19% (£1.8m) was appropriate. However, in the current economic climate it is not certain that such an allowance would be	If collection rates were to deteriorate, a doubling of the amount of the impairment of doubtful debts would require an additional £1.8m to be set aside

Note 5 Material Items of Income and Expenditure

There are no material items of Income and Expenditure that have not been disclosed on the face of the Comprehensive Income and Expenditure Statement.

Note 6 Events After the Balance Sheet Date

The Draft Statement of Accounts was authorised for issue by the Head of Finance and Resources on 29th May 2018 and the final version on the 23rd July 2018. Events taking place after this date are not reflected in the financial statements or notes. Where events taking place before this date provided information about conditions existing at 31 March 2018, the figures in the financial statements and notes have been adjusted in all material respects to reflect the impact of this information. The following information has not been reflected in the in the financial statements:

Note 7 Note to the Expenditure and Funding Analysis

Adjustments from General Fund to arrive at the Comprehensive Income and Expenditure Statement amounts	Adjustments for capital purposes (Note 1)	Net change for the Pensions adjustments (Note 2)	Other differences (Note 3)	Total adjustments
	£0003	s'0003	£000's	£0003
Our Council	691	68	-	759
Our Communities	939	33	-	972
Our Economy	866	5	-	871
Our Homes	2	12	-	14
HRA	(8,644)	34	-	(8,610)
*Change in the SHD % for HRA dwellings	(29,377)	-	-	(29,377)
Net cost of services	(35,523)	152	-	(35,371)
Other income and expenditure from the Expenditure and Funding analysis	(816)	815	(5,747)	(5,748)
Difference between General Fund surplus or deficit and Comprehensive Income and Expenditure Statement surplus or deficit on the provision of services	(36,339)	967	(5,747)	(41,119)

Adjustment between Funding and Accounting Basis 2017/18 Adjustments **Net Change for** Adjustments from General Fund to arrive at the Other for Capital the Pensions Total Comprehensive Income and Expenditure Statement Differences **Purposes** Adjustments Adjustments **Amounts** (Note 3) (Note 1) (Note 2) £000's 2000's £0000's £000's Our Council 663 792 Our Communities 1.374 282 1,656 Our Economy 70 26 44 Our Homes 143 145 HRA (1,272)249 (1,023)Net cost of services 259 1,381 1,640 Other income and expenditure from the Expenditure and Funding Analysis (1,286)786 (7,443)(7,943)Difference between General Fund surplus or deficit and Comprehensive Income and Expenditure Statement surplus or deficit on the provision of services (1,027)2,167 (7,443)(6,303)

Adjustments for Capital Purposes

- 1) Adjustments for capital purposes this column adds in depreciation and impairment and revaluation gains and losses in the service line, and for:
 - Other operating expenditure adjusts for capital disposals with a transfer of income on disposal of assets and the amounts written off for those assets.
 - Financing and investment income and expenditure the statutory charges for capital financing i.e. Minimum Revenue Provision and other revenue contributions are deducted from other income and expenditure as these are not chargeable under generally accepted accounting practices.
 - Taxation and non-specific grant income and expenditure capital grants are adjusted for income not chargeable under generally accepted accounting practices. Revenue grants are adjusted from those receivable in the year to those receivable without conditions or for which conditions were satisfied

throughout the year. The Taxation and Non Specific Grant Income and Expenditure line is credited with capital grants receivable in the year without conditions or for which conditions were satisfied in the year.

Net Change for the Pensions Adjustments

- 2) Net change for the removal of pension contributions and the addition of IAS 19 Employee Benefits pension related expenditure and income
 - For Services this represents the removal of the employer pension contributions made by the authority as allowed by statute and the replacement with current service costs and past service costs.
 - For Financing and Investment Income and Expenditure the net interest on the defined benefit liability is charged to the CIES

Other Differences

- 3) Other differences between amounts debited/credited to the Comprehensive Income and Expenditure Statement and amounts payable/receivable to be recognised under statute:
 - For **Financing and Investment Income and Expenditure** the other differences column recognises adjustments to the general fund for the timing differences for premiums and discounts.
 - The charge under Taxation and Non-specific Grant Income and Expenditure represents the difference between what is chargeable under statutory regulations and council tax and NDR that was projected to be received at the start of the year and the income recognised under generally accepted accounting practices in the Code. This is a timing difference as any difference will be brought forward in future Surpluses of Deficits on the Collection Fund.

Note 8 Expenditure and Income Analysed by Nature

The Authority's expenditure and income is analysed as follows;

Expenditure / Income	2016/17	2017/18
Expenditure		
Employee benefits expenditure	6,582	8,540
other services expenditure	29,975	29,307
Support services recharges*	7,206	7,881
Depreciation, amortisation and impairment	(33,982)	259
Interest payments	3,136	3,088
Precepts and levies	3,180	3,464
Payments to Housing capital receipts pool	409	407
(Gain)/loss on the disposal of assets	(546)	(491)
Total Expenditure	15,960	52,455
Income		
Fees, charges and other service income	(22,120)	(23, 138)
Interest and investment income	(270)	(319)
Income from Council Tax, non domestic rates, district rate income	(8,112)	(14,586)
Government grants and contributions	(30,919)	(24,563)
Total Income	(61,421)	(62,606)
Surplus or Deficit on the Provision of Services	(45,461)	(10,151)

^{*}includes £3,650k of employee benefits related expenditure in 2017/18 and £3,953k for 2016/17

Note 9 Adjustments between Accounting Basis and Funding Basis under Regulations

This note details the adjustments that are made to the total comprehensive income and expenditure recognised by the Council in the year in accordance with proper accounting practice to arrive at the resources that are specified by statutory provisions as being available to the Council to meet future capital and revenue expenditure. Full details of the Adjustments between Accounting Basis and Funding Basis under Regulations are included on the Movement on Reserves statement at page 18.

The following sets out a description of the reserves that the adjustments are made against.

General Fund Balance

The General Fund is the statutory fund into which all the receipts of the Council are required to be paid and out of which all liabilities of the Council are to be met, except to the extent that statutory rules might provide otherwise. These rules can also specify the financial year in which liabilities and payments should impact on the General Fund Balance, which is not necessarily in accordance with proper accounting practice. The General Fund Balance therefore summarises the resources that the Council is statutorily empowered to spend on its services or on capital investment (or the deficit of resources that the Council is required to recover) at the end of the financial year. (This balance is not available to be applied to funding HRA services)

Earmarked Reserves

The Council has established a number of reserves (see note 10) to provide financing for future expenditure plans.

Housing Revenue Account Balance

The Housing Revenue Account Balance reflects the statutory obligation to maintain a revenue account for local authority council housing provision in accordance with Part VI of the Local Government and Housing Act 1989. It contains the balance of income and expenditure as defined by the 1989 Act that is available to fund future expenditure in connection with the Council's landlord function or (where in deficit) that is required to be recovered from tenants in future years.

Major Repairs Reserve

The Council is required to maintain the Major Repairs Reserve, which controls an element of the capital resources limited to being used on capital expenditure on HRA assets or the financing of historical capital expenditure by the HRA. The balance shows the capital resources that have yet to be applied at the year-end.

Capital Receipts Reserve

The Capital Receipts Reserve holds the proceeds from the disposal of land or other assets, which are restricted by statute from being used other than to fund new capital expenditure or to be set aside to finance historical capital expenditure. The balance on the reserve shows the resources that have yet to be applied for these purposes at the year-end.

Capital Grants Unapplied

The Capital Grants Unapplied Account (Reserve) holds the grants and contributions received towards capital projects for which the Council has met the conditions that would otherwise require repayment of the monies but which have yet to be applied to meet expenditure. The balance is restricted by grant terms as to the capital expenditure against which it can be applied and/or the financial year in which this can take place.

Note 10 | Movement in Earmarked Reserves

This note sets outs the amounts set aside from the General Fund and HRA balances in earmarked reserves to provide financing for future expenditure plans and the amounts posted back from earmarked reserves to meet General Fund and HRA expenditure in 2017/18.

	Balance at 31.03.16	Transfers Out 2016/17	Transfers In 2016/17	Balance at 31.03.17	Transfers Out 2017/18	Transfers In 2017/18	Balance at 31.03.18
Earmarked Revenue (GF unless noted HRA)	£'000	£'000	£'000	£'000	£'000	£'000	£'000
Access to Services Reserve	2	-	-	2	2	-	-
Apprentice Reserve	23	4	-	19	19	-	-
Business Transformation Reserve	120	55	-	65	65	-	-
Community Right to Challenge Reserve	46	-	-	46	46	-	-
Corporate Training and Development Reserve	28	24	-	4	4	-	-
Development Framework Reserve	72	-	-	72	72	-	-
Early Retirement, Redundancy and Equal Pay Reserve	79	-	30	109	109	-	-
Earmarked Expenditure Reserve	149	149	133	133	133	161	161
Eastgate Car Park Equipment Reserve	45	-	2	47	47	-	-
Environmental Reserve	26	-	-	26	6	40	60
Exceptional Witness Reserve	2	-	-	2	2	-	-
Greater Lincoln Transport Strategy Reserve	556	10	-	546	546		-
Housing and Planning Delivery Grant Reserve	334	-	-	334	334	-	-
Housing Services (GF and HRA) Reserve	460	15	89	534	49	-	485
HRA Affordable/Target Rents Reserve	-	75	75	-	49	49	-
HRA Earmarked Expenditure Reserve	296	296	206	206	206	167	167
Income Volatility Reserve	792	-	270	1,062	547	313	828
Invest to Save Reserve	12	50	307	269	-	50	319
Local Election Reserve	9	5	43	47	-	116	163
Major Repairs Reserve (HRA)	3,722	5,125	6,700	5,297	5,067	6,205	6,435
Monitoring Officer Investigations Reserve	21	-	-	21	-	-	21
New Homes Bonus Reserve	1,600	3,511	3,033	1,122	2,283	2,347	1,186
NK Fund Reserve	6	-	-	6	6	-	-
Refuse Vehicle Repair Reserve	47	-	-	47	47	-	-
Our Communities	-	-	-	-	-	46	46
Our Communities - Homelessness Reserve*	43	2	-	41	95	174	120
Our Council	195	25	52	222	27	510	705
Our Council - ICT Reserve*	447	58	100	489	208	100	381
Our Economy	618	194	20	444	232	703	915
Our Homes	-	-	-	-	-	752	752
Renewals Reserve	243	98	145	290	144	240	386
Uninsured Claims Reserve	192	5	-	187	-	24	211
Sub Total	10,185	9,701	11,205	11,689	10,345	11,997	13,341

	Balance at 31.03.16	Transfers Out 2016/17	Transfers In 2016/17	Balance at 31.03.17	Transfers Out 2017/18	Transfers In 2017/18	Balance at 31.03.18
	£'000	£'000	£'000	£'000	£'000	£'000	£'000
B/fwd from previous page	10,185	9,701	11,205	11,689	10,345	11,997	13,341
Village Halls and Playing Fields Reserve	10	-	-	10	10	-	-
Wheeled Bin Replacement Reserve	40	-	-	40	40	-	-
Whisby Car Parking Reserve	123	123	59	59	59	-	-
Earmarked Capital							
Capital Reserve	1,123	614	207	716	8	100	808
Capital Refuse Replacement Reserve	239	492	317	64	-	423	487
Total Earmarked Reserves	11,720	10,930	11,788	12,578	10,462	12,520	14,636
Capital Grants and s106 Monies Unapplied	615	805	587	397	866	1,126	657
Sub Total	12,335	11,735	12,375	12,975	11,328	13,646	15,293
General Fund Balance	1,203	-	-	1,203	-	399	1,602
HRA Balance	557	-	193	750	-	-	750
Useable Capital Receipts Balance	1,496	1,001	799	1,294	2,124	1,615	785
Total Usable Reserves	15,591	12,736	13,367	16,222	13,452	15,660	18,430

Note 11

Property, Plant and Equipment

			Operation	onal asse	ts				Non-opera	ational ass	ets	Assets
2016/17	Council	Other Land and Buildings	Vehicles Plant and Equipment	Infrastructure Assets	Community Assets	Heritage Assets	Total	Assets Held for Sale	Surplus Assets	Assets Under Construction	Total	Grand Total
	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£,000	£'000	£'000
Cost or Valuation												
Gross book value as at 1 April 2016	121,210	20,068	4,693	1,189	467	67	147,694	404	305	2,982	3,691	151,385
Additions	1,710	41	622	-	-	-	2,373	-	-	6,942	6,942	9,315
Derecognition - Disposals	(990)	(131)	-	-	-	-	(1,121)	-	-	(41)	(41)	(1,162)
Derecognition - Other	(1,393)	-	-	-	-	-	(1,393)	-	-	-	-	(1,393)
Reclassifications	5,253	789	1	11	(126)	126	6,054	-	-	(6,054)	(6,054)	-
Revaluation increases/(decreases) recognised in the surplus/deficit of services	(11,122)	(69)	-	-	38	421	(10,732)	(124)	-	-	(124)	(10,856)
Revaluation increases/(decreases) recognised in the revaluation reserve	39,279	(416)	_	_	_	_	38,863	_	(20)	_	(20)	38,843
Assets reclassified(to)/from Held For Sale	(389)	_	_	_	-	-	(389)	389	-	_	389	-
Other movements in cost or valuation	-	-	-	-	-	-	-	-	-	-	-	-
GBV At 31 March 2017	153,558	20,282	5,316	1,200	379	614	181,349	669	285	3,829	4,783	186,132
Depreciation												
Accumulated depreciation & Impairment	(943)	-	(2,674)	(189)	-	-	(3,806)	-	-	-	-	(3,806)
Charge for year	(1,569)	(333)	(382)	(36)	······	·····	(2,320)	_	<u>-</u>		-	(2,320)
Depreciation written out to the Revaluation Reserve	-	237	-	-	-	-	237	-	-	-	_	237
Depreciation written out to the Surplus/Deficit on provision of services	1,569	94	-	-	-	-	1,663	-	-	-	-	1,663
Impairments (losses)/reversals recognised in the Revaluation Reserve	943	-	-	-	-	-	943	-	-	-	-	943
Impairments (losses)/reversals recognised in the Surplus/Deficit on provision of services	(1,392)	-	-	-	-	-	(1,392)	-	-	-	-	(1,392)
Derecognition - Other	-	2	_	_	_	_	2	_	-	_	-	2
At 31 March 2017	(1,392)	_	(3,056)	(225)	-	-	(4,673)	-	-	_	-	(4,673)
Balance sheet at 31 March	482.42	90.000				• • •	4=				4 ====	181,459
2017 Balance sheet at 31 March	152,166 120,267	20,282 20,068	2,260 2,019	975	379 467	614 67	176,676 143,888	404	285 305	3,829 2,982	4,783 3,691	147,579
2016 Nature of Asset Holding	120,207	20,000	۷,019	1,000	407	0/	143,008	404	303	2,302	3,091	147,379
Owned	152,166	20,124	1,962	975	379	614	176,220	669	285	3,829	4,783	181,003
Finance lease	-	158	298	-	-	-	456	-	-	<u>-</u>	-	456
Balance sheet at 31 March 2017	152,166	20,282	2,260	975	379	614	176,676	669	285	3,829	4,783	181,459

