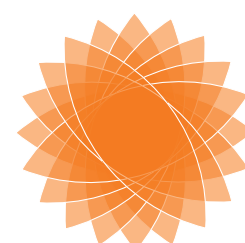


Medium Term Revenue Programme 2011/12 - 2014/15



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100 flourishing communities
North Kesteven District Council

TABLE OF CONTENTS

	Pages
General Fund Summary	1
General Fund Overall Subjective Summary	2 - 4
Our Communities Panel Summary	5
Our Communities Subjective Summary	6 - 7
Our Communities Detail Pages	8 - 48
Our Economy Panel Summary	49
Our Economy Subjective Summary	50 - 51
Our Economy Detail Pages	52 - 66
Our Homes Panel Summary	67
Our Homes Subjective Summary	68 - 69
Our Homes Detail Pages	70 - 81
Our Council Panel Summary	82
Our Council Subjective Summary	83 - 84
Our Council Detail Pages	85 - 127

GENERAL FUND SUMMARY 2011/12 TO 2014/15

PRIORITY	Original	Projected	Draft	Draft	Draft
	Estimate	Outturn	Estimate	Estimate	Estimate
	2011/12	2011/12	2012/13	2013/14	2014/15
	£'000s	£'000s	£'000s	£'000s	£'000s
Our Communities	7,143	7,456	5,690	5,830	6,078
Our Economy	396	588	467	467	473
Our Homes	767	377	(434)	(933)	(1,434)
Our Council	3,052	3,451	3,023	3,069	3,137
Drainage Rates	338	338	347	354	361
Savings targets	(36)	-	-	(716)	(976)
TOTAL PANEL EXPENDITURE	11,660	12,210	9,093	8,071	7,639
Capital Charges - Asset Rentals/Def	(878)	(878)	(340)	(307)	(317)
Interest & Debt Management Charges	1,226	1,226	1,060	1,238	1,171
Investment Interest	(357)	(357)	(321)	(462)	(509)
NET PANEL EXPENDITURE	11,651	12,201	9,492	8,540	7,984
Appropriations - Contributions to/(from)					
Access to Services Reserve	-	(13)	-	-	-
Business Transform Reserve	-	25	-	-	-
Capital Reserve	200	350	800	800	800
Corporate Training	-	(24)	-	-	-
Early Retirement Reserve	-	(120)	-	-	-
Earmarked Expenditure Reserve	-	(289)	-	-	-
Eastgate Car Park Reserve	-	2	2	2	2
Environmental Reserve	-	(17)	-	-	-
Final accounts temporary resources	-	(20)	-	-	-
FOI Reserve	-	(10)	-	-	-
Fund NK	-	(3)	-	-	-
Homelessness Reserve	-	(4)	-	-	-
Local Development Framework Reserve	-	(350)	(50)	(50)	(50)
Human Resources Reserve	-	(25)	-	-	-
Invest to Save	-	(4)	-	-	-
Local Elections Reserve	-	(125)	-	-	-
New Homes Bonus Reserve	-	522	1,122	1,622	2,142
Recruitment & Retention Reserve	-	(29)	-	-	-
Regeneration Reserve	(5)	71	-	-	-
Renewals Reserve	100	189	40	100	100
ICT Reserve	100	(39)	-	-	-
Uninsured Claims Reserve	-	(109)	-	-	-
Village Halls & Playing Fields Reserve	-	(7)	-	-	-
Wheeled Bin Replacement Reserve	-	(50)	-	-	-
Whisby Road Upgrade Reserve	-	(100)	-	-	-
TOTAL EXPENDITURE	12,046	12,022	11,406	11,014	10,978
Parish precepts * - awaiting final confirmation	2,195	2,195	2,289	2,289	2,289
Footway Lighting	159	159	159	159	159
TOTAL SPENDING REQUIREMENT	14,400	14,376	13,854	13,462	13,426
Funded By					
Revenue Support Grant	6,974	6,974	6,156	5,718	5,500
Council Tax - including precepts	7,298	7,298	7,440	7,616	7,798
Council Tax Freeze Grant 2012/13	-	-	130	-	-
Council Tax Freeze Grant 2011/12	128	128	128	128	128
TOTAL FUNDING	14,400	14,400	13,854	13,462	13,426
NET (SURPLUS)/DEFICIT	-	(24)	-	-	-

General Fund Overall Subjective Summary

Actual 2010/11 £		Original Estimate 2011/12 £	Approved Estimate 2011/12 £	Projected Outturn 2011/12 £	Original Estimate 2012/13 £	Forecast 2013/14 £	Forecast 2014/15 £
Details Of Expenditure							
7,339,892	Salaries	7,344,500	6,975,100	6,403,700	6,106,200	6,198,500	6,307,900
1,060,083	National Insurance	504,300	481,700	468,200	460,500	472,000	484,000
1,318,845	Superannuation	1,327,200	1,269,400	1,168,300	1,139,100	1,155,300	1,240,300
135,363	Overtime	117,600	118,800	122,800	117,200	116,700	117,900
181,443	Agency Staff	105,600	97,000	105,500	97,000	97,800	98,200
102,834	Training Expenses	101,000	106,000	103,300	101,600	101,400	101,500
(5,270,015)	Other Employee Related Exp	168,800	359,300	597,900	156,700	158,000	160,100
4,868,445	Total Employees	9,669,000	9,407,300	8,969,700	8,178,300	8,299,700	8,509,900
378,842	Repairs & Maintenance	207,000	317,600	337,500	310,400	237,500	237,800
167,366	Rates	166,600	166,600	174,700	186,900	190,200	190,700
160,639	Rents	149,100	149,100	148,900	206,000	213,500	216,300
318,671	Grounds Maintenance Costs	110,600	110,600	110,200	99,100	99,100	99,100
12,181	Cleaning & Domestic Supplies	11,500	11,500	11,500	9,500	9,500	9,500
0	Planned Maintenance	1,700	0	0	1,700	1,700	1,700
88,672	Utilities	80,700	80,700	91,000	95,400	100,100	104,900
162,108	Other Premises Related Expend	164,300	166,000	172,400	186,200	190,700	195,300
1,288,478	Total Premises	891,500	1,002,100	1,046,200	1,095,200	1,042,300	1,055,300
368,097	Car Allowances	366,900	351,400	347,100	331,400	327,000	323,200
156,152	Contract Hire	85,700	85,700	85,700	92,400	91,000	91,100
13,529	Public Transport	18,700	18,700	21,800	16,900	16,900	16,700
347,266	Fuel Costs	332,600	332,600	357,600	349,200	366,800	385,200
39,043	Tyres	42,300	42,300	42,300	42,300	42,300	42,300
157,898	Vehicle Repairs	176,500	176,500	176,500	176,000	176,100	176,100
22,560	Other Transport related Costs	22,600	22,600	23,900	21,500	21,600	21,400
38,190	Insurance	34,900	34,900	34,900	49,000	51,500	54,200
0	Oil	500	500	500	500	500	500
1,142,736	Total Transport	1,080,700	1,065,200	1,090,300	1,079,200	1,093,700	1,110,700
308,421	Printing, Stat. & Office Exp	254,100	251,300	265,400	275,100	272,700	274,400
208,755	Communications & Computing	189,000	226,000	229,600	267,900	272,900	276,000
258,429	Members Allowances	261,500	261,500	261,500	261,500	264,000	270,500
169,242	Equipment, Furniture, Mats.	121,400	199,200	216,300	132,400	132,400	132,400
12,405	Clothing, Uniform & Laundry	9,800	9,800	10,400	14,200	9,800	9,800
32,547	Subsistence and Conferences	27,800	28,000	32,800	29,300	28,300	27,800
111,341	Grants & Subscriptions	57,100	65,000	82,400	68,500	68,900	68,900
7,376	Other Supplies & Services	37,900	41,900	42,500	33,900	33,900	33,900
8,504	Parish Partnership Clusters	0	0	0	0	0	0
67,490	Equipment Operating Leases	18,500	18,500	18,500	18,500	18,500	12,600
16,850	Works in Default	1,000	1,000	1,000	1,000	1,000	1,000
7,908	Kennel Fees	8,000	8,000	8,000	8,000	8,000	8,000
92,882	Software Purchases	18,000	133,300	152,500	18,000	18,000	18,000
374,581	Software Licences	343,700	359,900	366,900	255,100	261,300	267,500
29,327	CCTV Maintenance	32,100	32,100	32,100	16,100	16,100	16,100
42,808	Discretionary Rate Relief	45,600	45,600	45,600	46,500	47,400	48,300
7,200	Efficiency Initiatives	0	0	0	0	0	0
7,700	Community Policing	0	0	600	0	0	0
13,892	NKDC Corporate Website	12,900	12,900	16,800	16,900	16,900	16,900
3,992	LincUp Service Hosting	4,000	4,000	4,000	0	0	0
16,752	Books and Publications	14,000	15,200	16,400	12,800	12,800	13,100
71,534	Misc Insurance	50,900	51,000	47,000	51,200	53,000	54,800
11,731	Misc Expenses	7,400	132,400	30,900	7,800	7,800	7,800
12,100	Impairment Re Outstanding Debt	43,000	43,000	35,000	37,000	39,000	41,000
3,602	Analysts Fees	2,800	2,800	3,900	2,800	2,800	2,800
2,362	National Act Burial Costs	3,500	3,500	3,500	3,500	3,500	3,500
760	Abandoned Vehicle Costs	2,500	2,500	2,500	2,500	2,500	2,500
1,340	Disposal of Trade Waste	0	0	300	0	0	0
47,719	Advertising	37,500	38,000	42,000	44,100	43,200	42,900
15,440	Chauffeur Car	12,800	12,800	8,800	10,000	10,000	10,000