2017/18	Council Dwellings	Other Land and Buildings	Vehicles Plant and Equipment	Infrastructure Assets	Community Assets	Heritage Assets	Total	Assets Held for Sale	Surplus Assets	Assets Under Construction	Total	Grand Total
	£,000	£,000	£'000	£,000	£,000	£,000	£,000	£,000	£,000	£'000	£,000	£,000
Cost or Valuation												
Gross book value as at 1 April 2017	153,558	20,282	5,316	1,200	379	614	181,349	669	285	3,829	4,783	186,132
Additions	2,096	7	4	-	-	-	2,107	-	-	9,185	9,185	11,292
Derecognition - Disposals	(1,532)	-	(13)	-	-	-	(1,545)	-	-	-	-	(1,545)
Derecognition - Others	(1,730)	-	(386)	-	-	-	(2,116)	-	-	-	-	(2,116)
Reclassifications	18	988	-	(454)	_	-	552	(288)	(210)	(102)	(600)	(48)
Revaluation increases / (decreases) recognised in the surplus/deficit of services	2,934	(13)	-	-	-	_	2,921	_	_	-	-	2,921
Revaluation increases / (decreases) recognised in the revaluation reserve	-	1,381	-	-	-	-	1,381	-	-	-	-	1,381
Assets reclassified (to) / from Held for Sale Other movements in cost or			***************************************	***************************************	***************************************	***************************************	-				-	-
valuation							-				-	-
GBV At 31 March 2018	155,344	22,645	4,921	746	379	614	184,649	381	75	12,912	13,368	198,017
Depreciation and Impairment												
Accumulated depreciation & Impairments	(1,392)	-	(3,057)	(225)	_	-	(4,674)	-	_	-	-	(4,674)
Charge for year	(1,992)	(485)	(479)	(50)	-	(7)	(3,013)	-	-	_	_	(3,013)
Depreciation written out to the Revaluation Reserve	-	492	-	-	_	7	499	-	_	_	-	499
Depreciation written out to the Surplus/Deficit on provision of services	1,972	106	-	-	-	-	2,078	-	-	-	-	2,078
Impairments (losses)/reversals recognised in the Revaluation Reserve			-	-	-	-	-	-	-	-	-	-
Impairments (losses)/reversals recognised in the Surplus/Deficit on provision of services			-	-	-	-	-	-	-	-	-	-
Impairments (losses)/reversals recognised in the Surplus/Deficit on provision of services	113	-	-	-	-	-	113	-	-	-	-	113
Derecognition - Other	-	-	388	-	-	-	388	-	-	-	-	388
Derecognition - Disposals	19	-	4	-	<u>-</u>	<u>-</u>	23	-	-	-	-	23
Reclassifications	-	(113)	***************************************	113	-	-	-	-	-	-	-	-
At 31 March 2018	(1,280)		(3,144)	(162)	-	_	(4,586)	_	_	-	-	(4,586)
Balance sheet at 31 March	154,064	22,645	1,777	584	379	614	180,063	381	75	12,912	13,368	193,431
2018	134,004	22,040	1,777	J04	313	014	100,003	J01	13	12,312	13,300	133,431
Balance sheet at 31 March 2017	152,166	20,282	2,260	975	379	614	176,676	669	285	3,829	4,783	181,459
Nature of Asset Holding												
Owned	154,064	22,476	1,600	584	379	614	179,717	381	75	12,912	13,368	193,085
Finance lease	104,004	169	177	304	313	014	346	301	73	12,312	10,000	346
Balance sheet at 31 March 2018	154,064	22,645	1,777	584	379	614	180,063	381	75	12,912	13,368	193,431

Depreciation

Method

All non-current assets (except land, some community and heritage assets, surplus assets, assets held for sale and assets under construction) are depreciated on a straight line basis over the period of their useful economic lives. Depreciation is not charged in the year of acquisition but is charged in the year of disposal.

Useful Lives

The useful economic life of a non-current asset is the period over which it is expected to deliver economic benefit to the organisation. The economic lives used for depreciating the various Council assets are:-

Asset Category	Life
Council house - traditional build	60 years
Council house - non traditional build	30 years
Other land and buildings	8-66 years
Infrastructure	14-40 years
Vehicles, plant, equipment and machinery	5-10 years
Heritage assets	70 years
Council garages	25 years
Leased assets	lease term

Capital Commitments

At 31 March 2018, the Council has entered into a number of contracts for the acquisition, construction or enhancement of Property, Plant and Equipment and future years are budgeted to cost £1,674,681. Similar commitments at 31 March 2017. The major commitments are:

Housing Capital Programme £1,556,991

• General Fund Capital Programme £117,690

Valuation Information

Name and Qualifications of Valuers

A desktop valuation of both housing and general fund assets has been undertaken by Darren Fabris MRICS of Keir Ltd as at 31 March 2018.

Basis or Bases of Valuation

The Council carries out a full valuation of its assets every five years with a desk top revaluation for each of the intervening four years. 2017/18 is a desk top revaluation year.

Non-current assets are valued on the basis recommended by CIPFA and in accordance with the *Statement of Asset Valuation Principles and Guidance Notes* issued by The Royal Institution of Chartered Surveyors (RICS).

Assets have been valued on the following bases:

- Council houses have been valued on an existing use value for social housing basis. For 2017/18 this equates to 42% of market value which was applicable from 1 April 2016 onwards.
- Land and other operational properties and assets are included in the balance sheet at current value(EUV), determined as the amount that would be paid for the asset in its existing use.

- Non-operational assets, including assets that are surplus to requirements, are included in the balance sheet at Fair Value (MV).
- Operational properties of a specialised nature are included on the balance sheet at Depreciated Replacement Cost.
- Infrastructure Assets are included in the balance sheet at historical cost, net of depreciation.
- Assets under construction are valued at cost until such time as they are brought into use. The asset will then be re-valued at that time according to the valuation method applicable to that category of asset. Assets under construction are not depreciated until they come into use.

Valuations of Non-current Assets Carried at Current Value

The following statement shows the progress of the Council's programme for the revaluation of non-current assets. The basis for valuation is set out in the statement of accounting policies.

Description	Council Dwellings	Other Land and Buildings	Assets Held for Sale	Investment Properties	Surplus Assets	Others	Total
	£'000	£'000	£'000	£'000	£'000	£'000	£'000
Valued at historic cost						584	584
Valued at Fair Value(DRC)		9,791			75	479	10,345
Valued at current value(EUV)		12,197	381			447	13,025
Existing use Value - Social housing	154,064						154,064
Total	154,064	21,988	381		75	1,510	178,018

Component Accounting

Where an item of Property, Plant and Equipment asset has major components whose cost is significant in relation to the total cost of the item, the components are depreciated separately.

Components have also been depreciated over different lives than the host (main) asset and recognised where they have a significant value when compared to the value of the host assets.

An exercise, in respect of the Housing Revenue Account, has been undertaken to establish the variance in amounts of depreciation, based on components i.e. bathrooms, kitchens, windows, heating boilers etc. and that based on two components only i.e. land and buildings. The variance in the depreciation charge is less than 3% (less than £48,000). This amount is considered not to have a material effect on the Statement of Accounts and therefore Component Accounting has not been introduced in respect of the HRA. The requirements for Component Accounting in the HRA will be reviewed each year.

Note 12 Heritage Assets

Heritage asset values are recorded in note 11 property, plant and equipment. The Council categorises its heritage assets as detailed below:-

Public Art

The Council's collection of public art is reported in the balance sheet at insurance valuation. The public art collection is made up of The Cube and The Sail.

Civic Regalia

The Council's collection of civic regalia is reported in the balance sheet at insurance valuation. The civic regalia is made up of various pendants and chains of office.

Buildings

The Council holds 2 buildings that are categorised as heritage assets – Mrs Smiths cottage and Cogglesford Mill. Both of these assets are deemed to have cultural and historical associations that make their preservation for future generations important.

Cost of Acquisition of Heritage	Public Art	Civic Regalia	Historic Buildings	Total Assets
Cost or Valuation		g		
1 April 2016	42	25	-	67
Additions	-	-	-	-
Transfers			547	547
Disposals	-	-		-
Revaluations	-	-	-	-
Impairment losses / (reversals) recognised in the Revaluation Reserve	_	_	_	_
Impairment losses / (reversals) recognised in surplus or deficit on				
the provision of services	-	-	-	-
Depreciation	-	-	-	-
31 March 2017	42	25	547	614
Cost or Valuation				-
1 April 2017	42	25	547	614
Additions	-	-	-	-
Transfers			-	-
Disposals	-	-	-	-
Revaluations	-	-		-
Impairment losses / (reversals) recognised in the Revaluation				
Reserve	-	_	7	7
Impairment losses / (reversals)				
recognised in surplus or deficit on				
the provision of services	-	-	- (7)	- /=\
Depreciation	-	-	(7)	(7)
31 March 2018	42	25	547	614

Note 13 | Assets Held for Sale

Assets Held for Sale are shown on the face of Note 11 Property Plant and Equipment. These relate to 9 Council dwellings nearing completion of sale under the "Right to Buy" scheme.

Note 14 | Financial Instruments

The following categories of Financial Instruments are carried in the Balance Sheet:

	Long	Term	Cur	rent
	31/03/2017	31/03/2018	31/03/2017	31/03/2018
	£'000	£'000	£'000	£'000
Investments				
Loans and receivables	2,000	5,114	-	
Unquoted equity investment at cost	2,000	2,000		
- short term investments	-		13,099	15,105
- cash and cash equivalents	-		1,348	6,371
Total Investments	4,000	7,114	14,447	21,476
Debtors				
Loans and receivables	22	13	3,441	4,037
Total Debtors	22	13	3,441	4,037
Borrowings				
Financial liabilities at amortised cost	62,949	60,863	5,812	15,382
Cash and cash equivalents - overdraft	-	•	748	1,942
Total Borrowings	62,949	60,863	6,560	17,324
Creditors				
Financial liabilities at amortised cost	-	-	5,671	5,602
Financial liabilities short term developers contributions	-	-	117	100
Total Creditors	-	-	5,788	5,702

14.1 Financial Instrument Balances

Under accounting requirements the carrying value of the financial instrument value shown in the Balance Sheet includes for the principal amount borrowed or lent. Accrued interest is shown separately in current assets / liabilities where the payments / receipts are due within one year. The effective rate of interest is effectively accrued interest receivable under the instrument, adjusted for the amortisation of any premiums or discounts reflected in the purchase price.

Fair value has been measured by direct reference to published price quotations in an active market and / or estimating using a valuation technique.

Where assets are identified as impaired because of a likelihood arising from a past event that payments due under the contract will not be made, the asset is written down and a charge made to the Comprehensive Income and Expenditure Statement. Any gains and losses that arise on the de-recognition of the asset are credited / debited to the Comprehensive Income and Expenditure Statement.

Additional disclosure information will be required should any of the following events occur:

- Any unusual movements
- Re-classification of instruments
- De-recognition of instruments
- Collateral
- Allowances for credit loss
- Defaults and breaches

14.2 Income, Expense, Gains and Losses

The gains and losses recognised in the Comprehensive Income and Expenditure Statement in relation to financial instruments are made up as follows:

Description	Financial Liabilities	Financial Assets		
	Liabilities measured at amortised cost	Loans and receivables	Available- for-sale assets	Total
2017/18	£'000	£'000	£'000	£'000
Interest expense	(2,204)			(2,204)
Interest payable and similar				
charges	(2,204)	-	-	(2,204)
Interest income		319		319
Interest and investment income	-	319	-	319
Net gain /(loss) for the year	(2,204)	319	-	(1,885)
2016/17	£'000	£'000	£'000	£'000
Interest expense	(2,262)			(2,262)
Interest payable and similar				
charges	(2,262)	-	-	(2,262)
Interest income		270	_	270
Interest and investment income	-	270	-	270
Net gain /(loss) for the year	(2,262)	270	-	(1,992)

14.3 Fair Value of Assets and Liabilities that are not measured at Fair Value (but for which fair value disclosures are required)

The Council discloses the fair value of each class of financial asset and liability so that it can be compared with the carrying amount in the balance sheet.

Accounting standards require the type of information used in fair value calculations (as classified in the hierarchy below) to be disclosed.

- Level 1 quoted prices in active markets for identical assets or liabilities, e.g. bond prices
- Level 2 inputs other than quoted prices that are observable for the asset or liability, e.g. interest rates or yields for similar instruments
- Level 3 unobservable inputs, e.g. non-market data such as cash flow forecasts or estimated creditworthiness

There has been no change in the valuation techniques used during the year and no transfers between input levels.

Financial liabilities and financial assets represented by loans and receivables, shareholdings and long term debtors and creditors are carried on the balance sheet at amortised cost.

Their fair value can be assessed by calculating the present value of the cash flows that will take place over the remaining term of the instruments, using the following assumptions:

Financial assets;

- Estimated ranges of interest rates at 31st March 2018 of 0.10% to 2.5% for loans receivable, based on new lending rates for equivalent loan at that date
- No early repayment or impairment is recognised.
- Where an instrument will mature in the next 12 months, carrying amount is assumed to approximate to fair value.
- The fair value of trade and other receivables is taken to be the invoiced or billed amount.

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Financial liabilities;

- Estimated ranges of interest rates at 31st March 2018 of 3.03% to 7.125% for loans from the PWLB
- No early repayment is recognised.
- Where an instrument will mature in the next 12 months, carrying amount is assumed to approximate to fair value.

The fair values calculated are as follows:

Description	31/03	/2017		31/03/2018	
	Carrying Amount	Fair Value	Fair Value level	Carrying Amount	Fair Value
	£'000	£'000		£'000	£'000
PWLB debt	65,034	75,747	2	62,949	81,001
Other debt	4,478	4,249	2	13,000	13,017
Creditors	5,671	5,671		5,602	5,602
Financial liabilities	75,183	85,667		81,551	99,620

The fair value is greater than the carrying amount because the Council's portfolio of loans includes a number of fixed rate loans where the interest rate payable is higher than the rates available for similar loans in the market at the balance sheet date. Short term creditors are carried at cost as this is a fair approximation of their value.

Money market loans	15,099	15,190	2	15,105	15,105
Property Funds	-	-	2	1,966	1,966
Third Party Loans		-	3	3,148	4,044
Shareholdings	2,000	2,000	2	2,000	2,000
Cash	1,348	1,348	2	6,371	6,371
Debtors	3,441	3,441		4,037	4,037
Loans and receivables	21,888	21,979		32,627	33,523

The fair value of financial liabilities has been determined by reference to the Public Works Loans Board redemption rules and prevailing redemption rates as at each balance sheet date and include accrued interest.

The fair value of Public Works Loan Board (PWLB) loans of £62,948,600 measures the economic effect of the terms agreed with the PWLB compared with estimates of the terms that would be offered for market transactions undertaken at the Balance Sheet date. The difference between the carrying amount and the fair value measures the additional or reduced interest that the authority will pay over the remaining terms of the loans under the agreements with the PWLB, against what would be paid if the loans were at prevailing market rates.

However, the authority has a continuing ability to borrow at concessionary rates from the PWLB rather than from the markets. A supplementary measure of the additional interest that the authority will pay as a result of its PWLB commitments for fixed rate loans is to compare the terms of these loans with the new borrowing rates available from the PWLB. If a value is calculated on this basis, the carrying amount of £62,948,600 would be valued at £81,001,200. But, if the authority were to seek to avoid the projected loss by repaying the loans to the PWLB, the PWLB would raise a penalty charge for early redemption in addition to charging a premium for the additional interest that will not now be paid. The exit price for the PWLB loans including the penalty charge would be £80,715,152.

The fair value for loans and receivables uses the Net Present Value (NPV) approach, which provides an estimate of the value of payments in the future in today's terms. The discount rate used in the NPV calculation should be equal to the current in relation to the same instrument from a comparable lender. This will be the rate applicable in the market on the date of valuation, for an instrument with the same duration (i.e. the outstanding period from valuation date to maturity).

Equity shares, as available for sale assets are required to be valued at fair value if material. The Council has made an exception to this treatment in respect of its shareholding in Lafford Homes. The shares in this company are carried at cost of £2,000,000 and have not been valued as a fair value cannot be measured reliably. The company is only recently established and has no trading history. The Council has no current intention to dispose of the shareholding

Note 15 Debtors

An analysis of debtors is shown below:-

2016/17 £'000	Description	2017/18 £'000
743	Central government bodies	1,885
704	Other local authorities	940
-	NHS bodies	-
4,844	All other	6,655
6,291		9,480
(1,598)	Less provision for bad debts	(1,765)
4,693	Total	7,715

Note 16 | Cash and Cash Equivalents

The balance of cash and cash equivalents is made up of the following elements:

31/03/2017		31/03/2018
£'000		£'000
-	Cash held by the Council	-
(748)	Bank current accounts	(1,942)
-	Call accounts	-
1,348	Money Market funds	6,371
600		4,429

Note 17 | Creditors

An analysis of creditors is shown below:-

2016/17 £'000	Description	2017/18 £'000
1,466	Central government bodies	2,878
4,059	Other local authorities	2,531
-	NHS bodies	-
3,685	Other entities and individuals	4,430
9,210	Total	9,839

Note 18 Provisions

The Council is responsible for any refunds relating to back-dated Non Domestic Rates appeals. The total provision which the Council believes it is necessary to make with regard to outstanding business rate appeals is £1.9m. This represents the share of the appeals provision which relates to North Kesteven District Council only.

Note 19 Unusable Reserves

Revaluation Reserve

The Revaluation Reserve contains the gains made by the Council arising from increases in the value of its Property, Plant and Equipment. The balance is reduced when assets with accumulated gains are:

- Revalued downwards or impaired and the gains are lost
- Used in the provision of services and the gains are consumed through depreciation, or
- Disposed of and the gains realised

The reserve contains only revaluation gains accumulated since 1st April 2007, the date that the reserve was created. Accumulated gains arising before that date are consolidated into the balance on the Capital Adjustment Account.

2016/17	REVALUATION RESERVE	2017/18
£'000		£'000
20,818	Balance at 1st April	10,615
1,032	Upward revaluation of assets	1,914
	Downward revaluation of assets and impairment	
	losses not charged to the surplus/deficit on the	
(10,707)	provision of services*	(35)
(9,675)		1,879
	Amount written off to the Capital Adjustment	
(528)	Account	(142)
(528)		(142)
10,615	Balance at 31st March	12,352

^{*}In previous years, due to there being no balance on the revaluation reserve, any revaluation losses relating to Council Dwellings have been charged to the HRA. In 2014/15 and 2015/16 the revaluation of Council Dwellings has resulted in a gain of £10,179k which was originally credited to the Revaluation Reserve but has now been transferred to the HRA to off-set the prior year's losses in accordance with the Code of Practice on Local Authority Accounting.

Pensions Reserve

The Pensions reserve absorbs the timing differences arising from the different arrangements for accounting for post-employment benefits and for funding benefits in accordance with statutory provisions. The Council accounts for post-employment benefits in the Comprehensive Income and Expenditure Statement as the benefits are earned by employees accruing years of service, updating the liabilities recognised to reflect inflation, changing assumptions and investment returns on any resources set aside to meet the costs. However, statutory arrangements require benefits earned to be financed as the Council makes employer's contributions to pension funds or eventually pays any pensions for which it is directly responsible. The debit balance on the Pensions Reserve therefore shows a substantial shortfall in the benefits earned by past and current employees and the resources the Council has set aside to meet them. The statutory arrangements will ensure that funding will have been set aside by the time benefits come to be paid.

2016/17	PENSION RESERVE	2017/18
£'000		€'000
(25,228)	Balance at 1st April	(34,514)
(8,318)	Remeasurement of the net defined benefit liability/(assets)	1,678
	Reversal of items relating to retirement benefits debited or credited to the surplus or deficit on the provision of services in the Comprehensive Income and Expenditure	
(2,791)	Statement	(4,055)
1,823	Employers pension contributions and direct payments to pensioners payable in the year	1,888
(34,514)	Balance at 31st March	(35,003)

Collection Fund Adjustment Account

The Collection Fund Adjustment Account manages the differences arising from the recognition of council tax and non-domestic rates income in the Comprehensive Income and Expenditure Statement as it falls due from council tax payers and business rates payers compared with the statutory arrangements for paying across amounts to the General Fund from the Collection Fund.

2016/17 £'000	COLLECTION FUND ADJUSTMENT ACCOUNT	2017/18 £'000
(1,071)	Balance at 1st April	(944)
	Amount by which council tax and non-domestic rates income credited to the Comprehensive Income and Expenditure Statement is different from council tax and non-domestic rates income calculated for the year in accordance with statutory	
1,759	requirements	329
(1,632)	Renewables	448
(944)	Balance at 31st March	(167)

Capital Adjustment Account

The Capital Adjustment Account absorbs the timing differences arising from the different arrangements for accounting for the consumption of non-current assets and for financing the acquisition, construction or enhancement of those assets under statutory provisions. The account is debited with the cost of acquisition, construction or enhancement as depreciation, impairment losses and amortisations are charged to the Comprehensive Income and Expenditure Statement (with reconciling postings from the Revaluation Reserve to convert fair value figures to a historical cost basis). The account is credited with amounts set aside by the Council as finance for the costs of acquisition, construction and subsequent costs.

The account contains accumulated gains and losses on investment properties and gains recognised on donated assets, where applicable, that have yet to be consumed by the Council.

The account also contains revaluation gains accumulated on Property, Plant and Equipment before 1 April 2007, the date that the Revaluation Reserve was created to hold such gains.

Note 9 provides details of the source of all the transactions posted to the Account, apart from those involving the Revaluation Reserve.

2016/17 £'000	CAPITAL ADJUSTMENT ACCOUNT	2017/18 ε'000
50,226	Balance at 1st April	96,431
	Reversal of items relating to capital expenditure debited or credited to the	
	Comprehensive Income and Expenditure Statement re:	
(3,754)	•	(4,743)
39,114	Revaluation gain on property, plant and equipment	5,112
(25)	Amortisation of intangible assets	(25)
(1,403)	Revenue expenditure funded from capital under statute	(602)
	Amounts of non-current assets written off on disposal or sale as part of the gain or loss	
(1,118)	on disposal to the Comprehensive Income and Expenditure Statement	(1,522)
83,040		94,651
528	Adjusting amounts written out of the Revaluation Reserve	142
83,568		94,793
	Net written out amount of the cost of non-current assets consumed in the year	
	Capital Financing applied in the year re:	
1,459	Use of the Capital Receipts Reserve to finance new capital expenditure	2,123
3,039	Use of the Major Repairs Reserve to finance new capital expenditure	2,981
2,086	HRA Voluntary Contribution	2,086
	Capital Grants and Contributions credited to the Comprehensive Income and	
484	Expenditure Statement that have been applied to capital financing	858
	Application of grants to capital financing from the Capital Grants Unapplied Account	
307	including developers contributions	80
	Statutory provisions for the financing of capital investment charged against the General	
510	Fund	465
4,978	Capital Expenditure charged against the General Fund and HRA balances	2,529
12,863	<u> </u>	11,122
96,431	Balance at 31st March	105,915

Note 20 Cash Flow Statement – Operating Activities and Interest

The cash flows for operating activities include the following items:

2016/17	Operating Activities	2017/18
£'000	Note A	£'000
	Net surplus or deficit on the provision of services	10,150
10,102	Capital activities	10,100
2.320	Depreciation	3,013
	Impairment or downward valuations	(3,381)
25	Amortisation	25
(1)	Increase /decrease in interest creditors	70
158	Increase/decrease in creditors	199
506	Increase/decrease in interest debtors	(6)
(1,041)	Increase/decrease in debtors	(3,022)
-	Movement in impairment provision for bad debt	-
19	Increase/decrease in inventories	(32)
967	Pension liability	2,168
124	Contributions to/(from) provisions	138
1,118	Carrying amount of non current assets sold	1,522
(33,485)		694
	Adjust for items included in the net surplus or deficit on the	
	provision of services that are investing or financing activities	
(070)	Capital grants that are credited to surplus or deficit on the provision of	(1.000)
(679)	services	(1,203)
15,000	Proceeds from the sale of short and long term investments	13,000
	Proceeds from the sale of property plant and equipment, investment	
(1,660)	property and intangible assets	(2,013)
12,661		9,784
24,638	Net cash flows from operating activities	20,628
2016/17	Operating Activities	2017/18
£'000	Interest - Note B	£'000
270	Ordinary interest received	319
	Opening debtor	100
	Closing debtor	(106)
776	Interest Received	313
(2,262)	Interest charged for the year	(2,204)
	Opening creditor	(227)
	Closing creditor	297
(2,263)	Interest Paid	(2,134)

2016/17	Investing Activities	2017/18
£'000	Note C	£'000
(9,314)	Property, plant and equipment purchased	(11,292)
(1,291)	Opening capital creditors	(1,304)
1,304	Closing capital creditors	940
	Division of average transport and a surjective at the continuous and	
(0.004)	Purchase of property plant and equipment, investment property, and	(44.050)
	intangible assets	(11,656)
	Purchase of short term investments	(13,000)
(2,000)	Purchase of long term investments	(2,000)
	Purchase of Investments in Subsidiaries	(3,148)
(15,000)	Purchase of short and long term investments	(18,148)
(356)	Long term loans granted - capital grants repaid	(172)
	Proceeds from the sale of property plant and equipment, investment property.	
1,665	and intangible assets	2,022
-	Proceeds from short term investments	-
-	Proceeds from long term investments	-
	•	
_	Proceeds from short term and long term investments	-
_	Other capital grant receipts - capital grants received	
1,551	Capital grants received	3,059
1,001	Odpital granto 10001100	0,000
(21,441)	Net cash from investing activities	(24,895)
	Treasury Management Transactions During the Year:-	
96,776		134,015
98,117	Back from investments	128,992

2016/17	Financing Activities	2017/18
£'000	Note D	£'000
10,740	Cash receipts of short-term and long-term borrowing	9,500
2,361	Billing authorities - Council tax and NNDR adjustments	844
(14,826)	Repayment of short-term and long-term borrowing	(2,103)
(177)	Payments for the reduction of a finance lease liability	(146)
(1,902)	Net cash flows from financing activities	8,095
2016/17	Make up of Cash and Cash Equivalents	2017/18
£'000	Note E	£'000
2,137	Cash and bank balances	772
1,348	Cash investments-regarded as cash equivalents	6,371
(2,885)	Bank overdraft	(2,714)
600		4,429

Note 23 Members' Allowances

The Council paid the following amounts to Members of the Council during the year.

2016/17 £'000	Description	2017/18 £'000
274	Allowances	282
4	National Insurance and Pension Costs	4
14	Car and Travel Allowances	13
292		299

Note 24 Officers' Remuneration

The remuneration paid to the Council's senior employees is as follows:

Post Title		Note	Salary, Fees & Allowances	Benefits in Kind (eg Lease Car, Private Medical Insurance)	Compensation for Loss of Office	Pension Contribution	Total
			£	£	£	£	£
Chief Executive	2017/18		112,161	497		18,962	131,620
Office Executive	2016/17		111,062	119		19,247	130,428
Deputy Chief Executive	2017/18		93,094			15,017	108,111
Deputy Office Executive	2016/17		90,569	-	-	14,695	105,264
Corporate Director	2017/18		87,568	497		14,091	102,156
Corporate Director	2016/17		83,794	119	-	13,559	97,472
Head of Finance and Resources	2017/18		74,715	497		12,022	87,234
lifead of Finance and nesources	2016/17		70,738	119	-	11,443	82,300
Head of Corporate and Customer Services	2017/18		63,644	497		10,217	74,358
nead of Corporate and Customer Services	2016/17		50,117	119		9,953	60,189
Hood of Housing and Property Convices	2017/18	1	37,518	3,241	5,000	6,692	52,451
Head of Housing and Property Services	2016/17		66,962	-		10,824	77,786
Head of Development, Economic and	2017/18		68,011	497		10,929	79,437
Cultural Services	2016/17		68,546	119	-	11,084	79,749
Head of Environment and Public Protection	2017/18	2	42,726	976	29,950	7,291	80,943
riead of Environment and Fublic Protection	2016/17		65,047	3,974	-	10,642	79,663

Notes

- 1. Head of Housing and Property Services- this position was vacant for the period 7 May 17 to 4 September 17 in 2017/18.
- 2. Head of Environment and Public Protection this position was vacant for the period 31 May 17 to 4 September 17 in 2017/18

Remuneration band	2016/17 Number of employees	2017/18 Number of employees
£50,000 to £54,999	4	2
£55,000 to £59,999	-	1
£60,000 to £64,999	-	2
£65,000 to £69,999	3	1
£70,000 to £74,999	1	
£75,000 to £79,999	-	1
£80,000 to £84,999	1	
£85,000 to £89,999	-	1
£90,000 to £94,999	1	1
£95,000 to £99,999	-	
£100,000 to £104,999	-	
£105,000 to £109,999	-	
£110,000 to £114,999	1	1
Total	11	10

The remuneration values in bandings are attributable to individual employees rather than posts therefore any employee moving from one post to another within the Council would have their earnings from each post added together to arrive at total remuneration. The above tables are complimentary to each other and individual employees may feature in both. There were no officers who received remuneration in excess of £150,000.

The numbers of exit packages with total cost per band and total cost of the compulsory and other redundancies are set out in the table below.