General Fund Overall Subjective Summary

Actual 2010/11 £		Original Estimate 2011/12 £	Approved Estimate 2011/12 £	Projected Outturn 2011/12 £	Original Estimate 2012/13 £	Forecast 2013/14 £	Forecast 2014/15 £
Details Of Expenditure							
1,287	Other Civic Expenses	1,500	1,500	1,500	1,500	1,500	1,500
3,278	Hospitality Fund	2,700	2,700	2,700	2,700	2,700	2,700
22,427	Bank Charges	24,100	24,100	24,100	24,100	24,100	24,100
18,272	Giro Charges	19,100	19,100	19,100	20,100	21,100	22,200
23,493	Credit Card Charges	24,500	24,500	24,800	25,700	27,000	28,400
28,560	Rental of Machines	27,100	27,100	25,500	27,100	27,100	27,100
7,428	Disaster Recovery	7,400	7,400	7,400	7,400	7,400	7,400
9,357	GIS	15,000	15,000	15,000	15,000	15,000	15,000
3,109	Stock Purchases	3,000	3,000	3,000	3,000	3,000	3,000
1,074	Agency Payments	1,100	1,100	1,100	1,100	1,100	1,100
70	Sale or Return	200	200	200	200	200	200
2,083,344	Total Supplies and Services	1,742,500	2,124,900	2,101,600	1,762,500	1,774,900	1,793,200
295,146	Gate Fees	302,000	302,000	302,000	0	0	0
499,059	Contractor Payments	487,600	513,600	502,700	477,800	478,100	483,800
131,492	Audit Commission	114,500	114,500	114,500	127,000	129,500	132,100
1,284,582	Management Fee	1,268,800	1,268,800	1,297,100	1,361,000	1,397,100	1,467,700
143,071	Consultancy	71,600	134,300	135,500	71,700	71,700	71,700
596,217	Other Third Party Payments	106,500	711,200	1,129,300	1,106,800	1,079,400	1,112,400
38,503	Internal Audit Contract	37,000	37,000	48,000	50,400	52,900	55,600
48,582	Hill Holt Wood	46,400	46,400	48,300	46,400	46,400	46,400
18,350	Securicor	14,300	14,300	10,900	20,700	21,500	22,300
2,660	Shredding Contract	2,800	2,800	2,800	2,800	2,800	2,800
17,900	Consultant Architects	0	10,000	10,000	0	0	0
23,584	Archaeological Consultants	24,000	24,000	24,000	24,000	24,000	24,000
59,792	Parish Councils	47,600	47,600	47,600	47,600	47,600	47,600
75,800	CAB Contribution	75,800	75,800	75,800	63,800	63,800	63,800
35,305	Sleaford T C Contribution	38,800	38,800	38,800	40,000	41,200	42,400
32,770	LCC Search Fees	38,100	38,100	38,100	38,100	38,100	38,100
8,000	Contribution to Leadenham Tip	8,000	8,000	8,000	0	0	0
1,326	Small Woodland Maintenance	1,000	1,000	1,000	1,000	1,000	1,000
2,425	Sustainability Projects	2,000	5,800	6,800	2,000	2,000	2,000
14,000	Mobile CCTV Operative Contrib	14,000	14,000	14,000	0	0	0
1,209	Bailiff Fees	1,600	1,600	1,600	0	0	0
4,453	Warrant Arrest Fees	3,700	3,700	3,700	2,000	2,000	2,000
1,668	Court Costs	3,800	3,800	3,800	1,800	1,800	1,800
298,410	Legal Advice Support	289,500	379,500	287,900	220,000	224,400	228,900
14,121	Civil Contingencies Act	14,200	14,200	14,200	14,200	14,200	14,200
17,636	Ordnance Survey Licence Fee	18,000	18,000	18,000	18,000	18,000	18,000
1,055	Risk Management	3,200	3,200	3,200	3,200	3,200	3,200
38,738	Home Improvement	41,700	46,700	46,700	40,700	41,800	42,900
1,038	Fuel Poverty	0	0	0	0	0	0
35,296	Control Centre Costs Re CCTV	36,400	36,400	37,100	38,000	39,400	40,600
167,563	Additional External Funding	106,900	106,900	106,900	108,800	107,500	111,600
20,252	Development Fund	20,000	20,000	20,000	20,000	20,000	20,000
14,500	Support To Countryside Mngt	14,900	14,900	14,900	15,300	15,700	16,100
19,522	LCC Procurement	20,000	20,000	15,600	15,600	15,600	15,600
11,145	Contribution TO LSP	10,900	10,900	10,900	9,700	9,500	9,700
415,151	Other Contributions	252,900	260,400	257,200	237,000	240,700	237,500
1,205	Grants Made	0	0	0	0	0	0
26,110	Whisby Warden Contribution	27,300	27,300	26,100	26,200	26,200	26,200
19,793	Proactive Tree Maintenance	20,000	20,000	20,000	10,000	10,000	10,000
2,248	E Land Review	0	0	0	0	0	0
14,735	Bassingham Witham LAPS	9,900	9,900	7,000	10,000	10,000	10,000
9,466	Billinghay LAPS	9,500	9,500	6,900	6,600	6,600	6,600
199	Branston LAPS	200	200	0	0	0	0
7,706	Heckington LAPS	8,800	8,800	7,800	7,200	7,200	7,200
7,644	Navenby LAPS	8,000	8,000	6,800	6,800	6,800	6,800
2,165	North Scarle LAPS	3,100	3,100	300	0	0	0

General Fund Overall Subjective Summary

Actual 2010/11 £		Original Estimate 2011/12 £	Approved Estimate 2011/12 £	Projected Outturn 2011/12 £	Original Estimate 2012/13 £	Forecast 2013/14 £	Forecast 2014/15 £
Details Of Expenditure							
5,447	Osbournby LAPS	6,400	6,400	6,400	5,600	5,600	5,700
10,324	Skellingthorpe LAPS	11,000	11,000	9,500	9,000	9,000	9,000
9,329	Waddington LAPS	10,500	10,500	8,900	8,600	8,600	8,600
9,398	Washingborough LAPS	12,100	12,100	12,100	8,400	8,400	8,400
1,205	Swinderby LAPS	1,800	1,800	700	0	0	0
0	LAPS Savings	(15,000)	(15,000)	(100)	0	0	0
0	Bio Diversity	0	0	10,000	10,000	10,000	10,000
141	Professional Services	0	0	0	0	0	0
4,517,438	Total Third Party Payments	3,652,100	4,461,800	4,819,300	4,333,800	4,359,300	4,484,300
21,748,281	Housing Benefits	22,358,900	22,358,900	23,714,700	24,810,900	25,894,700	27,028,800
28,376	Homelessness Initiatives	70,800	74,900	71,400	69,300	68,600	68,000
31,800	Fare Concessions Taxi Fares	0	0	0	0	0	0
3,080	Fare Concessions Bus Tickets	0	0	0	0	0	0
(1,154)	Fare Concessions Train Tickets	0	0	0	0	0	0
546,301	Fare Concessions Free Bus Pass	0	0	(38,300)	0	0	0
22,356,683	Total Transfer Payments	22,429,700	22,433,800	23,747,800	24,880,200	25,963,300	27,096,800
2,644,273	Recharges from Other Services	2,476,600	2,476,600	2,476,600	2,403,800	2,440,700	2,482,200
540,939	Office Accommodation	540,300	540,300	540,300	530,900	539,200	548,600
1,577,155	Strategy And Customer Services	1,564,500	1,564,500	1,564,500	1,256,900	1,279,300	1,319,800
555,246	Information technology	494,100	494,100	494,100	411,900	417,700	426,100
144,025	Human resources	138,400	138,400	138,400	148,200	152,500	155,700
697,415	Financial Services	655,900	655,900	655,900	589,000	603,100	622,900
106,675	Housing Property Services	100,000	100,000	100,000	75,500	77,500	79,300
295,353	Legal	326,300	326,300	326,300	205,400	209,900	213,600
1,842,538	Capital Charges	878,600	878,600	878,600	545,300	522,800	522,800
44,660,741	Total Expenditure	46,640,200	47,669,800	48,949,600	47,496,100	48,775,900	50,421,200
(22,943,340)	Grants and Contributions	(23,096,400)	(23,635,100)	(25,058,800)	(26,700,900)	(28,119,500)	(29,689,600)
(3,189,447)	Fees & Charges	(3,304,700)	(3,324,600)	(3,215,800)	(3,613,200)	(3,624,900)	(3,692,800)
32	Cost Recoverable	0	0	0	0	0	0
(1,074)	Interest	0	0	0	0	0	0
(224,236)	Rental Income	(202,300)	(202,300)	(186,100)	(226,600)	(247,400)	(259,100)
(92,611)	Other Income	(119,300)	(119,300)	(160,600)	(104,100)	(88,300)	(56,200)
(9,073,743)	Recharges To Other Services	(8,558,500)	(8,558,500)	(8,543,300)	(8,104,300)	(8,260,500)	(8,466,800)
(35,524,421)	Total Income	(35,281,200)	(35,839,800)	(37,164,600)	(38,749,100)	(40,340,600)	(42,164,500)
9,136,321	Net Expenditure	11,359,000	11,830,000	11,785,000	8,747,000	8,435,300	8,256,700