Exit Package cost band (including special payments)	Number of compulsory redundancies		Number of other departures agreed		Total number of exit packages by cost band		Total cost of exit packages in each band	
	2016/17	2017/18	2016/17	2017/18	2016/17	2017/18	2016/17	2017/18
£0 - £20,000	-	-	7	4	7	4	35,100	14,024
£20,001 - £40,000	-	-	-	1	-	1	-	29,950
£40,001 - £60,000	-	-	-	-	-	-	-	-
£60,001 - £80,000	-	-	-	-	-	-	-	-
£80,001 - £100,000	-	-	-	-	-	-	-	-
£100,001 - £150,000	-	-	-	-	-	-	-	-
Total	-	-	7	5	7	5	35,100	43,974

Note 25 External Audit Costs

The Council has incurred the following costs in relation to the audit of the Statement of Accounts, certification of grant claims and statutory inspections, and to non-audit services provided by the Council's external auditors.

Description	2016/17 £'000	2017/18 £'000
Fees payable to KPMG with regard to external audit services carried out by the appointed auditor for the year	39	39
Fees payable to KPMG in respect of statutory inspections	-	-
Fees payable to KPMG for the certification of grant claims and returns for the year	9	9
Fees payable in respect of other services provided by KPMG during the year	3	3
Total	51	51

Additional fees of £6k were paid in 2016/17 relating to the audit of Group Accounts and the VFM conclusion pertaining to Lafford Homes.

Note 26 Grant Income

The Council credited the following grants, contributions and donations to the Comprehensive Income and Expenditure Statement in 2017/18:

Description		
	2016/17	2017/18
Credited to Net Cost of Services	£'000	£'000
Apprenticeship Levy	-	7
Capacity Funding from Homes and Communities Agency	23	240
Planning Delivery Fund Grant	-	13
Brownfield Register PIP LA	-	20
Custom Build Grant	-	45
Transparency Code New Burdens	-	8
CCTV Contributions	8	5
Council Tax Administration and Small Businesses Grant	227	223
Council Tax New Burdens grant	64	5
Counter Terrorism	9	1
County ASB Post	39	6
DCLG LATR Grant	1	-
Discretionary Housing Grant	108	140
Empty Homes Project	21	18
Health Trainers	18	5
Flexible Homelessness Support Grant	-	127
Homelessness Floating Support Post	56	-
Homelessness Reduction Act	-	15
Homelessness Data Grant	-	9
Housing Benefits Rent Administration	260	240
LA Data sharing \programme	12	-
Housing Benefits New Burdens Grant	-	96
Leisure Grants	296	201
Heritage Lottery Fund - Mrs Smiths Cottage	-	46
Museum Development Funding	-	22
New Burdens Land Charges	7	24
New Homes Bonus	3,033	2,347
Owner Occupier Assistance Grant	8	22
Rent Allowance Subsidy	10,102	9,832
Rent Rebates Subsidy	8,029	7,823
Register of Electors - IER	21	19
Wellbeing Grant - HRA	621	621
Whisby Natural World	2	8
Total	22,965	22,188

The Council has received a number of Section 106 grants that have yet to be recognised as income as they have conditions attached to them that will require the monies to be returned if not met. The balances at the year end are as follows:

Description	201	6/17	2017/18		
	Current Liabilities	Long Term Liabilities	Current Liabilities	Long Term Liabilities	
Held in Balance Sheet as Conditions not yet met	£'000	£'000	£'000	£'000	
Play Equipment / Open Spaces	17	302		482	
Affordable Housing	-	155		105	
Education	-	656		2,028	
Other	100	484	100	666	
Total Grants with Conditions not yet met	117	1,597	100	3,281	

Note 27 Related Parties

The Council is required to disclose material transactions with related parties – bodies or individuals that have the potential to control or influence the Council or to be controlled or influenced by the Council. Disclosure of these transactions allows readers to assess the extent to which the Council might have been constrained in its ability to operate independently or might have secured the ability to limit another party's ability to bargain freely with the Council.

Central Government

Central Government has significant influence over the general operations of the Council – it is responsible for providing the statutory framework within which the Council operates, provides the majority of its funding in the form of grants and prescribes the terms of many of the transactions that the Council has with other parties (e.g. council tax bills, housing benefits). Grants received from Government departments are set out in the subjective analysis in Note 26 on reporting for resources allocation decisions.

Members and Officers

Members of the Council have direct control over the Council's financial and operating policies. The total of Members' allowances paid in 2017/18 is shown in Note 23. During 2017/18 the Council issued to all Members, Corporate Management Team and Senior Management Team a request to disclose any related party transactions which have been completed.

Members and officers have not disclosed any material transactions with related parties.

The Corporate Director and the Financial Services Manager are Directors of the newly established Lafford Homes Ltd house building company. Full details of the company can be found on the Group accounts section of the accounts.

Entities Controlled or Significantly Influenced by the Council

There are no entities that are controlled by or significantly influenced by the Council. However, the Council does support in the way of revenue grants a number of bodies including town and parish councils, pays levies to drainage boards and acts as the responsible body (provision of administration and accountancy support) for a number of bodies/ projects. Transactions with other such bodies are set out below:

2016/17 £'000	Description	2017/18 £'000
184	Upper Witham Drainage Board	186
106	Witham First Drainage Board	181
60	Black Sluice Drainage Board	61
26	Trent Valley Drainage Board	27
376	Drainage Board Levies Paid	455
2,647	Parish/Town Councils	2,849
81	Citizens Advice Bureau	61
292	Shared Legal Services	283
3,396	Included within the Council's expenditure	3,648
373	Central Lincolnshire Joint Strategic Planning Unit	280
373	Bodies where the Council acts as the responsible body	280
3,769	Total	3,928

Note 28 | Capital Expenditure and Capital Financing

The total amount of capital expenditure incurred in the year is shown in the table below (including the value of assets acquired under finance leases), together with the resources that have been used to finance it. Where capital expenditure is to be financed in future years by charges to revenue as assets are used by the Council, the expenditure results in an increase in the Capital Financing Requirement (CFR), a measure of the capital expenditure incurred historically by the Council that has yet to be financed.

2016/17 £'000	Description	2017/18 £'000
76,629	Opening capital financing requirement	76,483
	Capital expenditure:	
9,315	Property, Plant and Equipment	11,292
	Investment In Subsidiary	3,148
-	Intangible Assets	-
2,000	Investments	-
1,402	Revenue Expenditure Funded from Capital under Statute	602
12,717	Asset Movement in Year	15,042
	Capital financing:	
(1,459)	Capital Receipts	(2,123)
(791)	Government Grants and other contributions	(938)
(4,978)	Sums set aside from revenue	(2,529)
(3,039)	Contribution from MRR	(2,981)
(510)	Minimum Revenue Provision (MRP)	(465)
(2,086)	Principal Repayments	(2,086)
(12,863)	Financing in Year	(11,122)
76,483	Closing capital financing requirement	80,403
(146)	Movements in year	3,920
1,940	Increase / (decrease) in underlying need for unsupported borrowing	6,006
,	Repayment of Principal in year	(2,086)
,	Increase/(decrease) in capital financing requirement	3,920

Note 29 Leases

COUNCIL AS LESSEE

29.1 Finance Leases

The following assets are held under finance leases by the Council, accounted for as part of non-current Assets. The value is carried in the balance sheet at the following net amounts.

Description	2016/17	2017/18	
Description	£'000	£'000	
Other Land and Buildings	158	169	
Vehicles, Plant and Equipment	298	177	
Value at 31 March	456	346	

The Council is committed to making minimum payments under these leases comprising settlement of the long term liability for the interest in the property acquired by the Council and the finance costs that will be payable by the Council in future years while the liability remains outstanding. The minimum lease payments (MLP) are made up of the following amounts:

	Other Land and Bldg		Vehicles, PI	ant & Equip	Total	Total
Description	2016/17	2017/18	2016/17	2017/18	2016/17	2017/18
	£'000	£'000	£'000	£'000	£'000	£'000
Finance lease liabilities (net present value						
Current (net present value of MLP)	27	27	149	70	176	97
Non-Current (NPV of MLP)	130	102	52	12	182	114
Finance Costs payable in future years	110	60	111	37	221	97
Minimum Lease Payments (MLP)	267	189	312	119	579	308

The minimum lease payments will be payable over the following periods:

	Minimum Lease Payments		Finance Lease Liabilities	
Description	31/03/17 £'000	31/03/18 £'000	31/03/17 £'000	31/03/18 £'000
Not later than one year Later than one year but not later than five	270	178	147	97
years	216	44	126	34
Later than five years	93	86	86	80
Total	579	308	359	211

29.2 Operating Leases

The Council has acquired a number of buildings under operating leases and is committed at 31 March 2018 to making payments of £147,252 (£169,778 in 2016/17) comprising the following elements:

	31/03/2017	31/03/2018
Description	£'000	£'000
Not later than one year Later than one year but not later than five	170	147
years	589	506
Later than five years	306	242
Total Commitments at 31st March	1,065	895

Note 30 Termination Benefits

The Council terminated the contracts of a number of employees in 2017/18, incurring liabilities of £43,974 (£35,100 in 2016/17) – see note 24 for the number of exit packages and total cost per band.

Note 31 Defined Benefit Pension Schemes

31.1 Participation in Pension Schemes

As part of the terms and conditions of employment of its officers, the Council makes contributions towards the cost of post-employment. Although these benefits will not actually be payable until employees retire, the Council has a commitment to make the payments that need to be disclosed at the time that employees earn their future entitlement.

The Council participates in the Local Government Pension Scheme for employees, administered by Lincolnshire County Council. This is a funded defined benefit final salary scheme, meaning that both the Council and the employee pay contributions into a fund, calculated at a level intended to balance the pension liabilities with investment assets.

31.2 Transactions Relating to Post-Employment Benefits

We recognise the cost of retirement benefits in the reported cost of services when they are earned by employees, rather than when the benefits are eventually paid as pensions. However, the charge we are required to make against council tax is based on the cash payable in the year, so the real cost of post-employment/retirement benefits is reversed out of the General Fund (and Housing Revenue Account) via the Movement in Reserves Statement. The following transactions have been made in the Comprehensive Income and Expenditure Statement and the General Fund Balance via the Movement in Reserves Statement during the year;

Comprehensive Income and Expenditure Statement and the General Fund Balance via the Movement in Reserves Statement during the year:

	Local Government Pension Scheme £000	
	2016/17	2017/18
Cost of services:		
Service cost comprising:		
current service costs	1,946	3,298
past service costs	3	-
Financing and investment income and expenditure		
Net interest expense Total Post-employment Benefits charged to the Surplus or Deficit on the	889	918
Provision of Services Other Post-employment Benefits charged to the Comprehensive Income and Expenditure Statement	2,838	4,216
Remeasurement of the net defined benefit liability comprising:		
Return on plan assets (excluding the amount included in the net interest expense)	(6,150)	177
Actuarial gains and losses arising on changes in demographic assumptions	(1,424)	-
Actuarial gains and losses arising on changes in financial assumptions	15,904	(1,862)
Other (if applicable)	(12)	6
Total remeasurement recognised in other comprehensive income and expenditure	8,318	(1,679)
Total Post-employment Benefits charged to the Comprehensive Income and Expenditure Statement	11,156	2,537
Movement in Reserves Statement Reversal of net charges made to the Surplus or Deficit on the Provision of Services for post employment benefits in accordance with		
the Code	1,050	2,256
Actual amount charged against the General Fund Balance for pensions in the year:		
Employers' contributions payable to scheme	1,823	1,888

31.3 Pension Assets and Liabilities Recognised in the Balance Sheet

The amount included in the Balance Sheet arising from the authority's obligation in respect of its defined benefit plans is as follows:

		Local Government Pension Scheme £000		
	2016/17	2017/18		
Present value of the defined benefit				
obligation	(92,722)	(94,732)		
Fair value of plan assets	58,062	59,494		
Element relating to accountable bodies	146	235		
Net liability arising from defined benefit				
obligation	(34,514)	(35,003)		

Reconciliation of the Movements in the Fair Value of Scheme (Plan) Assets

	Local Government Pension Scheme £000		
	2016/17	2017/18	
Opening fair value of scheme assets	50,167	58,062	
Interest income	1,754	1,510	
Remeasurement gain/(loss): The return on plan assets, excluding the amount included in the net interest expense	6,150	(177)	
Contributions from employer	1,796	1,902	
Contributions from employees into the scheme	513	525	
Benefits paid	(2,318)	(2,328)	
Contribution re unfunded benefits	57	57	
Unfunded benefits paid	(57)	(57)	
Closing fair value of scheme assets	58,062	59,494	

Reconciliation of Present Value of the Scheme Liabilities (Defined Benefit Obligation)

	Funded Liabilities: Local Government Pension Scheme £000	
	2016/17	2017/18
Opening balance at 1 April	75,524	92,722
Current service cost	1,946	3,298
Interest cost	2,643	2,428
Contributions from scheme participants	outions from scheme participants 513	
Remeasurement (gains) and losses:		
Actuarial gains/losses arising from changes in demographic assumptions	(1,424)	-
Actuarial gains/losses arising from changes in financial assumptions	15,904	(1,862)
Other (if applicable)	(12)	6
Past service cost	3	-
Benefits paid	(2,318)	(2,328)
Unfunded benefits paid	(57)	(57)
Closing balance at 31 March	92,722	94,732

Local Government Pension Scheme assets comprised:

		Fair Value of Scheme Assets £000's	
	2016/17	2017/18	
Cash and cash equivalents	411	728	
Equity instruments:			
By industry type			
Consumer	6,528	4,371	
Manufacturing	853	3,383	
Energy and utilities	1,505	1,649	
Financial institutions	4,010	4,091	
Health and Care	-	2,531	
Information technology	2,235	4,628	
Other	4,767	0	
Sub-total equity	19,898	20,653	
Bonds:			
By sector			
Corporate	5,397	-	
Government	1,874	-	
Other	-	-	
Sub-total bonds	7,271	-	
Property:			
By type			
UK property	5,283	5,042	
Overseas property	177	444	
Sub-total property	5,460	5,486	
Private equity:			
Sub-total private equity	1,341	963	
Other investment funds and unit trusts:			
Equities	15,952	16,507	
Bonds	-	7,033	
Infrastructure	873	867	
Other	6,856	7,257	
Sub-total other investment funds	23,681	31,664	
Total assets	58,062	59,494	

31.4 Basis for Estimating Assets and Liabilities

Liabilities have been assessed on an actuarial basis using the projected unit credit method, an estimate of the pensions that will be payable in future years dependent on assumptions about mortality rates, salary levels. etc.

Both the Local Government Pension Scheme and discretionary benefits liabilities have been estimated by Hymans Robertson, an independent firm of actuaries, estimates for Lincolnshire County Council Fund being based on the latest full valuation of the scheme as at 31 March 2017.