Fund: General Fund

Our Communities

Actual 2010/11 £	Details Of Expenditure	Original Estimate 2011/12 £	Approved Estimate 2011/12 £	Projected Outturn 2011/12 £	Original Estimate 2012/13 £	Forecast 2013/14 £	Forecast 2014/15 £
4,611.92	Advice Service Centre	(200)	1,800	1,700	300	800	400
592,312.71	Benefit Services	685,500	743,700	760,400	259,400	335,200	439,000
69,521.97	CCTV	80,200	80,200	80,900	38,500	39,900	41,100
59,721.10	Childrens Issues	57,800	61,500	62,000	63,900	64,800	66,000
100,538.81	Community Initiatives	91,800	101,700	101,700	79,500	79,500	79,500
48,191.56	Community Safety	49,500	116,500	104,900	76,800	78,600	80,900
56,430.16	Dog Warden Services	42,800	42,800	43,500	43,200	43,600	44,100
0.00	Environmental Servs Mngt & Adm	0	(26,300)	(26,300)	0	0	0
743,378.06	General Environmental Health	707,800	712,800	723,200	665,400	678,300	692,600
0.00	Grounds Maintenance	0	0	0	(700)	(700)	(700)
52,517.97	Homelessness	85,200	89,300	81,300	78,700	80,000	82,100
62,567.52	Housing Advice	66,600	66,600	66,100	73,600	74,900	77,000
858,330.27	Housing General	79,400	85,700	87,200	83,600	105,900	108,600
1,364,166.82	Leisure Partnering	1,318,600	1,353,700	1,397,100	1,452,000	1,420,700	1,482,300
60,363.81	Local Taxation & Licences	37,100	37,200	40,200	33,700	29,800	26,600
579,587.98	Open Spaces	285,800	197,200	197,600	144,300	144,900	145,800
21,399.33	Other Env Health Exp & Inc	3,300	3,000	3,000	5,600	5,800	5,900
21,697.50	Other Recycling	27,800	27,800	25,400	16,000	16,400	16,800
222,187.90	Partnerships	218,700	237,100	239,800	160,900	153,100	156,800
42,339.00	Pest Control	0	0	0	0	0	0
230,882.29	Planning Enforcement And Trees	202,300	258,600	260,100	228,500	232,300	238,300
33,324.92	Public Conveniences	37,500	37,500	37,500	0	0	0
2,619,413.52	Refuse/Kerbside/Green Waste	2,479,500	2,530,500	2,551,900	1,636,800	1,696,200	1,732,600
179,875.47	Rural Transport Policy	108,100	123,100	87,900	26,400	26,400	26,400
332,001.49	Street Cleansing	367,300	393,300	395,200	379,400	382,400	391,100
27,979.16	Street Sign Replacement	21,700	21,700	23,700	28,700	29,200	29,700
99,110.57	Sustainability	61,800	65,700	74,300	82,500	84,100	86,400
714,411.40	Travel Concessions	0	0	10,500	0	0	0
14,325.13	Water Courses	20,900	20,900	20,900	27,700	28,100	28,500
10,999.05	Witham Valley Country Park	6,700	19,500	19,500	5,400	0	0
9,222,187.39	Our Communities	7,143,500	7,403,100	7,471,200	5,690,100	5,830,200	6,077,800

Subjective Summary: Our Communities

		Original Estimate 2011/12 £	Approved Estimate 2011/12 £	Projected Outturn 2011/12 £	Original Estimate 2012/13 £	Forecast 2013/14 £	Forecast 2014/15 £
Actual 2010/11 £	Details Of Expenditure						
2,647,874	Salaries	2,663,800	2,246,500	2,231,700	2,038,700	2,050,800	2,092,700
181,488	National Insurance	175,000	146,100	154,000	144,000	147,100	151,300
458,458	Superannuation	455,500	388,300	392,800	360,800	361,800	388,100
73,997	Overtime	81,700	78,400	78,400	85,900	86,000	86,200
158,793	Agency Staff	105,600	97,000	99,000	97,000	97,800	98,200
40,777	Training Expenses	4,000	17,900	17,900	4,600	4,400	4,500
59,006	Other Employee Related Exp	28,000	55,800	55,700	19,700	19,700	20,100
3,620,393	Total Employees	3,513,600	3,030,000	3,029,500	2,750,700	2,767,600	2,841,100
119,745	Repairs & Maintenance	50,300	52,200	65,200	144,700	70,700	69,700
8,920	Rates	3,300	3,100	3,800	0	0	0
10,418	Rents	10,400	10,400	11,100	12,300	12,300	12,300
317,297	Grounds Maintenance Costs	108,300	108,300	108,300	97,300	97,300	97,300
2,732	Cleaning & Domestic Supplies	2,000	2,000	2,000	0	0	0
3,070	Utilities	3,400	3,400	3,400	0	0	0
126,415	Other Premises Related Expend	122,600	122,600	120,600	132,100	135,300	138,500
588,596	Total Premises	300,300	302,000	314,400	386,400	315,600	317,800
164,170	Car Allowances	157,000	139,500	137,500	125,200	120,800	121,000
154,329	Contract Hire	78,100	78,100	78,100	84,800	83,400	83,500
3,226	Public Transport	3,000	3,000	6,200	1,800	1,800	1,800
340,535	Fuel Costs	325,800	325,800	350,800	342,100	359,300	377,300
39,024	Tyres	41,700	41,700	41,700	41,700	41,700	41,700
154,103	Vehicle Repairs	171,000	171,000	171,000	171,000	171,000	171,000
15,379	Other Transport related Costs	14,500	14,500	15,000	13,600	13,700	13,700
35,253	Insurance	31,900	31,900	31,900	45,300	47,600	50,100
0	Oil	500	500	500	500	500	500
906,019	Total Transport	823,500	806,000	832,700	826,000	839,800	860,600
67,123	Printing, Stat. & Office Exp	49,800	48,300	46,100	28,700	28,900	28,900
27,616	Communications & Computing	24,800	24,700	27,500	12,300	12,300	12,300
117,761	Equipment, Furniture, Mats.	77,800	152,800	166,000	86,000	86,000	86,000
10,458	Clothing, Uniform & Laundry	7,400	7,400	7,400	7,400	7,400	7,400
6,867	Subsistence and Conferences	3,300	3,300	5,900	3,300	3,300	3,300
24,744	Grants & Subscriptions	11,000	21,800	26,000	13,800	13,800	13,800
30,552	Other Supplies & Services	20,700	24,700	25,300	20,700	20,700	20,700
8,504	Parish Partnership Clusters	0	0	0	0	0	0
67,490	Equipment Operating Leases	18,500	18,500	18,500	18,500	18,500	12,600
16,850	Works in Default	1,000	1,000	1,000	1,000	1,000	1,000
7,908	Kennel Fees	8,000	8,000	8,000	8,000	8,000	8,000
18,328	Software Purchases	0	57,200	75,900	0	0	0
119,349	Software Licences	106,400	106,400	107,200	25,900	26,900	27,900
29,327	CCTV Maintenance	32,100	32,100	32,100	16,100	16,100	16,100
1,974	Books and Publications	1,300	1,300	1,300	600	600	600
35,162	Misc Insurance	22,000	22,100	21,200	20,600	21,300	22,300
13,565	Misc Expenses	2,100	2,100	23,700	2,200	2,200	2,200
12,100	Impairment Re Outstanding Debt	43,000	43,000	35,000	37,000	39,000	41,000
3,292	Analysts Fees	2,200	2,200	3,300	2,200	2,200	2,200
2,362	National Act Burial Costs	3,500	3,500	3,500	3,500	3,500	3,500
760	Abandoned Vehicle Costs	2,500	2,500	2,500	2,500	2,500	2,500
1,208	Disposal of Trade Waste	0	0	0	0	0	0
1,264	Advertising	1,000	1,000	1,300	3,400	3,400	3,400
624,564	Total Supplies and Services	438,400	583,900	638,700	313,700	317,600	315,700
295,146	Gate Fees	302,000	302,000	302,000	0	0	0
493,006	Contractor Payments	481,000	507,000	497,500	471,200	471,500	477,200
1,267,711	Management Fee	1,255,000	1,255,000	1,284,100	1,346,900	1,380,200	1,449,100
20,528	Consultancy	10,000	10,000	8,400	10,000	10,000	10,000
517,801	Other Third Party Payments	71,400	657,100	679,900	690,500	680,600	719,700