The significant assumptions used by the actuary have been:

Description	2016/17	2017/18
Mortality assumptions		
Longevity at 65 for current pensioners:		
∘ Men	22.1	22.1
∘ Women	24.4	24.4
Longevity at 65 for future pensioners:		
∘ Men	24.1	24.1
∘ Women	26.6	26.6
Rate of Inflation / Pension Increase Rate	2.4%	2.4%
Rate of increase in salaries	2.8%	2.8%
Rate of increase in pensions	2.4%	2.4%
Rate for discounting scheme liabilities	2.6%	2.7%

The estimation of the defined benefit obligations is sensitive to the actuarial assumptions set out in the table above. The sensitivity analyses below have been determined based on reasonably possible changes of the assumptions occurring at the end of the reporting period and assumes for each change that the assumption analysed changes while all the other assumptions remain constant. The assumptions in longevity, for example, assume that life expectancy increases or decreases for men and women. In practice, this is unlikely to occur, and changes in some of the assumptions may be interrelated. The estimations in the sensitivity analysis have followed the accounting policies for the scheme, i.e. on an actuarial basis using the projected unit credit method. The methods and types of assumptions used in preparing the sensitivity analysis below did not change from those used in the previous period.

Changes in assumptions at 31 March 2018	Impact on the Defined Benefit Obligation in the Scheme		
	Approximate % Increase to employee Liability	Approximate Monetary Amount £000	
0.5% decrease in Real Discount Rate	10%	9,725	
0.5% increase in the Salary Increase Rate	1%	1,400	
0.5% increase in the Pension Increase Rate	9%	8,201	

Impact on the Authority's Cash Flows

The objectives of the scheme are to keep employers' contributions at as constant a rate as possible. The County Council has agreed a strategy with the scheme's actuary to achieve a funding level of 100% over a 3 year period. Funding levels are monitored on an annual basis. The next triennial valuation is due to be completed on 31 March 2019.

The Council anticipates paying £1.993m contributions to the scheme in 2018/19.

The weighted average duration of the defined benefit obligation for scheme members is 18.1 years.

Note 32 | Contingent Liabilities

There are no contingent liabilities to declare.

Note 33 | Contingent Assets

The Council is involved in a scheme to provide affordable housing to certain nominated purchasers. This was achieved by deferring payment for the land element of the property. The land value was calculated as a percentage of the original sale price. Upon subsequent sale to a non-nominated purchaser, the land percentage of the sale price will be repaid to the Council. This amount will be dealt with as a capital receipt. The timing of such receipts is uncertain therefore the Council has decided to deal with the outstanding equity as a contingent asset. The value of this equity as at 31st March 2018 is £361,118 (£369,196 as at 31st March 2017)

Note 34 Nature and Extent of Risks Arising from Financial instruments

34.1 Nature and Extent of Risks Arising from Financial Instruments and how the Council Manages those Risks

The Council's activities expose it to a variety of financial risks:

- Credit risk the possibility that other parties might fail to pay amounts due to the Council.
- Liquidity risk the possibility that the Council might not have funds available to meet its commitments to make payments.
- Re-financing risk the possibility that the Council might be required to renew a financial instrument on maturity at disadvantageous rates or terms.
- Market risk the possibility that financial loss might arise for the Council as a result of changes in such measures as interest rates and stock market movements.

34.1.1 Overall Procedures for Managing Risk

The Council's overall risk management programme focuses on the unpredictability of financial markets and seeks to minimise potential adverse effects on the resources available to fund services. Risk management is carried out by a central treasury team, under policies approved by the Council in the annual treasury management strategy. The Council provides written principles for overall risk management, as well as written policies covering specific areas, such as interest rate risk, credit risk and the investment of surplus cash.

34.1.2 Credit Risk

Credit risk arises from deposits with banks and financial institutions, as well as credit exposures to the Council's customers.

This risk is minimised through the Annual Treasury Management Strategy, which requires that deposits are not made with financial institutions unless they meet identified minimum credit criteria, in accordance with Fitch & Moody's and Standard & Poor's Credit Ratings Services. The Annual Treasury Management Strategy also imposes a maximum amount and time limits in respect of each financial institution. Deposits are not made with banks and financial institutions unless they meet the minimum requirements of the investment criteria outlined above. Additional selection criteria are also applied after this initial criterion is applied.

The full Investment Strategy for 2017/18 was approved by Full Council on 23rd February 2017 and is available on the Council's website.

The following analysis summarises the Council's maximum exposure to credit risk. The table (composite defaults from Fitch & Moody's and Standard & Poor's) gives details of global corporate finance average cumulative default rates (including financial organisations) for the period since at least 1990 to 2017. Defaults shown are by long term rating category on investments out to one year, which were the most commonly held investments during the year.

	Amount at 31/03/2018	Historical experience of default %	Historical experience adjusted for market conditions at 31/03/2018	Estimated maximum exposure to default and uncollectability £'000	Estimated maximum exposure at 31/3/2018
Deposits with banks and financial institutions	(a)	(b)	(c)	(a x c)	
AAA rated counterparties	10,370	0.04%	0.00%	-	-
A rated counterparties	5,000	0.05%	0.10%	5	-
BBB rated counterparties	0	0.16%	0.25%	-	-
BB rated counterparties	0	0.71%	0.25%	-	-
B rated counterparties	11,148	2.90%	0.25%	28	-
Other institutions	0	18.74%	0.25%	-	6
Other debtors	820	0.34%	0.34%	3	-
	27,338			36	6

The Council maintains strict credit criteria for investment counterparties. As a result of these high credit criteria, we have maintained historical default rates as a good indicator under these current conditions. No credit limits were exceeded during the reporting period and the Council does not expect any losses from non-performance by any of its counterparties in relation to deposits and bonds.

The Council does not generally allow credit for customers. Within the overall gross debtors balance – see note 15 - of £7,715,000, trade debtors amount to £820,000, analysis of which is shown below:

2016/17	Description	2017/18
£'000		£'000
	Less than three months	203
363	Three to six months	451
111	Six months to one year	69
54	More than one year	97
740		820

Collateral – During the reporting period the council held no collateral as security.

34.1.3 Liquidity Risk

The Council manages its liquidity position through the risk management procedures above (the setting and approval of prudential indicators and the approval of the treasury and investment strategy reports), as well as through a comprehensive cash flow management system, as required by the CIPFA Code of Practice. This seeks to ensure that cash is available when it is needed.

The Council has ready access to borrowings from the Money Markets to cover any day to day cash flow need, and whilst the PWLB provides access to longer term funds, it also acts as a lender of last resort to councils (although it will not provide funding to a council whose actions are unlawful). The Council is also required to provide a balanced budget through the Local Government Finance Act 1992, which ensures sufficient monies are raised to cover annual expenditure. There is therefore no significant risk that it will be unable to raise finance to meet its commitments under financial instruments.

The maturity analysis of financial liabilities is as follows:

31/03/2017	Description	31/03/2018
£'000		£'000
(15,139)	Less than one year	(25,321)
(2,086)	Between one and two years	(2,086)
(6,257)	Between two and five years	(6,257)
(54,607)	More than five years	(52,520)
(78,089)		(86,184)

All trade and other payables (£9,839,000) are due to be paid in less than one year.

Note 34.1.4 Refinancing and Maturity Risk

The Council maintains a significant debt and investment portfolio. Whilst the cash flow procedures above are considered against the refinancing risk procedures, longer-term risk to the Council relates to managing the exposure to replacing financial instruments as they mature. This risk relates to both the maturing of longer term financial liabilities and longer term financial assets.

The approved treasury indicator limits for the maturity structure of debt and the limits placed on investments placed for greater than one year in duration are the key parameters used to address this risk. The Council approved treasury and investment strategies address the main risks and the central treasury team address the operational risks within the approved parameters. This includes:

- monitoring the maturity profile of financial liabilities and amending the profile through either new borrowing or the rescheduling of the existing debt; and
- monitoring the maturity profile of investments to ensure sufficient liquidity is available for the Council's day to day cash flow needs, and the spread of longer term investments provide stability of maturities and returns in relation to the longer term cash flow needs.

The maturity analysis of financial liabilities is as follows, with the maximum and minimum limits for fixed interest rates maturing in each period (approved by Council in the Treasury Management Strategy).

34.1.5 Interest Rate Risk

	Approved minimum limits	Approved maximum limits	Actual 31/03/2017 £'000	Actual 31/03/2018 £'000
Less than 1 year	0%	100%	15,139	25,321
Between 1 and 2 years	0%	100%	2,086	2,086
Between 2 and 5 years	0%	100%	6,257	6,257
Between 5 and 10 years	0%	100%	10,428	10,428
Between 10 and 20 years	0%	100%	24,856	25,856
Between 20 and 30 years	0%	100%	12,378	9,482
More than 30 years	0%	100%	6,945	6,754
Total			78,089	86,184

The Council is exposed to risk in terms of its exposure to interest rate movements on its borrowings and investments. Movements in interest rates have a complex impact on the Council, depending on how variable and fixed interest rates move across differing financial instrument periods. For instance, a rise in variable and fixed interest rates would have the following effects:

- borrowings at variable rates the interest expense charged to the Income and Expenditure Account will rise;
- borrowings at fixed rates the fair value of the borrowing will fall (no impact on revenue balances);
- investments at variable rates the interest income credited to the Income and Expenditure Account will rise; and
- Investments at fixed rates the fair value of the assets will fall (no impact on revenue balances).

Borrowings are not carried at fair value on the balance sheet, so nominal gains and losses on fixed rate borrowings would not impact on the Comprehensive Income and Expenditure Statement. However, changes in interest payable and receivable on variable rate borrowings and investments will be posted to the Comprehensive Income and Expenditure Statement and affect the General Fund Balance, subject to influences from Government grants. Movements in the fair value of fixed rate investments that have a quoted market price will be reflected in the Comprehensive Income and Expenditure Statement.

The Council has a number of strategies for managing interest rate risk. The Annual Treasury Management Strategy draws together the Council's prudential and treasury indicators and its expected treasury operations, including an expectation of interest rate movements. From this strategy a treasury indicator is set which provides maximum limits for fixed and variable interest rate exposure. The central treasury team will monitor market and forecast interest rates within the year to adjust exposures appropriately. For instance during periods of falling interest rates, and where economic circumstances make it favorable, fixed rate investments may be taken for longer periods to secure better long term returns, similarly the drawing of longer term fixed rates borrowing would be postponed.

According to this assessment strategy, at 31 March 2018, if interest rates had been 1% higher with all other variables held constant, the financial effect would be:

31/03/2017	Description	31/03/2018
£'000		£'000
-	Increase in interest payable on variable rate borrowings	-
35	Increase in interest receivable on variable rate investments	31
-	Increase in government grant receivable for financing costs	-
35	Impact on Income and Expenditure Account	31
3	Share of overall impact debited to the HRA	2
_	Decrease in fair value of fixed rate investment assets	-
-	Impact on the Comprehensive Income and Expenditure Statement	-
-	Decrease in fair value of fixed rate borrowings liabilities (no impact on C I & E Statement)	-

The approximate impact of a 1% fall in interest rates would be as above but with the movements being reversed.

HRA INCOME AND EXPENDITURE ACCOUNT

The HRA Income and Expenditure Account shows the economic cost in the year of providing housing services in accordance with generally accepted accounting practices, rather than the amount to be funded from rents and Government grants. Authorities charge rents to cover expenditure in accordance with regulations: this may be different from the accounting cost. The increase or decrease in the year, on the basis of which rents are raised, is shown in the Movement on the HRA Statement.

2016/17	Description	2017/18
£'000		£'000
	Expenditure	
(2,903)	Repairs and maintenance	(3,432)
(3,663)	Supervision and management	(3,540)
(300)	Rents, rates, taxes and other charges	(225)
(1,591)	Depreciation of non current assets	(2,017)
8,645	Revaluation of non-current assets	3,288
29,377	Change in the EUV-SH Discount % for HRA Dwellings	-
(28)	Debt management costs	(35)
(96)	Movement in the allowance for bad debts	(74)
29,441	Total expenditure	(6,035)
	Income	
14,995	Dwelling rents	14,890
200	Non-dwelling rents	198
909	Charges for services and facilities	353
	Contributions towards expenditure	69
16,197	Total income	15,510
45,638	Net cost of HRA services included in the Comprehensive Income and Expenditure Statement	9,475
(216)	HRA services share of corporate and democratic core	(210)
45,422	Net cost of HRA services	9,265
	HRA share of the operating income and expenditure included in the Comprehensive Income and Expenditure Statement:	
624	Gain or (loss) on sale of HRA non-current assets	488
(2,109)	Interest payable and similar charges	(2,045)
25	Interest and investment income	25
(195)	Pensions interest cost and expected return on pension assets	(164)
192	Capital Grants and Contributions receivable	278
43,959	Surplus / (deficit) for the year on HRA services	7,847

Movement on the HRA Statement

2016/17 £'000	Description	2017/18 £'000
557	Balance on the HRA at the end of the previous year	750
43,959	Surplus or (deficit) for the year on the HRA Income & Expenditure	7,847
(37,018)	Adjustments between accounting base and funding base under regulations	(1,624)
6,941	Net increase or (decrease) before transfer to reserves	6,223
(6,748)	Transfer (to) or from reserves	(6,223)
193	Increase or (decrease) in year on the HRA	-
750	Balance on the HRA at the end of the current year	750
	Adjustments between accounting basis and funding basis under regulations	
-	Amortisation of premiums and discounts and the charge for the year	-
	Transfers to/from the Capital Adjustment Account:-	
(38,022)	- revaluation of non current assets	(3,288)
1,591	- reversal of actual HRA depreciation	2,017
(192)	- capital grants	(278)
(624)	Gain or loss on sale of HRA fixed assets	(488)
229	HRA share of contributions to/from the Pension Reserve	413
(37,018)		(1,624)
	Items not included in the HRA Income and Expenditure Account but	
	included in the movement on HRA balance for the year	
	Transfer to / (from) Major Repairs Reserve	(6,205)
, ,	Transfer to / (from) Housing Services Reserve	18
	Transfer to / (from) Affordable / Target Rents Difference Reserve	(75)
90	Transfer to / (from) HRA Earmarked Expenditure Reserve	39
(6,748)		(6,223)

NOTES TO THE SUPPLEMENTARY FINANCIAL STATEMENTS

NOTES TO THE HOUSING REVENUE ACCOUNT

Note H1 Housing Stock Numbers and Values

H1.1 Number and Types of Dwelling in the Housing Stock

2016/17	Туре	2017/18
number	Туро	number
3,392	Houses and Bungalows	3,371
476	Flats	480
3,868	Total	3,851

H1.2 Asset Values

2016/17 £000	Туре	2017/18 £000
	Operational assets	
152,166	dwellings	154,064
1,370	1,370 • other land and buildings	
669	assets held for sale	381
11	 vehicle, plant and equipment 	7
3,310	assets under construction	6,218
157,526	Total	162,764

Note H2 Vacant Possession

The vacant possession value is the Council's estimate of the total sum that it would receive if all the dwellings were sold on the open market. The balance sheet value is calculated on the basis of rents receivable on existing tenancies. These are less than would be obtainable on the open market, and the balance sheet value is therefore lower than the vacant possession valuation. The difference between the two values therefore shows the economic cost of providing housing at less than market value. The vacant possession value of dwellings within the HRA at 1st of April in the financial year is as follows:

2016/17 £'000	Description	2017/18 £'000
368,578	Vacant possession value	372,867
368,578	Total	372,867

Note H3 Analysis of Movement on the Major Repairs Reserve

2016/17 £'000	Description	2017/18 £'000
3,721	Balance as at 1 April	5,297
6,701	Amount transferred to the Major Repairs Reserve during the financial year	6,205
(3,039)	(3,039) The debits to the Major Repairs Reserve in respect of capital expenditure on land, houses and other property within the HRA Debits in respect of any repayment made in the year, of the principal of any amount borrowed where the repayment was met (2,086) out of the Major Repairs Reserve	
(2,086)		
-	Debits in respect of meeting of any liability in respect of credit arrangements, other than any liability, which in accordance with proper practices must be charged to a revenue account, where the meeting of that liability was met by payments out of the Major Repairs Reserve	
	Balance as at 31 March	
5,297	Dalalice as at 31 Maich	6,435

Note H4 Summaries of Total Capital Expenditure and Receipts

H4.1 Summary of Total Capital Expenditure

2016/17 £'000	Description	2017/18 £'000
7,248	Expenditure of HRA land, houses and other property	5,494
7,248	Total	5,494
	Financed By:	
(2,237)	• borrowing	-
(995)	(995) • general capital receipts reserve	
(322)	(322) • government grants	
(458)	(458) • 1-4-1 capital receipts reserve	
(46)	(46) • external contribution	
(3,039)	(3,039) • major repairs reserve	
(102)	section 106 reserve	(80)
(49)	affordable / target rents reserve	(75)
(7,248)	Total	(5,494)

H4.2 Summary of Total Capital Receipts

2016/17 £'000	Description	2017/18 £'000
1,658	1,658 Council house sales	
6	6 Deferred purchase of council houses	
1,664	_{1,664} Total	

H4.3 De-recognition of Replacement Components

Under the CIPFA Code, where capital expenditure has been incurred on the replacement of asset components, this has to be written out as a loss on the replacement. The Council incurred expenditure of £1,730,086 on the replacement of items such as kitchens, bathrooms, heating systems, windows and doors on its housing stock and this has been shown under "Gain or (loss) on sale of HRA fixed assets" on the HRA Income and Expenditure Account.

Note H5 Depreciation

2016/17	Description	2017/18
£'000		£'000
	Operational assets:	
1,569	Dwellings	1,992
17	Other land and buildings	20
5	Vehicles	5
1,591	Total	2,017

Note H6 Share of Contributions to and from Pensions Reserve

Note 31 of the core financial statements gives a detailed insight of the accounting requirements for pension costs in accordance with IAS19.

The following transactions have been made in the HRA to reflect its share of the pension fund transactions in the year:

2016/17 £'000	Description	2017/18 £'000	
	HRA Income and Expenditure Account		
	Net cost of services		
428	Current service cost	589	
-	Past service costs	-	
-	Settlements and curtailments	-	
	Net operating cost		
581	581 • Interest cost		
(385)	(385) • Expected return on assets in the scheme		
624	Net charge to the HRA Income and Expenditure Account		
	Statement of movement on the HRA balance		
(624)	Net charges made for retirement benefits in accordance with (624) IAS19		
-	- Actual amount charged against general fund balance for pensions in the year		
394	394 Employer's contributions payable to scheme		

Note H7 Rent Arrears

	2016/17 £'000	Description	2017/18 £'000
I	383	Arrears at 31 March	411

The rent arrears represent 5.31% of the rent collectable for the year (i.e. net of rebates, write offs and voids). The comparative figure for 2016/17 was 5.07%.

A bad debt provision of £261,553 has been made in the accounts for potentially uncollectable rent arrears. (£243,720 for 2016/17).

Note H8 Any Sums Directed by the Secretary of State to be Debited or Credited

There have been no sums directed by the Secretary of State.

Note H9 Any Exceptional or Prior Period Items

There have been no exceptional or prior period items occurring during the year.

Note H₁₀ Impairment Charges

In 2017/18 an impairment has been made in relation to a large scale housing refurbishment/development project. These impairment charges have been charged to the Revaluation Reserve and are identified within note 11. Charges for the impact of replacing components within the housing stock are identified in note H4.3.

COLLECTION FUND

The Collection Fund is an agent's statement that reflects the statutory obligation for billing authorities to maintain a separate fund for the collection of Council Tax and Business Rates. The statement shows the transactions of the billing Council in relation to the collection from taxpayers and distribution to local authorities and the Government of Council Tax and Non-Domestic Rates.

2016/17	Description	Note	2017/18
£'000			£'000
	COUNCIL TAX;		
	Income		
(55,779)	Income from council tax		(58,634)
(55,779)	Total income		(58,634)
	Expenditure		
	Council Tax;		
	Precepts and demands from county, police and district		
56,200		C3	59,815
80	Change in provision for bad and doubtful debts		111
56,280	Total expenditure		59,926
501	Movement on fund balance		1,292
(1,474)	Balance at beginning of year		(973)
(973)	Balance at end of year		319

2016/17	2016/17 Share of Council Tax balance allocated to;	
(142)	(142) NKDC	
(705)	(705) Lincolnshire County Council	
(126)	(126) Lincolnshire Police	
(973)		319

2016/17	Description		2017/18	
£'000			£'000	
	BUSINESS RATES;			
	Income			
-	Transitional protection income		(724)	
(26,262)	Income from business ratepayers		(25,758)	
,	Contributions to previous years surplus/(deficit);		,	
(2,242)	Central Government		(1,024)	
(1,793)	NKDC		(819)	
(448)	Lincolnshire County Council		(205)	
(30,745)	Total Income		(28,530)	
, ,	Expenditure		,	
	Business Rates:			
12,136	Retained central share		12,209	
2,427	Payments to LCC		2,442	
9,708	Payment to NKDC		9,767	
55	Transitional protection payment		-	
1,378	Renewable energy schemes - NKDC		1,544	
133	Renewable energy schemes - LCC		134	
125	Costs of collection		124	
144 Change in provision for bad and doubtful debts			55	
62	Change in provision for appeals		965	
26,168	Total expenditure		27,240	
(4,577)	Movement on fund halance		(1,290)	
6,531	Balance at beginning of year		1,954	
1,954	Balance at end of year		664	

2016/17			2017/18	
Share of in year (Surplus)/ Deficit	Share of Provision for Appeals	Share of Business Rates Balance Allocated to;	Share of in year (Surplus) / Deficit	Share of Provision for Appeals
782	1,492	NKDC	266	1,877
195	373	Lincolnshire County Council	66	469
977	1,864	Central Government	332	2,347
1,954	3,729		664	4,693

NOTES TO THE SUPPLEMENTARY FINANCIAL STATEMENTS

NOTES TO THE COLLECTION FUND

Note C1 Non-Domestic Rates

In 2013/14 the local government finance regime was revised with the introduction of the retained business rates scheme. The scheme allows the Council to retain a proportion of the total NDR received – 50% is paid over to Central Government and the remaining 50% split 80% to the District Council and 20% to Lincolnshire County Council.

For 2017/18 the Council are part of a pooling arrangement for business rates income with Lincolnshire County Council, City of Lincoln Council, Boston Borough Council, East Lindsey District Council, South Kesteven District Council and West Lindsey District Council.

The total non-domestic rateable value for North Kesteven District Council at 31 March 2018 was £70,196,893 (2016/17 £64,229,124).

The national non-domestic multiplier for the year was 46.6p for small businesses and 47.9p for all other businesses.

Note C2 | Calculation of Council Tax

The Council's tax base, i.e. the number of chargeable dwellings in each valuation band (adjusted for dwellings where discounts apply) converted to an equivalent number of Band D dwellings, was calculated as follows:

Band		number of er discounts -	Ratio to band D	Band D equiva	alent dwellings
- A	proportios ait	43	5/9		24
A		11,316	6/9		7,544
В		10,954	7/9		8,520
C		11,624			10,332
D		6,171	9/9		6,171
Е		3,044	11/9		3,720
F		1,408	13/9		2,034
G		390	15/9		650
Н		34	18/9		69
		44,984			39,064
Plus: Crown p	roperties				773
less: adjustme	less: adjustment for collection rates				(293)
less net effect	of premiums and discounts				(3,294)
	Council tax b	ase			36,250

NOTES TO THE SUPPLEMENTARY FINANCIAL STATEMENTS

Note C3 | Council Tax Precepts and Demands

Description	Actual Precept for 2017/18 £'000	Share of In Year Surplus/Deficit £'000	Total Precept 2017/18 £'000
Lincolnshire County Council	42,537	906	43,443
North Kesteven District Council	8,580	182	8,762
Lincolnshire PCC	7,448	162	7,610
Total	58,565	1,250	59,815

Lafford Homes Ltd Accounts for the year ended 31 March 2018

Introduction

The CIPFA Code of Practice requires that where an Authority has material financial interests and a significant level of control over one or more entities, it should prepare group accounts. The aim of these statements is to give an overall picture of the Council's financial activities and the resources employed in carrying out those activities.

"A subsidiary is an entity including an unincorporated entity such as a partnership that is controlled by another entity (the Council), known as the parent."

Lafford Homes Ltd is classified as a subsidiary of North Kesteven District Council and has therefore been consolidated and the required group accounts produced.

The Council incorporated Lafford Homes Ltd during the 2016/17 as a wholly owned subsidiary company for the provision of privately rented housing. Incorporation was achieved with Companies House on 4th August 2016.

Accounts for Lafford Homes Ltd have been produced externally by Streets Chartered Accountants

Accounting Policies

Lafford Homes Ltd, has prepared 2017/18 accounts using accounting policies consistent with those applied by the Council. Both entities have a financial year end of 31 March.

One additional accounting policy is required relating to Investment Properties as the Council do not hold any Investment Properties;

Investment Properties

Property held for rental to others are held as Investment Properties.

Recognition

Expenditure on the acquisition, creation or enhancement of Investment Properties is capitalised on an accruals basis, provided that it is probable that the future economic benefits with the item will flow to the Company and the cost of the item can be measured reliably. Expenditure that maintains but does not add to an asset's potential to deliver future economic benefits (i.e. Repairs and maintenance) is charged as an expense when it is incurred.

Measurement

Investment Properties are initially measured at cost, comprising:

- The purchase price
- Any directly attributable cost, e.g. professional fees for legal services, property taxes, e.g. stamp duty and other transaction costs.

Following the financial year where an Investment Property is initially measured, Investment Properties will be measured at "fair value". Fair value reflects market conditions at the end of the report period and thus annual revaluations will be necessary. Gains or losses arising from changes in the fair value of the investment property are recognised in financing and Investment Income.

Depreciation

Properties are not depreciated but are revalued annually according to market conditions at the yearend

Disposal

Disposals can either be through sale or through the granting of a finance lease. Investment properties are derecognised on disposal or when the property is permanently withdrawn from use and no future economic benefits are expected from its disposal.

Investment properties are outside the scope of Non-current Assets Held for Sale and Discontinued Operations. Consequently whenever an investment property is to be sold, it is never reclassified, instead the property continues to be measured in accordance with the above, until it is derecognised.

Gains or losses arising from the disposal of investment property are recognised in the Income Statement -Financing and Investment Income and expenditure in the period of disposal.

Basis of consolidation

The financial statements of Lafford Housing Company have been consolidated with those of North Kesteven District Council on a line by line basis which has eliminated balances, transactions, income and expenditure between the Council and the subsidiary.

Group Expenditure Funding Analysis

The Expenditure and Funding Analysis shows how annual expenditure is used and funded from resources (government grants, rents, council tax and business rates) by the Group in comparison with those resources consumed or earned by the Group in accordance with generally accepted accounting practices. It also shows how this expenditure is allocated for decision making purposes between the Group's activities. Income and expenditure accounted for under generally accepted accounting practices is presented more fully in the Group

Comprehensive Income and Expenditure Statement.

	2017/18				
Description	Net Expenditure Chargeable to the General Fund and HRA Balances	Adjustments Between Funding and Accounting Basis	Net Expenditure in the Comprehensive Income and Expenditure Statement		
	£'000	£'000	£'000		
Our Council	3,199	792	3,991		
Our Communities	5,503	1,656	7,159		
Our Economy	399	70	469		
Our Homes	(1,981)	145	(1,836)		
HRA	(8,217)	(1,023)	(9,240)		
Lafford Homes	26	-	26		
Net Cost of Service	(1,071)	1,640	569		
Other income and expenditure	(2,693)	(7,943)	(10,636)		
Surplus or Deficit	(3,764)	(6,303)	(10,067)		
Opening General Fund and HRA balance at 31 March 2017	(1,943)				
(Surplus) or deficit on General Fund and HRA balance in year	(3,764)				
Transfer to reserves	3,448				
Closing General Fund, HRA and Group account (Lafford)Balance at 31 March 2018**	(2,259)				

^{**} For a split of this balance between the General Fund and HRA - see the Movements in Reserves Statement

Group Movement in Reserves Statement

This statement shows the movement in the year on the reserves held by the Group, analysed into usable reserves (i.e. those that can be applied to fund expenditure) and other reserves. The 'Surplus or Deficit on the Comprehensive Income and Expenditure' line shows the true economic cost of providing the Group's services, more details of which are shown in the Comprehensive Income and Expenditure Statement. These are different from the statutory amounts required to be charged to the General Fund and Housing Revenue Account for Council Tax setting and dwellings rent setting purposes.

Full details of the Councils Usable reserves can be found on the Movement in Reserves Statement.

Movement in Reserves (MIRS) 2016/17	Total Usable Reserves	Unusable Reserves	Total Authority Reserves	Lafford Homes	Total Group Reserves
	£'000	£'000	£'000	£'000	£'000
Balance at 31 March 2016	(15,591)	(44,772)	(60,363)	-	(60,363)
(Surplus) or deficit on Comprehensive					
Income & Expenditure Statement (CIES)	(45,461)	-	(45,461)	10	(45,451)
Other Comprehensive Income &					
Expenditure	-	17,993	17,993	-	17,993
Adjustments Between Accounting Basis					
and Funding Basis Under Regulations	44,830	(44,830)	-	-	-
Net increase before transfers to					
earmarked reserves	(631)	(26,837)	(27,468)	10	(27,458)
Balance at 31 March 2017	(16,222)	(71,609)	(87,831)	10	(87,821)

Movement in Reserves (MIRS)	Total Usable	Unusable Reserves	Total Authority	Lafford	Total Group
2017/18	Reserves		Reserves	Homes	Reserves
	£'000	£'000	£'000	£'000	£'000
Balance at 31 March 2017	(16,222)	(71,609)	(87,831)	10	(87,821)
(Surplus) or deficit on Comprehensive					
Income & Expenditure Statement (CIES)	(10,150)	-	(10,150)	84	(10,066)
Other Comprehensive Income &					
Expenditure	-	(3,523)	(3,523)	-	(3,523)
Adjustments Between Accounting Basis					
and Funding Basis Under Regulations	7,942	(7,942)	-	-	-
Net increase before transfers to					
earmarked reserves	(2,208)	(11,465)	(13,673)	84	(13,589)
Balance at 31 March 2018	(18,430)	(83,074)	(101,504)	94	(101,410)

Group Comprehensive Income and Expenditure Statement

This statement shows the accounting costs in the year, of providing services, in accordance with generally accepted accounting practices, rather than the amounts to be funded from taxation. Authorities raise taxation to cover expenditure in accordance with regulations; this may be different from the accounting cost. The taxation position is shown in the Movement in Reserves Statement.