Subjective Summary: Our Communities

		Original Estimate 2011/12 £	Approved Estimate 2011/12 £	Projected Outturn 2011/12 £	Original Estimate 2012/13 £	Forecast 2013/14 £	Forecast 2014/15 £
Actual 2010/11 £	Details Of Expenditure						
48,582	Hill Holt Wood	46,400	46,400	48,300	46,400	46,400	46,400
17,900	Consultant Architects	0	10,000	10,000	0	0	0
59,792	Parish Councils	47,600	47,600	47,600	47,600	47,600	47,600
75,800	CAB Contribution	75,800	75,800	75,800	63,800	63,800	63,800
35,305	Sleaford T C Contribution	38,800	38,800	38,800	40,000	41,200	42,400
8,000	Contribution to Leadenham Tip	8,000	8,000	8,000	0	0	0
1,326	Small Woodland Maintenance	1,000	1,000	1,000	1,000	1,000	1,000
2,425	Sustainability Projects	2,000	5,800	6,800	2,000	2,000	2,000
14,000	Mobile CCTV Operative Contrib	14,000	14,000	14,000	0	0	0
579	Bailiff Fees	0	0	0	0	0	0
4,969	Legal Advice Support	0	0	(2,500)	0	0	0
38,738	Home Improvement	41,700	42,500	42,500	35,700	36,800	37,900
1,038	Fuel Poverty	0	0	0	0	0	0
35,296	Control Centre Costs Re CCTV	36,400	36,400	37,100	38,000	39,400	40,600
167,563	Additional External Funding	106,900	106,900	106,900	108,800	107,500	111,600
20,252	Development Fund	20,000	20,000	20,000	20,000	20,000	20,000
14,500	Support To Countryside Mngt	14,900	14,900	14,900	15,300	15,700	16,100
143,763	Other Contributions	61,500	61,500	75,000	26,300	26,300	26,300
19,793	Proactive Tree Maintenance	20,000	20,000	20,000	10,000	10,000	10,000
3,303,812	Total Third Party Payments	2,654,400	3,280,700	3,336,100	2,973,500	3,000,000	3,121,700
21,748,281	Housing Benefits	22,358,900	22,358,900	23,714,700	24,810,900	25,894,700	27,028,800
28,376	Homelessness Initiatives	70,800	74,900	71,400	69,300	68,600	68,000
31,800	Fare Concessions Taxi Fares	0	0	0	0	0	0
3,080	Fare Concessions Bus Tickets	0	0	0	0	0	0
(1,154)	Fare Concessions Train Tickets	0	0	0	0	0	0
546,301	Fare Concessions Free Bus Pass	0	0	(38,300)	0	0	0
22,356,683	Total Transfer Payments	22,429,700	22,433,800	23,747,800	24,880,200	25,963,300	27,096,800
708,017	Recharges from Other Services	619,700	619,700	619,700	549,000	550,000	558,600
104,462	Office Accommodation	104,800	104,800	104,800	96,300	94,700	96,400
635,175	Strategy And Customer Services	611,600	611,600	611,600	375,200	376,400	385,700
111,885	Information technology	99,500	99,500	99,500	105,200	106,600	109,000
48,992	Human resources	47,700	47,700	47,700	48,800	49,300	50,500
160,328	Financial Services	159,000	159,000	159,000	165,500	169,200	174,700
57,255	Housing Property Services	55,300	55,300	55,300	33,100	34,200	34,800
108,036	Legal	154,700	154,700	154,700	68,400	69,500	70,700
1,401,801	Capital Charges	653,900	653,900	653,900	443,600	421,100	421,100
34,736,016	Total Expenditure	32,666,100	32,942,600	34,405,400	34,015,600	35,074,900	36,455,200
(22,711,077)	Grants and Contributions	(22,954,700)	(22,971,600)	(24,382,100)	(25,418,700)	(26,347,300)	(27,447,400)
(1,697,410)	Fees & Charges	(1,648,200)	(1,648,200)	(1,608,800)	(1,968,600)	(1,957,200)	(2,006,800)
32	Cost Recoverable	0	0	0	0	0	0
(1,815)	Interest	0	0	0	0	0	0
(8,993)	Rental Income	(9,900)	(9,900)	(9,300)	(9,400)	(9,700)	(9,900)
(74,402)	Other Income	(103,500)	(103,500)	(144,000)	(86,900)	(71,000)	(38,800)
(1,020,163)	Recharges To Other Services	(806,300)	(806,300)	(790,000)	(841,900)	(859,500)	(874,500)
(25,513,829)	Total Income	(25,522,600)	(25,539,500)	(26,934,200)	(28,325,500)	(29,244,700)	(30,377,400)
9,222,187	Total For Scrutiny Panel	7,143,500	7,403,100	7,471,200	5,690,100	5,830,200	6,077,800

Advice Service Centre

Actual 2010/11 £	Details Of Expenditure	Original Estimate 2011/12 £	Approved Estimate 2011/12 £	Projected Outturn 2011/12 £	Original Estimate 2012/13 £	Forecast 2013/14 £	Forecast 2014/15 £
14,781	Repairs & Maintenance	4,000	6,000	19,000	4,000	5,000	4,000
440	Rates	0	0	0	0	0	0
740	Utilities	0	0	0	0	0	0
373	Other Premises Related Expend	400	400	300	300	300	300
16,334	Total: Premises	4,400	6,400	19,300	4,300	5,300	4,300
95	Communications & Computing	0	0	0	0	0	0
208	Misc Insurance	200	200	200	200	200	200
303	Total: Supplies and Services	200	200	200	200	200	200
535	Contractor Payments	0	0	0	0	0	0
535	Total: Third Party Payments	0	0	0	0	0	0
1,852	Financial Services	1,800	1,800	1,800	1,100	1,100	1,200
206	Housing Property Services	200	200	200	0	0	0
14	Legal	0	0	0	0	0	0
2,072	Total: Support Services	2,000	2,000	2,000	1,100	1,100	1,200
1,624	Capital Charges	1,600	1,600	1,600	2,900	2,900	2,900
1,624	Total: Capital Charges	1,600	1,600	1,600	2,900	2,900	2,900
20,869	Total: Expenditure	8,200	10,200	23,100	8,500	9,500	8,600
(16,257)	Fees & Charges	(8,400)	(8,400)	(21,400)	(8,200)	(8,700)	(8,200)
(16,257)	Total: Income	(8,400)	(8,400)	(21,400)	(8,200)	(8,700)	(8,200)
4,612	Total: Advice Service Centre	(200)	1,800	1,700	300	800	400

The Advice Centre established through the Sleaford Pride Single Regeneration Budget Programme provides a base for the Citizens Advice Bureaux that serve the Districts residents. The Citizen's Advice Bureaux do pay rent and a contribution to the costs of repairs. The Council's liability is for the fabric of the building and lifts only.

Benefit Services

Actual 2010/11 £	Details Of Expenditure	Original Estimate 2011/12 £	Approved Estimate 2011/12 £	Projected Outturn 2011/12 £	Original Estimate 2012/13 £	Forecast 2013/14 £	Forecast 2014/15 £
504,176	Salaries	491,900	80,300	80,300	0	0	0
33,056	National Insurance	32,800	5,000	5,000	0	0	0
82,343	Superannuation	78,800	12,700	12,700	0	0	0
4,310	Overtime	5,000	1,700	1,700	0	0	0
30,366	Agency Staff	8,600	0	0	0	0	0
8,641	Training Expenses	0	1,000	1,000	0	0	0
9,083	Other Employee Related Exp	5,400	5,400	5,400	0	0	0
671,975	Total: Employees	622,500	106,100	106,100	0	0	0
23,257	Car Allowances	21,900	3,700	3,700	0	0	0
341	Public Transport	1,000	1,000	1,000	0	0	0
257	Other Transport related Costs	800	800	800	0	0	0
23,855	Total: Transport	23,700	5,500	5,500	0	0	0
24,958	Printing, Stat. & Office Exp	18,800	18,800	18,800	0	0	0
16,594	Communications & Computing	12,900	12,900	12,900	0	0	0
649	Equipment, Furniture, Mats.	0	0	0	0	0	0
678	Subsistence and Conferences	500	500	500	0	0	0
5,483	Grants & Subscriptions	0	0	4,200	0	0	0
14,528	Software Purchases	0	57,200	73,800	0	0	0
88,675	Software Licences	83,700	83,700	83,700	0	0	0
94	Books and Publications	700	700	700	0	0	0
2,510	Misc Insurance	2,500	2,500	2,500	2,300	2,400	2,500
924	Misc Expenses	0	0	2,400	0	0	0
12,100	Impairment Re Outstanding Debt	43,000	43,000	35,000	37,000	39,000	41,000
167,194	Total: Supplies and Services	162,100	219,300	234,500	39,300	41,400	43,500
0	Other Third Party Payments	0	535,600	554,300	677,000	677,000	716,100
579	Bailiff Fees	0	0	0	0	0	0
550	Legal Advice Support	0	0	0	0	0	0
1,129	Total: Third Party Payments	0	535,600	554,300	677,000	677,000	716,100
21,748,281	Housing Benefits	22,358,900	22,358,900	23,714,700	24,810,900	25,894,700	27,028,800
21,748,281	Total: Transfer Payments	22,358,900	22,358,900	23,714,700	24,810,900	25,894,700	27,028,800
34,890	Recharges from Other Services	42,100	42,100	42,100	32,200	33,000	31,700
29,304	Office Accommodation	29,200	29,200	29,200	29,000	29,600	30,100
368,688	Strategy And Customer Services	397,300	397,300	397,300	103,400	104,700	107,000
39,815	Information technology	35,400	35,400	35,400	35,400	36,000	36,700
9,641	Human resources	9,500	9,500	9,500	0	0	0
61,108	Financial Services	65,600	65,600	65,600	60,700	62,700	64,800
24,679	Housing Property Services	24,400	24,400	24,400	0	0	0
33,797	Legal	52,300	52,300	52,300	17,200	17,600	17,900
601,923	Total: Support Services	655,800	655,800	655,800	277,900	283,600	288,200
23,214,357	Total: Expenditure	23,823,000	23,881,200	25,270,900	25,805,100	26,896,700	28,076,600
(22,235,161)	Grants and Contributions	(22,705,500)	(22,705,500)	(24,125,200)	(25,161,300)	(26,159,100)	(27,257,600)
(381,568)	Fees & Charges	(432,000)	(432,000)	(352,900)	(353,000)	(370,000)	(380,000)
(1,815)	Interest	0	0	0	0	0	0
(3,500)	Other Income	0	0	(32,400)	(31,400)	(32,400)	0
(22,622,044)	Total: Income	(23,137,500)	(23,137,500)	(24,510,500)	(25,545,700)	(26,561,500)	(27,637,600)