•	2016/17			2017/18		
Group Gross expenditure	Group Gross income	Group Net expenditure	Description	Group Gross expenditure	Group Gross income	Group Net expenditure
-	Group				Group	
£'000	£'000	£'000		£'000	£'000	£'000
5,854	(1,409)	4,445	Our Council	5,821	(1,830)	3,991
28,564	(21,944)	6,620	Our Communities	28,933	(21,774)	7,159
2,268	(1,115)	1,153	Our Economy	1,622	(1,153)	469
2,321	(4,854)	(2,533)	Our Homes	3,369	(5,205)	(1,836)
153	(16,198)	(16,045)	HRA	6,243	(15,483)	(9,240)
(29,377)	-	(29,377)	*Change in the SHD % for HRA dwellings	-	-	-
7	-	7	Lafford Homes Ltd	33	(7)	26
9,790	(45,520)	(35,730)	Cost of services	46,021	(45,452)	569
		(546)	(Gains) / loss on non current asset disposal			(491)
		2,647	Parish council precepts			2,849
		157	Street lighting special expense			160
			Internal drainage board precepts			455
		409	Contribution of housing capital receipts to government pool			407
		3,043	Other operating expenditure			3,380
		2,262	Interest payable and similar charges			2,204
		(270)	Interest and investment income			(295)
		874	Net interest on the defined benefit liability(asset)			883
		2,866	Financing & investment income & expenditure			2,792
		(8,112)	Demand on the collection fund			(8,574)
		(5,132)	Redistributed business rates			(6,012)
		(1,708)	General Government Grants			(1,015)
		(678)	Capital Grants & Other contributions			(1,188)
		(15,630)	Taxation & non specific grant income and expenditure			(16,789)
		(45,451)	(Surplus) / deficit on the provision of services			(10,048)
		-	Tax expenses of subsidiary			(19)
		-	Group Surplus/Deficit			(10,067)
		9,675	Surplus or deficit on revaluation of non current assets			(1,879)
		0	Surplus or deficit on impairment of non current assets			0
		8,318	Actuarial gains / losses on pension assets / liabilities			(1,678)
		0	Surplus/deficit on available for sale assets			34
		17,993	Other comprehensive income and expenditure			(3,523)
		(27,458)	Total Comprehensive Income and Expenditure			(13,571)

Group Balance Sheet

The Group Balance Sheet summarises the financial position of the Council and its subsidiary as a whole. It

shows the value of group assets and liabilities at the end of the financial year.

2016/17	Description	Notes	2017/18
£'000			£'000
	Non Current Assets		2000
	Property, Plant and Equipment		
152,166	Council dwellings	L.2	154,064
20,283	Other land and buildings	L.2	22,645
-	Investment Properties	L.2	3,821
2,260	Vehicles, plant and equipment	L.2	1,777
975	Infrastructure	L.2	584
379	Community assets	L.2	379
614	Heritage assets	L.2	614
4,750	Assets under construction	L.2	13,145
285	Surplus assets not held for sale	L.2	75
69	Intangible assets		91
181,781	Total Non Current Assets		197,195
2,000	Non property investments		1,966
22	Long term debtors		13
183,803	Total Long Term Assets		199,174
	Current Assets		
669	Assets held for sale		381
13,099	Short term investments		15,105
242	Inventories		68
4,690	Short term debtors		7,723
2,228	Cash and cash equivalents	L.3	7,396
20,928	Total Current Assets		30,673
204,731	Total Assets		229,847
	Current Liabilities		
(748)	Cash and cash equivalents		(1,942
(5,812)	Short term borrowing		(15,382
(9,223)			(9,872
(117)	Short term developers' contributions (s106)		(100
(1,739)			(1,877
(17,639)	Total Current Liabilities		(29,173
(62,949)	Long term borrowing		(60,863
(1,597)	Developers' contributions (s106)		(3,281
(211)	Deferred liabilities		(115
(34,514)	Net pension liability		(35,003
(99,271)	Total Long Term Liabilities		(99,262
(116,910)			(128,435)
87,821	Net Assets		101,412
	Financed by:		
16,222	Usable Reserves		18,430
71,609	Unusable Reserves		83,076
(10)	Lafford Homes Reserve		(94)

Group Cash Flow Statement

The Group Cash Flow Statement summarises the cash flows of the Council and its subsidiary during the year.

2016/17 Group £'000	Description	Notes	2017/18 Group £'000
45,452	Net surplus or (deficit) on the provision of services		10,067
(33,469)	Adjustment to surplus or deficit on the provision of services for non cash movements	L1 Note A	877
12,661	Adjust for items included in the net surplus or deficit on the provision of services that are investing and financing activities	L1 Note A	9,784
24,644	Net cash flow from operating activities		20,728
(20,567)	Net cash flow from investing activities	L1 Note C	(24,850)
(1,902)	Net cash flow from financing activities	L1 Note D	8,095
2,175	Net increase or decrease in cash and cash equivalents		3,973
(695)	Cash and cash equivalents at the beginning of the reporting period		1,480
1,480	Cash and cash equivalents at the end of the reporting period	L1 Note E	5,453

Note L1 | Group Cash Flow Statement Notes

2016/17	Operating Activities	2017/18
£'000	Note A	£'000
45,452	Net surplus or deficit on the provision of services	10,150
2,320	Depreciation	3,013
(37,680)	Impairment or downward valuations	(3,381)
25	Amortisation	25
(1)	Increase /decrease in interest creditors	70
174	Increase/decrease in creditors	182
506	Increase/decrease in interest debtors	(6)
(1,041)	Increase/decrease in debtors	(3,027)
-	Movement in impairment provision for bad debt	-
19	Increase/decrease in inventories	173
967	Pension liability	2,168
124	Contributions to/(from) provisions	138
1,118	Carrying amount of non current assets sold	1,522
(33,469)		877
	Adjust for items included in the net surplus or deficit on the provision of services that are investing or financing activities	
(679)	Capital grants that are credited to surplus or deficit on the provision of services	(1,203)
15,000	Proceeds from the sale of short and long term investments	13,000
(1,660)	Proceeds from the sale of property plant and equipment, investment property and intangible assets	(2,013)
12,661		9,784
24,644	Net cash flows from operating activities	20,811

2016/17	Operating Activities	2017/18
£'000	Interest - Note B	£'000
270	Ordinary interest received	295
606	Opening debtor	100
(100)	Closing debtor	(106)
776	Interest Received	289
(2,262)	Interest charged for the year	(2,204)
(228)	Opening creditor	(227)
227	Closing creditor	297
(2,263)	Interest Paid	(2,134)

2016/17	Investing Activities	2017/18
£'000	Note C	£'000
(8,440)	Property, plant and equipment purchased	(14,425)
(1,291)	Opening capital creditors	(1,304)
1,304	Closing capital creditors	970
(8,427)	Purchase of property plant and equipment, investment property, and intangible assets	(14,759)
(13,000)	Purchase of short term investments	(13,000)
(2,000)	Purchase of long term investments	(2,000)
-	Purchase of investment in Subsidiaries	-
(15,000)	Purchase of short and long term investments	(15,000)
(356)	Long term loans granted - capital grants repaid	(172)
1,665	Proceeds from the sale of property plant and equipment, investment property. and intangible assets	2,022
-	Proceeds from short term investments	-
-	Proceeds from long term investments	-
-	Proceeds from short term and long term investments	-
-	Other capital grant receipts - capital grants received	1
1,551	Capital grants received	3,059
(20,567)	Net cash from investing activities	(24,850)
	Treasury Management Transactions During the Year:-	
96,776	Out to investments	134,015
98,117	Back from investments	128,992

2016/17	Financing Activities	2017/18
£,000	Note D	£,000
10,740	Cash receipts of short-term and long-term borrowing	9,500
2,361	Billing authorities - Council tax and NNDR adjustments	844
(14,826)	Repayment of short-term and long-term borrowing	(2,103)
(177)	Payments for the reduction of a finance lease liability	(146)
(1,902)	Net cash flows from financing activities	8,095
2016/17	Make up of Cash and Cash Equivalents	2017/18
£'000	Note E	£'000
3,017	Cash and bank balances	1,797
1,348	Cash investments-regarded as cash equivalents	6,370
(2,885)	Bank overdraft	(2,714)
1,480		5,453

Note L2 | Property Plant and Equipment

	Operational assets						Non-operational assets				Assets		
2017/18	Council Dwellings	Other Land and Buildings	Vehicles Plant & Equipment	Infrastructure Assets	Community Assets	Heritage Assets	Total	Assets Held for Sale	Surplus Assets	Investment Properties	Assets Under	Total	Grand Total
Cost or Valuation								15.00					
Gross book value as at 1 April 2017	153,558	20,282	5,316	1,200	379	614	181,349	669	285	0	4,750	5,704	187,053
Additions	2,096	7	4		***************************************	***************************************	2,107			2,900	9,418	12,318	14,425
Derecognition - Disposals	(1,532)	***************************************	(13)		***************************************	***************************************	(1,545)	***************************************	***************************************			-	(1,545)
Derecognition - Others	(1,730)		(386)				(2,116)					-	(2,116)
Reclassifications	18	988		(454)			552	(288)	(210)	921	(1,023)	(600)	(48)
Revaluation increases / (decreases) recognised in the surplus/deficit of services	2,934	(13)	***************************************	000000000000000000000000000000000000000	***************************************	000000000000000000000000000000000000000	2,921	000000000000000000000000000000000000000	***************************************	***************************************		-	2,921
Revaluation increases / (decreases) recognised in the revaluation reserve Other movements in cost or	-	1,381					1,381					-	1,381
valuation							-					-	-
GBV At 31 March 2018	155,344	22,645	4,921	746	379	614	184,649	381	75	3,821	13,145	17,422	202,071
Depreciation and Impairment													
Accumulated depreciation & Impairments	(1,392)	-	(3,057)	(225)			(4,674)	-	-		-	_	(4,674)
Charge for year	(1,992)	(485)	(479)	(50)	200000000000000000000000000000000000000	(7)	(3,013)	-	-		-	-	(3,013)
Depreciation written out to the Revaluation Reserve		492				7	499	-	-		-	-	499
Depreciation written out to the Surplus/Deficit on provision of services	2,085	106					2,191						2,191
Derecognition - Other			388				388	-	-		-	-	388
Derecognition - Disposals	19		4				23						23
Reclassifications	***************************************	(113)		113			-						_
At 31 March 2018	(1,280)	_	(3,144)	(162)	_	-	(4,586)	-	_		_	_	(4,586)
Balance sheet at 31 March 2018	154,064	22,645	1,777	584	379	614	180,063	381	75	3,821	13,145	17,422	197,485
Balance sheet at 31 March 2017	152,166	20,282	2,260	975	379	614	176,676	669	285	-	4,750	4,783	181,459

Note L3 Cash and Cash Equivalents

Group Cash and Cash Equivalents	31/03/2018 £'000		
Bank current accounts	(917)		
Money Market funds	6,371		
	5,454		

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INDEPENDENT AUDITOR'S REPORT TO THE MEMBERS OF NORTH KESTEVEN DISTRICT COUNCIL

REPORT ON THE AUDIT OF THE FINANCIAL STATEMENTS

Opinion

We have audited the financial statements of North Kesteven District Council ('the Authority') for the year ended 31 March 2018 which comprise the Authority and Group Comprehensive Income and Expenditure Statement(s), the Authority and Group Balance Sheet(s), the Authority and Group Movement in Reserves Statement(s), the Authority and Group Cash Flow Statement(s), the Housing Revenue Account Income and Expenditure Statement, the Movement on the Housing Revenue Account Statement, the Collection Fund and the related notes, including the accounting policies in note 1.

In our opinion the financial statements:

- give a true and fair view of the financial position of the Authority and the Group as at 31 March 2018 and of the Authority's and the Group's expenditure and income for the year then ended;
- have been properly prepared in accordance with the CIPFA/LASAAC Code of Practice on Local Authority Accounting in the United Kingdom 2017/18.

Basis for opinion

We conducted our audit in accordance with International Standards on Auditing (UK) ("ISAs (UK)") and applicable law. Our responsibilities are described below. We have fulfilled our ethical responsibilities under, and are independent of the Authority in accordance with, UK ethical requirements including the FRC Ethical Standard. We believe that the audit evidence we have obtained is a sufficient and appropriate basis for our opinion.

Going concern

We are required to report to you if we have concluded that the use of the going concern basis of accounting is inappropriate or there is an undisclosed material uncertainty that may cast significant doubt over the use of that basis for a period of at least twelve months from the date of approval of the financial statements. We have nothing to report in these respects.

Other information published with the financial statements

The Chief Finance Officer is responsible for the other information published with the financial statements, including the Narrative Report and the Annual Governance Statement. Our opinion on the financial statements does not cover the other information and, accordingly, we do not express an audit opinion or, except as explicitly stated below, any form of assurance conclusion thereon.

Our responsibility is to read the other information and, in doing so, consider whether, based on our financial statements audit work, the information therein is materially misstated or inconsistent with the financial statements or our audit knowledge. Based solely on that work we have not identified material misstatements in the other information. In our opinion the other information published with the financial statements for the financial year is consistent with the financial statements.

Chief Finance Officer's responsibilities

As explained more fully in the statement set out on page 15, the Chief Financial Officer is responsible for the preparation of the Authority's financial statements in accordance with proper practices as set out in the CIPFA/LASAAC Code of Practice on Local Authority Accounting in the United Kingdom 2017/18. They are also responsible for: such internal control as they determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error; assessing the Authority's and the Group's ability to continue as a going concern, disclosing, as applicable, matters related to going concern; and using the going concern basis of accounting on the assumption that the functions of the Authority and the Group will continue in operational existence for the foreseeable future.

Auditor's responsibilities

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue our opinion in an auditor's report. Reasonable assurance is a high level of assurance, but does not guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements



can arise from fraud or error and are considered material if, individually or in aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of the financial statements.

A fuller description of our responsibilities is provided on the FRC's website at www.frc.org.uk/auditorsresponsibilities

REPORT ON OTHER LEGAL AND REGULATORY MATTERS

Report on the Authority's arrangements for securing economy, efficiency and effectiveness in its use of resources

Conclusion

On the basis of our work, having regard to the guidance issued by the Comptroller and Auditor General in November 2017, we are satisfied that, in all significant respects, North Kesteven District Council put in place proper arrangements to secure economy, efficiency and effectiveness in its use of resources for the year ended 31 March 2018.