Benefit Services

Actual 2010/11 £	Details Of Expenditure	Original Estimate 2011/12 £	Approved Estimate 2011/12 £	Projected Outturn 2011/12 £	Original Estimate 2012/13 £	Forecast 2013/14 £	Forecast 2014/15 £
592,313	Total: Benefit Services	685,500	743,700	760,400	259,400	335,200	439,000
	Direct Full Time Equivalent Staff	24.1					

The Housing Benefit and Council Tax Benefit Service administers the statutory benefit schemes (Social Security Acts) and related discretionary financial assistance to enable vulnerable and low-income households to afford to live in a decent home in the District. The service helps over 6,000 households in North Kesteven by paying out over £24 million a year in Housing and Council Tax benefits. The Housing Benefit service investigates irregularities and deliberate fraud identified in benefit claims in accordance with the statutory rules and Codes of Conduct and initiates the appropriate sanctions or prosecutions. From June 2011 the Council has been in a shared service arrangement with City Of Lincoln for the provision of this service. The approved budget represents this change, with budgets vired to the Other Third Party Payments line.

CCTV

Actual 2010/11 £	Details Of Expenditure	Original Estimate 2011/12 £	Approved Estimate 2011/12 £	Projected Outturn 2011/12 £	Original Estimate 2012/13 £	Forecast 2013/14 £	Forecast 2014/15 £
29,327	CCTV Maintenance	32,100	32,100	32,100	16,100	16,100	16,100
360	Misc Insurance	400	400	400	400	400	400
29,687	Total: Supplies and Services	32,500	32,500	32,500	16,500	16,500	16,500
14,000	Mobile CCTV Operative Contrib	14,000	14,000	14,000	0	0	0
35,296	Control Centre Costs Re CCTV	36,400	36,400	37,100	38,000	39,400	40,600
49,296	Total: Third Party Payments	50,400	50,400	51,100	38,000	39,400	40,600
39	Financial Services	0	0	0	0	0	0
39	Total: Support Services	0	0	0	0	0	0
79,022	Total: Expenditure	82,900	82,900	83,600	54,500	55,900	57,100
(9,500)	Grants and Contributions	(2,700)	(2,700)	(2,700)	(16,000)	(16,000)	(16,000)
(9,500)	Total: Income	(2,700)	(2,700)	(2,700)	(16,000)	(16,000)	(16,000)
69,522	Total: CCTV	80,200	80,200	80,900	38,500	39,900	41,100

There are two CCTV 'fixed' schemes in North Kesteven - one in Sleaford and the other in North Hykeham. The budget covers the operational costs incurred both by South Kesteven and City Of Lincoln, who operate the schemes. A contribution is received from Sleaford Town Council, North Hykeham Town Council and Sleaford BID from 2012. The provision of CCTV fully supports the provision of a clean, green and safe environment.

Childrens Issues

Actual 2010/11 £	Details Of Expenditure	Original Estimate 2011/12 £	Approved Estimate 2011/12 £	Projected Outturn 2011/12 £	Original Estimate 2012/13 £	Forecast 2013/14 £	Forecast 2014/15 £
26,926	Salaries	26,000	26,000	26,300	26,000	26,500	27,100
1,905	National Insurance	1,800	1,800	2,000	2,000	2,100	2,100
5,251	Superannuation	5,100	5,100	5,100	5,100	5,200	5,600
53	Training Expenses	0	1,000	1,000	0	0	0
353	Other Employee Related Exp	100	100	100	100	100	100
34,488	Total: Employees	33,000	34,000	34,500	33,200	33,900	34,900
0	Other Premises Related Expend	100	100	700	100	100	100
0	Total: Premises	100	100	700	100	100	100
2,641	Car Allowances	2,300	2,300	2,300	2,300	2,300	2,300
475	Public Transport	200	200	1,500	200	200	200
6	Other Transport related Costs	100	100	100	100	100	100
3,122	Total: Transport	2,600	2,600	3,900	2,600	2,600	2,600
460	Printing, Stat. & Office Exp	400	400	1,400	400	400	400
240	Communications & Computing	200	200	200	200	200	200
302	Subsistence and Conferences	100	100	1,100	100	100	100
2,106	Grants & Subscriptions	0	2,700	2,700	3,000	3,000	3,000
104	Misc Insurance	100	100	100	100	100	100
629	Advertising	0	0	0	0	0	0
3,841	Total: Supplies and Services	800	3,500	5,500	3,800	3,800	3,800
862	Other Third Party Payments	500	500	4,100	500	500	500
862	Total: Third Party Payments	500	500	4,100	500	500	500
7,048	Recharges from Other Services	8,700	8,700	8,700	13,700	13,700	13,600
3,065	Office Accommodation	3,100	3,100	3,100	1,000	1,000	1,000
1,680	Strategy And Customer Services	1,100	1,100	1,100	1,100	1,100	1,200
394	Human resources	400	400	400	500	500	500
1,324	Financial Services	1,300	1,300	1,300	1,200	1,200	1,300
6,130	Housing Property Services	6,100	6,100	6,100	6,100	6,300	6,400
213	Legal	100	100	100	100	100	100
19,854	Total: Support Services	20,800	20,800	20,800	23,700	23,900	24,100
62,166	Total: Expenditure	57,800	61,500	69,500	63,900	64,800	66,000
(2,445)	Fees & Charges	0	0	(7,500)	0	0	0
(2,445)	Total: Income	0	0	(7,500)	0	0	0

Childrens Issues

Actual 2010/11 £	Details Of Expenditure	Original Estimate 2011/12 £	Approved Estimate 2011/12 £	Projected Outturn 2011/12 £	Original Estimate 2012/13 £	Forecast 2013/14 £	Forecast 2014/15 £
59,721	Total: Childrens Issues	57,800	61,500	62,000	63,900	64,800	66,000
	Direct Full Time Equivalent Staff	1.0	1.0	1.0	1.0	1.0	1.0

One FTE working in partnership with LCC Children's Services. Working proactively in a safeguarding role advising all staff including senior officers as to key legislation to enable the Council to fulfil its statutory duties. To encourage greater participation of young people from a variety of backgrounds to inform the way the council delivers its services thereby improving outcomes for young people within the district.

Community Initiatives

Actual 2010/11 £	Details Of Expenditure	Original Estimate 2011/12 £	Approved Estimate 2011/12 £	Projected Outturn 2011/12 £	Original Estimate 2012/13 £	Forecast 2013/14 £	Forecast 2014/15 £
15,583	Grants & Subscriptions	10,000	17,400	17,400	10,000	10,000	10,000
8,027	Other Supplies & Services	5,000	7,500	7,500	5,000	5,000	5,000
23,611	Total: Supplies and Services	15,000	24,900	24,900	15,000	15,000	15,000
75,800	CAB Contribution	75,800	75,800	75,800	63,800	63,800	63,800
75,800	Total: Third Party Payments	75,800	75,800	75,800	63,800	63,800	63,800
1,128	Financial Services	1,000	1,000	1,000	700	700	700
1,128	Total: Support Services	1,000	1,000	1,000	700	700	700
100,539	Total: Expenditure	91,800	101,700	101,700	79,500	79,500	79,500
100,539	Total: Community Initiatives	91,800	101,700	101,700	79,500	79,500	79,500
	Direct Full Time Equivalent Staff	0.0	0.0	0.0	0.0	0.0	0.0

This budget aims to support local community and voluntary groups by providing funding and assistance to support a wide range of activities. The grant supports Lincoln and Sleaford Citizens Advice Bureaux and the District Council makes a contribution to a county wide scheme operated by the County Council for Village Halls and Playing Fields. Basic funding advice and support is offered by Communities NK.

Community Safety

Actual 2010/11 £	Details Of Expenditure	Original Estimate 2011/12 £	Approved Estimate 2011/12 £	Projected Outturn 2011/12 £	Original Estimate 2012/13 £	Forecast 2013/14 £	Forecast 2014/15 £
45,464	Salaries	48,100	77,300	77,600	67,300	69,000	70,900
3,136	National Insurance	3,400	5,600	5,900	4,900	5,100	5,200
8,866	Superannuation	9,400	12,500	12,600	13,100	13,500	14,400
354	Training Expenses	300	400	400	0	0	0
779	Other Employee Related Exp	500	6,200	6,200	600	600	600
58,599	Total: Employees	61,700	102,000	102,700	85,900	88,200	91,100
3,947	Car Allowances	5,500	9,700	9,100	6,200	6,200	6,200
0	Public Transport	0	0	200	0	0	0
50	Other Transport related Costs	300	300	300	0	0	0
3,997	Total: Transport	5,800	10,000	9,600	6,200	6,200	6,200
979	Printing, Stat. & Office Exp	1,000	1,000	1,000	500	500	500
25	Communications & Computing	100	100	100	100	100	100
0	Equipment, Furniture, Mats.	300	300	300	0	0	0
605	Subsistence and Conferences	200	200	300	200	200	200
0	Software Licences	500	500	500	2,500	2,500	2,500
243	Misc Insurance	400	600	500	300	300	300
8,162	Misc Expenses	100	100	5,100	0	0	0
10,015	Total: Supplies and Services	2,600	2,800	7,800	3,600	3,600	3,600
0	Other Third Party Payments	0	22,300	22,300	0	0	0
0	Total: Third Party Payments	0	22,300	22,300	0	0	0
5,691	Recharges from Other Services	7,300	7,300	7,300	2,000	2,000	1,900
5,026	Office Accommodation	5,000	5,000	5,000	3,900	3,900	4,000
2,974	Strategy And Customer Services	2,400	2,400	2,400	5,700	5,900	6,100
2,258	Information technology	2,000	2,000	2,000	3,200	3,200	3,400
787	Human resources	800	800	800	1,900	2,000	2,000
1,576	Financial Services	1,600	1,600	1,600	2,700	2,700	2,900
651	Legal	1,600	1,600	1,600	800	900	900
18,963	Total: Support Services	20,700	20,700	20,700	20,200	20,600	21,200
91,574	Total: Expenditure	90,800	157,800	163,100	115,900	118,600	122,100
(38,999)	Fees & Charges	(35,200)	(35,200)	(40,300)	0	0	0
(4,383)	Recharges To Other Services	(6,100)	(6,100)	(17,900)	(39,100)	(40,000)	(41,200)
(43,382)	Total: Income	(41,300)	(41,300)	(58,200)	(39,100)	(40,000)	(41,200)
48,192	Total: Community Safety	49,500	116,500	104,900	76,800	78,600	80,900
	Direct Full Time Equivalent Staff	2.0	3.8	3.8	3.0	3.0	3.0

The Council and its Community Safety partners fulfil their statutory duty by working together to reduce incidences of crime and Anti Social Behaviour and the fear of crime within the district. This work involves implementing a number of locally driven initiatives and enforcement action. Anti Social Behaviour is now managed within Community Safety, as of July 2012.

Dog Warden Services

Actual 2010/11 £	Details Of Expenditure	Original Estimate 2011/12 £	Approved Estimate 2011/12 £	Projected Outturn 2011/12 £	Original Estimate 2012/13 £	Forecast 2013/14 £	Forecast 2014/15 £
7,908	Kennel Fees	8,000	8,000	8,000	8,000	8,000	8,000
7,908	Total: Supplies and Services	8,000	8,000	8,000	8,000	8,000	8,000
13,191	Contractor Payments	13,300	13,300	14,000	14,000	14,300	14,600
29,711	Parish Councils	17,700	17,700	17,700	17,700	17,700	17,700
42,903	Total: Third Party Payments	31,000	31,000	31,700	31,700	32,000	32,300
5,860	Recharges from Other Services	5,500	5,500	5,500	5,200	5,300	5,500
853	Financial Services	800	800	800	800	800	800
6,714	Total: Support Services	6,300	6,300	6,300	6,000	6,100	6,300
57,524	Total: Expenditure	45,300	45,300	46,000	45,700	46,100	46,600
(1,094)	Fees & Charges	(2,500)	(2,500)	(2,500)	(2,500)	(2,500)	(2,500)
(1,094)	Total: Income	(2,500)	(2,500)	(2,500)	(2,500)	(2,500)	(2,500)
56,430	Total: Dog Warden Services	42,800	42,800	43,500	43,200	43,600	44,100

Stray Dog collection is contracted out and provided by Pest Express Ltd. In addition the Council makes a contribution to a number of Parish Dog Warden schemes throughout the district, which enforce dog fouling legislation. This supports the provision of a clean, green and safe environment.

Environmental Services Management And Administration

Actual 2010/11 £	Details Of Expenditure	Original Estimate 2011/12 £	Approved Estimate 2011/12 £	Projected Outturn 2011/12 £	Original Estimate 2012/13 £	Forecast 2013/14 £	Forecast 2014/15 £
191,959	Salaries	196,500	179,000	169,600	150,100	153,100	156,200
13,629	National Insurance	14,500	13,000	11,800	12,400	12,800	13,100
38,161	Superannuation	38,300	34,900	35,200	29,300	29,900	32,000
2,289	Training Expenses	0	2,800	2,800	0	0	0
3,588	Other Employee Related Exp	1,900	1,800	1,800	1,500	1,500	1,500
249,626	Total: Employees	251,200	231,500	221,200	193,300	197,300	202,800
623	Rates	0	0	700	0	0	0
46	Utilities	0	0	0	0	0	0
669	Total: Premises	0	0	700	0	0	0
15,755	Car Allowances	16,000	14,500	14,500	16,000	16,000	16,200
976	Contract Hire	1,400	1,400	1,400	1,400	1,400	1,500
529	Public Transport	300	300	300	300	300	300
1,625	Fuel Costs	1,500	1,500	1,500	1,600	1,700	1,800
0	Tyres	200	200	200	200	200	200
1,092	Vehicle Repairs	1,600	1,600	1,600	1,600	1,600	1,600
2,394	Other Transport related Costs	2,900	2,900	2,900	2,900	3,000	3,000
1,469	Insurance	1,300	1,300	1,300	1,400	1,500	1,600
23,840	Total: Transport	25,200	23,700	23,700	25,400	25,700	26,200
1,298	Printing, Stat. & Office Exp	900	900	900	1,200	1,200	1,200
633	Communications & Computing	700	600	600	700	700	700
0	Clothing, Uniform & Laundry	300	300	300	300	300	300
447	Subsistence and Conferences	300	300	300	1,000	1,000	1,000
3,762	Software Licences	2,500	2,500	2,500	2,600	2,700	2,800
1,570	Misc Insurance	1,500	1,500	1,500	1,600	1,700	1,800
7,710	Total: Supplies and Services	6,200	6,100	6,100	7,400	7,600	7,800
4,055	Home Improvement	5,000	0	0	0	0	0
4,055	Total: Third Party Payments	5,000	0	0	0	0	0
8,932	Recharges from Other Services	10,300	10,300	10,300	500	500	500
12,741	Office Accommodation	12,700	12,700	12,700	8,500	8,700	8,900
1,140	Strategy And Customer Services	0	0	0	500	600	600
18,335	Information technology	16,300	16,300	16,300	19,300	19,600	20,000
3,148	Human resources	3,000	3,000	3,000	2,800	2,900	3,000
3,460	Financial Services	3,300	3,300	3,300	3,300	3,400	3,500
1,592	Legal	16,800	16,800	16,800	300	400	400
49,348	Total: Support Services	62,400	62,400	62,400	35,200	36,100	36,900
335,249	Total: Expenditure	350,000	323,700	314,100	261,300	266,700	273,700
0	Fees & Charges	(100)	(100)	(100)	(100)	(100)	(100)
(335,249)	Recharges To Other Services	(349,900)	(349,900)	(340,300)	(261,200)	(266,600)	(273,600)
(335,249)	Total: Income	(350,000)	(350,000)	(340,400)	(261,300)	(266,700)	(273,700)

Environmental Services Management And Administration

Actual 2010/11 £	Details Of Expenditure	Original Estimate 2011/12 £	Approved Estimate 2011/12 £	Projected Outturn 2011/12 £	Original Estimate 2012/13 £	Forecast 2013/14 £	Forecast 2014/15 £
0	Total: Environmental Servs Mngt & Adm	0	(26,300)	(26,300)	0	0	0
	Direct Full Time Equivalent Staff	7.0	6.6	6.6	5.0	5.0	5.0

This budget covers the management and administration of the Environmental Services Division. This includes the monitoring of contracts, recycling and the supervision of the DLO. The DLO operatives clear watercourses, undertake council house clearance, sign erection and fencing / groundwork on Housing and Open Space land. Ensuring efficient and effective management of the Division supports the provision of a clean, green and safe environment.