Respective responsibilities in respect of our review of arrangements for securing economy, efficiency and effectiveness in the use of resources

The Authority is responsible for putting in place proper arrangements to secure economy, efficiency and effectiveness in its use of resources, to ensure proper stewardship and governance, and to review regularly the adequacy and effectiveness of these arrangements.

We are required under Section 20(1) (c) of the Local Audit and Accountability Act 2014 to satisfy ourselves that the Authority has made proper arrangements for securing economy, efficiency and effectiveness in its use of resources. We report if significant matters have come to our attention which prevent us from concluding that the Authority has put in place proper arrangements for securing economy, efficiency and effectiveness in its use of resources. We are not required to consider, nor have we considered, whether all aspects of the Authority's arrangements for securing economy, efficiency and effectiveness in its use of resources are operating effectively.

We have undertaken our review in accordance with the Code of Audit Practice, having regard to the guidance on the specified criterion issued by the Comptroller and Auditor General in November 2017, as to whether North Kesteven District Council had proper arrangements to ensure it took properly informed decisions and deployed resources to achieve planned and sustainable outcomes for taxpayers and local people. The Comptroller and Auditor General determined this criterion as that necessary for us to consider under the Code of Audit Practice in satisfying ourselves whether North Kesteven District Council put in place proper arrangements for securing economy, efficiency and effectiveness in its use of resources for the year ended 31 March 2018.

Statutory reporting matters

The Code of Audit Practice requires us to report to you if:

- any matters have been reported in the public interest under Section 24 of the Local Audit and Accountability Act 2014 in the course of, or at the conclusion of, the audit;
- any recommendations have been made under Section 24 of the Local Audit and Accountability Act 2014;
- an application has been made to the court for a declaration that an item of account is contrary to law under Section 28 of the Local Audit and Accountability Act 2014;
- an advisory notice has been issued under Section 29 of the Local Audit and Accountability Act 2014;
- an application for judicial review has been made under Section 31 of the Local Audit and Accountability Act 2014.

We have nothing to report in these respects



THE PURPOSE OF OUR AUDIT WORK AND TO WHOM WE OWE OUR RESPONSIBILITIES

This report is made solely to the members of the Authority, as a body, in accordance with Part 5 of the Local Audit and Accountability Act 2014. Our audit work has been undertaken so that we might state to the members of the Authority, as a body, those matters we are required to state to them in an auditor's report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the members of the Authority, as a body, for our audit work, for this report, or for the opinions we have formed.

CERTIFICATE OF COMPLETION OF THE AUDIT

We certify that we have completed the audit of the financial statements of North Kesteven District Council in accordance with the requirements of the Local Audit and Accountability Act 2014 and the Code of Audit Practice.

John Cornett

For and on behalf of KPMG LLP, Statutory Auditor Chartered Accountants St Nicholas House 31 Park Row Nottingham NG1 6FO

31st July 2018

GLOSSARY OF TERMS

Accounting Period

The length of time covered by the Council's accounts. This is twelve months commencing on 1 April. The end of the accounting period is the balance sheet date.

Accounting Policies

Those principles, conventions, rules and practices applied by the Council that specify how the effects of transactions and other events are to be reflected in the financial statements through:

- Recognising
- Selecting measurement bases for, and
- Presenting assets, liabilities, gains, losses and changes to reserves.

Accruals Concept

Sums included in the final accounts of the Council to cover income or expenditure attributable to the accounting period for which payment has not been received or made in the financial year. The Council accrues for both revenue and capital expenditure.

Actuarial Gains and Losses

For a defined pension scheme, the changes in actuarial deficits or surpluses that arise because:

- (a) Events have not coincided with the actuarial assumptions made for the last valuation (experience gains and losses), or
- (b) The actuarial assumptions have changed.

Amortisation

The writing down in value of intangible non-current assets, which is charged to service revenue accounts to reflect the cost of such assets, used in the provision those services. This is the equivalent of depreciation for property, plant and equipment.

Asset

An asset is something that the Council owns that has monetary value. Assets are either "current" or "non-current".

- A current asset is one that will be used or cease to have material value by the end of the next financial year e.g. stock or debtors
- A non-current asset provides benefits for a period of more than one year e.g. Council Offices.
- An intangible asset is a non-monetary asset that cannot be seen, touched or physically measured and which is created through time and/or effort e.g. IT software.

Audit of Accounts

An audit is an examination by an independent expert of an organisation's financial affairs to check that the relevant legal obligations and codes of practice have been followed.

Bad Debt

Outstanding amounts owed to the Council that are highly unlikely to be collected.

Budget

The Council's plans set out in financial terms. Both revenue and capital budgets are prepared, and are used to control and monitor expenditure and performance.

Capital Adjustment Account (CAA)

The Capital Adjustment Account contains the amounts that are required by statute to be set aside from capital receipts and revenue for the repayment of external loans as well as amounts of revenue, usable capital receipts and contributions that have been used to fund capital expenditure. It also accumulates depreciation, impairment and write-off of non-current assets on disposal.

Capital Charges

A charge to service revenue accounts to reflect the cost of non-current assets used in the provision of services, i.e. depreciation.

Capital Expenditure

Expenditure on the acquisition of a non-current asset or expenditure which adds to and not merely maintains the value of an existing non-current asset. Definitions are set out in section 40 of the Local Government Act 1989. Any expenditure that does not fall within the definition must be charged to a revenue account.

Capital Receipts

Money received from the disposal of a non-current asset. Capital receipts cannot be used to fund revenue services.

Chartered Institute of Public Finance and Accountancy (CIPFA)

The professional accounting body concerned with local government and the public sector.

Collection Fund

The collection fund is a statutory fund set up under the provisions of the Local Government Act 1988. It includes the transactions of the charging Council in relation to Non Domestic Rates (NDR) and Council Tax (CT) and illustrates the way in which the fund balance is distributed to preceptors and the General Fund.

Community Assets

Assets that the Council intends to hold in perpetuity that have no determinable useful life. Examples of such items are parks and historic buildings.

Contingent Liabilities

Potential losses for which a future event will establish whether a liability exists for which it is appropriate to set up a provision in the accounts.

Council Tax

This is a banded property tax set by local authorities in order to meet their budget requirements. There are eight bands (Band A - Band H), set by the District Valuer according to the value of the property. The amount of tax each household pays depends on the band of the property.

Creditors

Amounts owed by the Council for work done, goods received or services rendered before the end of the accounting period but for which payment was not made by the end of the accounting period.

Current Liabilities Amounts payable that become due during the next financial year. **MHCLG** Ministry of Housing, Communities and Local Government. **Debtors** Amounts due to the Council for goods or services provided before the end of the accounting period, but for which actual payments had not been received by the end of the accounting period. **Deferred Credits** This is the term applied to deferred capital receipts. These transactions arise when non-current assets are sold and the amounts owed by the purchasers are repaid over a number of years, such as by way of mortgages. The balance is reduced by the principal amount repayable in any financial year. **Depreciation** The estimate of the amount of the loss in value of a non-current asset due to age wear and tear, consumption or obsolescence over a period of time. **Earmarked Reserves** These are reserves set aside for a specific purpose, a particular service or type of expenditure. **Exit Packages** This is pay and benefits an employee receives when he or she leaves employment, either through voluntary or compulsory redundancy. **Finance Charges - leases** These are the finance and service charges which form part of minimum lease payments. Finance Leases A lease that transfers substantially all of the risks and rewards of ownership of a fixed asset to the lessee. **General Fund** The total services of the council except for the housing revenue account and collection fund. The day to day spending on services is met from the fund. **Government Grants** Grants made by central government towards either revenue or capital expenditure to help with the cost of providing services and capital projects. Some government grants have restrictions on how they may be used whilst others are general purpose. **Group Accounts** Accounts showing the trading results and financial position of each company in a combined form.

A tangible asset with historical, artistic, scientific, technological, geophysical or environmental qualities that is held and maintained principally for its contribution to knowledge and culture.

Heritage Assets

Housing Benefits

This is a national system for providing financial assistance to individuals towards certain housing costs. The cost of the service is subsidised by central government. Benefit paid to the Councils own tenants are known as rent rebate and that paid to private landlords as rent allowance.

Housing Revenue Account

Local Authorities are required to maintain a separate account – the Housing Revenue Account – which sets out the expenditure and income arising from the provision of Council housing. Other services are charged to the General Fund.

Impairment

A reduction in the value of a non-current asset to below its carrying amount on the Balance Sheet, as a result of damage or obsolescence.

Intangible Assets

Capital expenditure that does not result in the creation of a tangible asset but which gives the Council a controllable access to future economic benefit, e.g. software licences.

International Financial Reporting Standard (IFRS)

Defined accounting standards that must be applied by all reporting entities to all financial statements in order to provide a true and fair view of the entity's financial position, and a standardised method of comparison with financial statements of other entities.

Key Prudential Indicator

One of the indicators required under the Prudential Code for the measuring of the Council's Treasury Management activities.

Liability

A liability arises when the Council owes money to others and it must be included in financial statements. There are two types of liability:

- A **current liability** is a sum of money that will or might be payable during the next accounting period e.g. creditors or cash overdrawn
- A **deferred liability** is a sum of money that will not become payable until some point after the next accounting period or is paid off over a number of accounting periods.

Long Term Debtor

Amounts due to the Council more than one year after the balance sheet date.

Materiality

This is one of the main accounting concepts. It ensures that the statement of accounts includes all the transactions that, if omitted, would lead to a significant distortion of the financial position at the end of the accounting period.

Minimum Lease Payments

These are rental payments over the lease term including the amount of any bargain purchase option, premium and any guaranteed residual value and excluding any rental relating to costs to be met by the lessor and any contingent rentals.

Minimum Revenue Provision

The minimum amount which must be charged to the Council's revenue accounts each year and set aside for debt repayment, as required by the Local Government and Housing Act 1989.

Net Book Value

The value of a non-current asset less the accumulative amount of depreciation/amortisation.

Non-Current Assets

Tangible assets that yield benefit to the Council and the services it provides for a period of more than one year.

Non Domestic Rates (NDR) also known as Business Rates

Tax charged on the rateable value of non-domestic properties (business properties). The rate of tax is set by the Government. The scheme allows the Council to retain a proportion of the total NDR received – 50% is paid over to Central Government and the remaining 50% split locally between the District Council and Lincolnshire County Council.

Non-Operational Assets

Noncurrent assets held by the Council that are not directly used in the delivery of services, such as surplus properties awaiting disposal.

Pooling of Capital Receipts

From 1 April 2004, under the new capital financing requirements, authorities will have to pool 75% of all housing Right to Buy capital receipts and 50% of all other housing capital receipts.

Operating Leases

A lease where the lessor retains all the risks and rewards of ownership of a non-current asset. The asset remains the property of the lessor and the lease costs are revenue expenditure to the council.

Pension Fund

An employee's pension fund maintained by a council or group of councils in order to primarily make pension payments on the retirement of participating employees. It is financed by contributions from the employing council, the employees and investment income.

Precepts

The amount of Council Tax income the County, Police Authority, Parish Councils and Fire Authorities need to provide their service. The amount for all local authorities providing services in an area appears on Council Tax bills.

Provisions

This is a sum of money that has been put aside in the accounts for liabilities or losses that are due but where the amount due or the timing of the payment is not known with any certainty.

Related Party Transactions

A related party transaction is the transfer of assets or liabilities or the performance of services by, to or for a related party irrespective of whether a charge has been made.

Reserves (usable)

Amounts set aside for general contingencies, to provide working balances or earmarked to specific future expenditure.

Capital – Refuse Vehicle	Created to purchase outright our refuse fleet instead of contract
Replacement Reserve	hiring.
Capital Reserve	Maintained to finance current and future capital expenditure
General Fund - Earmarked	Created to accommodate expenditure that has been carried
Expenditure Reserve	forward for special schemes
Earmarked Expenditure Reserve –	Created to accommodate HRA expenditure that has been carried
HRA	forward for special schemes
Environmental Reserve	Maintained to cover the extraordinary costs of Drainage Schemes
	and contaminated land issues as well as other Environmental
	Schemes
General Fund	Resources available to meet future running costs of non-housing
	services
Housing Services Reserve	Maintained to fund a variety of future housing initiatives.
HRA – Affordable/Target Rents	Created to set aside rental income from affordable rents for the
Reserve	funding of replacement new build dwellings per government
	agreement.
HRA – Housing Revenue Account	Resources available to meet future running costs of Council
	Houses
Income Volatility Reserve	To minimise the impact of the increasing level of volatility in the
	Councils major and diverse income streams and to assist with
	managing reductions in funding arising from Central Government
Lavorat to Coura December	policy.
Invest to Save Reserve	Additional resources to promote and implement initiatives
Local Elections Reserve	Created to fund and smooth the costs of the District Council elections.
Monitoring Officer Investigations	To provide a fund to allow the Monitoring Officer to undertake
Reserve	investigations as required to fulfil their role.
New Homes Bonus Reserve	To accommodate increased infrastructure costs associated from
	additional new homes in district and facilitate the delivery of
	projects of local benefit.
Our Communities	To support the delivery of activities relating to the 'Our
	Communities' element of the Corporate Plan.
Our Communities - Homelessness	Contains funding for a variety of homelessness initiatives that are
Reserve	in the process of being implemented by the Council
Our Council Reserve	To support the delivery of key activities relating to the 'Our
	People' element of the Corporate plan (for instance, ExCITe and
	Our People programmes) in the form of support or specialist
Our Council ICT December	advice.
Our Council - ICT Reserve	Maintained in order to protect and smooth the investment
Our Feenamy Peesing	required to maintain fit for purpose IT arrangements
Our Economy Reserve	Contains the funding awarded under the Local Authority Business
	Growth Incentive Scheme and funding earmarked to support the

	Greater Lincoln Transport Strategy. This reserve will be utilised on Our Economy and Regeneration related Schemes.
Our Homes Reserve	To assist with the delivery of key activities relating to the 'Our
	Homes' element of the Corporate Plan in the form of support, specialist advice or pump priming. This reserve includes funding
	previously received through Housing and Planning Grant.
Renewals Reserve	Held for the purpose of financing new vehicles, equipment and/or
	major repairs and maintenance works
Uninsured Claims Reserve	Maintained to accommodate any unforeseen costs of defending
	and payment of compensation claims brought against the council
Useable Capital Receipts Reserve	Proceeds of non-current asset sales available to meet future
	capital investment

Reserves (unusable)

These reserves, such as the Pension Reserve and Capital Adjustment Account hold costs that the Authority has accrued but not yet financed and therefore cannot be spent on Council services.

Revaluation Reserve

The Revaluation Reserve records the accumulated gains from the increase in the revaluation of assets. It also records any reduction in the value of assets subject to the limit of the previous increases in value of the same assets.

Revenue Expenditure

Expenditure that is incurred on the day to day costs of running local Council services, for example, staff costs, utility charges, rent and business rates.

Revenue Support Grant (RSG)

A general grant paid by central government to local authorities as a contribution towards the cost of their services. This amount is fixed at the beginning of each financial year.