General Environmental Health

Actual 2010/11 £	Details Of Expenditure	Original Estimate 2011/12 £	Approved Estimate 2011/12 £	Projected Outturn 2011/12 £	Original Estimate 2012/13 £	Forecast 2013/14 £	Forecast 2014/15 £
442,921	Salaries	434,900	434,900	434,800	426,200	434,700	443,400
32,605	National Insurance	29,800	29,800	34,600	33,000	34,000	34,900
86,878	Superannuation	82,600	82,600	81,900	78,500	80,100	85,800
0	Overtime	0	0	0	9,200	9,300	9,500
0	Agency Staff	0	0	2,000	0	0	0
9,641	Training Expenses	0	5,600	5,600	0	0	0
12,940	Other Employee Related Exp	5,600	5,600	6,100	5,300	5,400	5,500
584,985	Total: Employees	552,900	558,500	565,000	552,200	563,500	579,100
71	Other Premises Related Expend	0	0	0	0	0	0
71	Total: Premises	0	0	0	0	0	0
44,002	Car Allowances	40,200	40,200	40,200	40,200	40,200	40,200
808	Public Transport	500	500	700	500	500	500
1,370	Other Transport related Costs	1,200	1,200	1,200	1,200	1,200	1,200
46,180	Total: Transport	41,900	41,900	42,100	41,900	41,900	41,900
12,526	Printing, Stat. & Office Exp	10,900	10,900	9,800	10,900	10,900	10,900
1,815	Communications & Computing	1,200	1,200	2,900	1,200	1,200	1,200
4,628	Equipment, Furniture, Mats.	0	0	4,200	3,000	3,000	3,000
1,160	Clothing, Uniform & Laundry	600	600	600	600	600	600
2,193	Subsistence and Conferences	500	500	1,600	500	500	500
380	Grants & Subscriptions	1,000	400	400	400	400	400
9,771	Software Licences	9,700	9,700	9,700	10,200	10,700	11,200
1,447	Books and Publications	300	300	300	300	300	300
1,771	Misc Insurance	1,700	1,700	1,100	1,200	1,300	1,400
1,047	Misc Expenses	0	0	100	0	0	0
0	Analysts Fees	2,200	2,200	3,300	2,200	2,200	2,200
36,737	Total: Supplies and Services	28,100	27,500	34,000	30,500	31,100	31,700
10,950	Contractor Payments	0	0	0	0	0	0
9,820	Consultancy	10,000	10,000	6,000	10,000	10,000	10,000
945	Other Third Party Payments	0	0	0	0	0	0
21,715	Total: Third Party Payments	10,000	10,000	6,000	10,000	10,000	10,000
57,514	Recharges from Other Services	68,300	68,300	68,300	60,400	61,900	60,100
22,055	Office Accommodation	22,100	22,100	22,100	21,000	21,400	21,800
29,125	Strategy And Customer Services	31,400	31,400	31,400	16,700	16,900	17,400
24,776	Information technology	22,000	22,000	22,000	24,000	24,300	24,800
6,296	Human resources	6,100	6,100	6,100	7,600	7,800	8,000
5,572	Financial Services	5,400	5,400	5,400	6,000	6,200	6,300
206	Housing Property Services	200	200	200	200	200	200
3,141	Legal	5,900	5,900	5,900	1,000	1,100	1,100
148,684	Total: Support Services	161,400	161,400	161,400	136,900	139,800	139,700
3,186	Capital Charges	3,200	3,200	3,200	3,200	3,200	3,200
3,186	Total: Capital Charges	3,200	3,200	3,200	3,200	3,200	3,200
841,558	Total: Expenditure	797,500	802,500	811,700	774,700	789,500	805,600
0	Grants and Contributions	(2,900)	(2,900)	0	(2,900)	(2,900)	(2,900)
(23,271)	Fees & Charges	(18,900)	(18,900)	(20,900)	(18,900)	(18,900)	(18,900)
0	Other Income	(300)	(300)	0	(300)	(300)	(300)
(74,909)	Recharges To Other Services	(67,600)	(67,600)	(67,600)	(87,200)	(89,100)	(90,900)
(98,180)	Total: Income	(89,700)	(89,700)	(88,500)	(109,300)	(111,200)	(113,000)

General Environmental Health

Actual 2010/11 £	Details Of Expenditure	Original Estimate 2011/12 £	Approved Estimate 2011/12 £	Projected Outturn 2011/12 £	Original Estimate 2012/13 £	Forecast 2013/14 £	Forecast 2014/15 £
743,378	Total: General Environmental Health	707,800	712,800	723,200	665,400	678,300	692,600
	Direct Full Time Equivalent Staff	15.0	15.0	15.0	15.0	15.0	15.0

This covers the cost of the Environmental Health Services, which includes food safety, health and safety, pollution control, nuisance control, private sector housing, infectious disease, animal welfare and caravan sites. The protection of public health supports the provision of a clean, green and safe environment. Each year in excess of 1,200 programmed inspections are carried out to ensure adequate standards of food safety, health and safety and pollution control. In addition over 6,000 requests for service are received and actioned. The work of Environmental Health contributes to each of the three strategic objectives.

Grounds Maintenance

Actual 2010/11 £	Details Of Expenditure	Original Estimate 2011/12 £	Approved Estimate 2011/12 £	Projected Outturn 2011/12 £	Original Estimate 2012/13 £	Forecast 2013/14 £	Forecast 2014/15 £
240,869	Contractor Payments	255,500	255,500	245,300	245,000	245,000	245,000
222,784	Other Third Party Payments	0	0	0	0	0	0
463,653	Total: Third Party Payments	255,500	255,500	245,300	245,000	245,000	245,000
34,505	Recharges from Other Services	36,000	36,000	36,000	31,300	31,900	32,800
0	Strategy And Customer Services	0	0	0	3,200	3,200	3,200
1,526	Financial Services	1,500	1,500	1,500	1,500	1,500	1,500
36,032	Total: Support Services	37,500	37,500	37,500	36,000	36,600	37,500
499,684	Total: Expenditure	293,000	293,000	282,800	281,000	281,600	282,500
(8,453)	Grants and Contributions	0	0	0	0	0	0
(28,394)	Other Income	(28,600)	(28,600)	(36,900)	(28,800)	(29,700)	(29,800)
(462,837)	Recharges To Other Services	(264,400)	(264,400)	(245,900)	(252,900)	(252,600)	(253,400)
(499,684)	Total: Income	(293,000)	(293,000)	(282,800)	(281,700)	(282,300)	(283,200)
0	Total: Grounds Maintenance	0	0	0	(700)	(700)	(700)

This is a contracted service for the provision of grass cutting on Council owned estates, some Parish/Town Council land and various grass verges. In addition there is some maintenance of hedges, shrub beds and some tree work, as necessary.

Homelessness

Actual 2010/11 £	Details Of Expenditure	Original Estimate 2011/12 £	Approved Estimate 2011/12 £	Projected Outturn 2011/12 £	Original Estimate 2012/13 £	Forecast 2013/14 £	Forecast 2014/15 £
91,043	Salaries	96,800	96,800	95,400	97,500	99,700	101,900
6,280	National Insurance	6,900	6,900	7,200	7,700	8,000	8,200
14,566	Superannuation	15,600	15,600	14,000	14,000	14,300	15,500
606	Training Expenses	3,200	3,200	3,200	3,200	3,200	3,200
6,333	Other Employee Related Exp	1,600	1,600	1,400	1,400	1,400	1,400
118,828	Total: Employees	124,100	124,100	121,200	123,800	126,600	130,200
310	Repairs & Maintenance	700	700	700	700	700	700
10,400	Rents	10,400	10,400	11,100	12,300	12,300	12,300
345	Other Premises Related Expend	1,100	1,100	1,100	1,200	1,200	1,300
11,055	Total: Premises	12,200	12,200	12,900	14,200	14,200	14,300
9,472	Car Allowances	11,100	11,100	10,700	10,400	10,400	10,400
11	Public Transport	400	400	800	400	400	400
166	Other Transport related Costs	500	500	700	700	700	700
9,648	Total: Transport	12,000	12,000	12,200	11,500	11,500	11,500
2,417	Printing, Stat. & Office Exp	5,100	5,100	2,600	2,600	2,600	2,600
586	Communications & Computing	700	700	700	700	700	700
859	Subsistence and Conferences	1,000	1,000	1,000	1,000	1,000	1,000
300	Books and Publications	200	200	200	200	200	200
313	Misc Insurance	500	500	300	300	300	300
4,475	Total: Supplies and Services	7,500	7,500	4,800	4,800	4,800	4,800
2,965	Consultancy	0	0	0	0	0	0
2,965	Total: Third Party Payments	0	0	0	0	0	0
28,376	Homelessness Initiatives	70,800	74,900	71,400	69,300	68,600	68,000
28,376	Total: Transfer Payments	70,800	74,900	71,400	69,300	68,600	68,000
2,162	Office Accommodation	2,300	2,300	2,300	3,900	3,900	4,100
986	Strategy And Customer Services	1,800	1,800	1,800	400	400	400
5,956	Information technology	5,300	5,300	5,300	3,000	3,000	3,100
1,181	Human resources	1,200	1,200	1,200	1,400	1,500	1,500
4,238	Financial Services	4,200	4,200	4,200	4,800	4,800	5,000
13,454	Housing Property Services	13,300	13,300	13,300	6,100	6,300	6,400
2,176	Legal	1,000	1,000	1,000	2,600	2,700	2,700
30,153	Total: Support Services	29,100	29,100	29,100	22,200	22,600	23,200
205,500	Total: Expenditure	255,700	259,800	251,600	245,800	248,300	252,000
(134,835)	Grants and Contributions	(151,400)	(151,400)	(150,500)	(148,100)	(149,300)	(150,900)
(1,717)	Fees & Charges	(1,200)	(1,200)	(2,500)	(3,600)	(3,300)	(3,100)
(8,993)	Rental Income	(9,900)	(9,900)	(9,300)	(9,400)	(9,700)	(9,900)
(7,438)	Other Income	(8,000)	(8,000)	(8,000)	(6,000)	(6,000)	(6,000)
(152,982)	Total: Income	(170,500)	(170,500)	(170,300)	(167,100)	(168,300)	(169,900)

Homelessness

Actual 2010/11 £	Details Of Expenditure	Original Estimate 2011/12 £	Approved Estimate 2011/12 £	Projected Outturn 2011/12 £	Original Estimate 2012/13 £	Forecast 2013/14 £	Forecast 2014/15 £
52,518	Total: Homelessness	85,200	89,300	81,300	78,700	80,000	82,100
	Direct Full Time Equivalent Staff	4.6	4.6	4.6	4.6	4.6	4.6

Homelessness is a statutory function in accordance with the Housing Act 1996. The service provides a range of assistance for those that require help to either prevent homelessness from occurring or to find alternative accommodation. The service places people in emergency and temporary accommodation when appropriate, and provides practical support for vulnerable households at risk of losing their tenancies. Also included is the provision of 2 fully adapted units in partnership with the Physical Disabilities Team.

Housing Advice

Actual 2010/11 £	Details Of Expenditure	Original Estimate 2011/12 £	Approved Estimate 2011/12 £	Projected Outturn 2011/12 £	Original Estimate 2012/13 £	Forecast 2013/14 £	Forecast 2014/15 £
9,287	Salaries	9,700	9,700	9,500	9,500	9,800	10,000
619	National Insurance	700	700	800	800	900	900
1,812	Superannuation	1,900	1,900	1,500	1,500	1,500	1,600
282	Other Employee Related Exp	0	0	0	0	0	0
12,000	Total: Employees	12,300	12,300	11,800	11,800	12,200	12,500
580	Car Allowances	800	800	800	800	800	800
20	Other Transport related Costs	0	0	0	0	0	0
600	Total: Transport	800	800	800	800	800	800
202	Office Accommodation	200	200	200	300	300	300
44,657	Strategy And Customer Services	47,700	47,700	47,700	53,300	54,000	55,700
1,013	Financial Services	1,000	1,000	1,000	1,300	1,300	1,300
3,662	Housing Property Services	3,600	3,600	3,600	6,100	6,300	6,400
433	Legal	1,000	1,000	1,000	0	0	0
49,968	Total: Support Services	53,500	53,500	53,500	61,000	61,900	63,700
62,568	Total: Expenditure	66,600	66,600	66,100	73,600	74,900	77,000
62,568	Total: Housing Advice	66,600	66,600	66,100	73,600	74,900	77,000
	Direct Full Time Equivalent Staff	0.4	0.4	0.4	0.4	0.4	0.4

Under the Housing Act 1996 the District Council is required to provide a Housing Advice Service. The service provides information and advice on housing rights, prevention of homelessness, responsibilities and options available to all households regardless of tenure. This is a critical tool in the prevention of homelessness.

Housing General

Actual 2010/11 £	Details Of Expenditure	Original Estimate 2011/12 £	Approved Estimate 2011/12 £	Projected Outturn 2011/12 £	Original Estimate 2012/13 £	Forecast 2013/14 £	Forecast 2014/15 £
99,569	Salaries	97,500	97,500	93,100	87,100	88,900	90,600
6,570	National Insurance	6,600	6,600	6,700	6,800	7,000	7,200
18,857	Superannuation	17,000	17,000	17,200	17,000	17,300	18,600
3,533	Training Expenses	0	100	100	0	0	0
1,926	Other Employee Related Exp	1,400	1,400	1,400	1,400	1,400	1,400
130,455	Total: Employees	122,500	122,600	118,500	112,300	114,600	117,800
12,576	Car Allowances	11,800	11,800	11,800	11,800	11,800	11,800
104	Public Transport	100	100	100	100	100	100
1,265	Other Transport related Costs	1,200	1,200	1,400	1,400	1,400	1,400
13,944	Total: Transport	13,100	13,100	13,300	13,300	13,300	13,300
1,564	Printing, Stat. & Office Exp	500	500	500	500	500	500
115	Communications & Computing	100	100	100	100	100	100
12	Equipment, Furniture, Mats.	0	0	0	0	0	0
657	Subsistence and Conferences	100	100	100	100	100	100
360	Grants & Subscriptions	0	400	400	400	400	400
1,694	Software Licences	1,200	1,200	1,500	1,500	1,500	1,500
33	Books and Publications	0	0	0	0	0	0
915	Misc Insurance	800	800	300	300	300	300
114	Misc Expenses	0	0	200	200	200	200
5,465	Total: Supplies and Services	2,700	3,100	3,100	3,100	3,100	3,100
34,683	Home Improvement	36,700	42,500	42,500	35,700	36,800	37,900
1,038	Fuel Poverty	0	0	0	0	0	0
35,720	Total: Third Party Payments	36,700	42,500	42,500	35,700	36,800	37,900
5,717	Recharges from Other Services	5,900	5,900	5,900	2,000	2,000	2,100
4,080	Office Accommodation	4,100	4,100	4,100	3,100	3,100	3,200
440	Strategy And Customer Services	600	600	600	300	300	300
4,225	Information technology	3,800	3,800	3,800	3,900	3,900	4,000
1,181	Human resources	1,100	1,100	1,100	1,400	1,500	1,500
2,360	Financial Services	2,300	2,300	2,300	4,500	4,600	4,800
0	Housing Property Services	0	0	0	6,100	6,300	6,400
6,452	Legal	10,900	10,900	10,900	2,500	2,600	2,600
24,455	Total: Support Services	28,700	28,700	28,700	23,800	24,300	24,900
737,457	Capital Charges	0	0	0	0	0	0
737,457	Total: Capital Charges	0	0	0	0	0	0
947,496	Total: Expenditure	203,700	210,000	206,100	188,200	192,100	197,000
0	Grants and Contributions	(47,200)	(47,200)	(41,800)	(36,600)	0	0
(18)	Fees & Charges	0	0	0	0	0	0
(89,148)	Recharges To Other Services	(77,100)	(77,100)	(77,100)	(68,000)	(86,200)	(88,400)
(89,166)	Total: Income	(124,300)	(124,300)	(118,900)	(104,600)	(86,200)	(88,400)

Housing General

Actual 2010/11 £	Details Of Expenditure	Original Estimate 2011/12 £	Approved Estimate 2011/12 £	Projected Outturn 2011/12 £	Original Estimate 2012/13 £	Forecast 2013/14 £	Forecast 2014/15 £
858,330	Total: Housing General	79,400	85,700	87,200	83,600	105,900	108,600
	Direct Full Time Equivalent Staff	4.0	4.0	3.0	3.0	3.0	3.0

The resource supports the implementation of private sector housing renewal including grants, disabled adaptations, home improvement agency, enforcement and energy efficiency, and these activities enable vulnerable residents to remain living independently in their own homes.

Leisure Partnering

Actual 2010/11 £	Details Of Expenditure	Original Estimate 2011/12 £	Approved Estimate 2011/12 £	Projected Outturn 2011/12 £	Original Estimate 2012/13 £	Forecast 2013/14 £	Forecast 2014/15 £
60,642	Salaries	62,000	62,000	62,000	62,000	63,100	64,300
4,167	National Insurance	4,200	4,200	4,600	4,600	4,800	4,900
11,769	Superannuation	11,500	11,500	12,000	11,500	11,700	12,600
873	Training Expenses	0	100	100	0	0	0
1,685	Other Employee Related Exp	700	700	600	700	700	700
79,135	Total: Employees	78,400	78,500	79,300	78,800	80,300	82,500
95,294	Repairs & Maintenance	40,000	40,000	40,000	140,000	65,000	65,000
21,383	Other Premises Related Expend	20,500	20,500	17,700	18,300	19,000	19,700
116,677	Total: Premises	60,500	60,500	57,700	158,300	84,000	84,700
4,632	Car Allowances	4,500	4,500	4,500	4,500	4,500	4,500
0	Public Transport	100	100	100	100	100	100
51	Other Transport related Costs	0	0	0	0	0	0
4,683	Total: Transport	4,600	4,600	4,600	4,600	4,600	4,600
1,442	Printing, Stat. & Office Exp	1,000	1,000	1,000	1,000	1,000	1,000
286	Communications & Computing	200	200	300	300	300	300
0	Equipment, Furniture, Mats.	0	25,000	32,000	0	0	0
79	Subsistence and Conferences	200	200	200	200	200	200
10,926	Other Supplies & Services	11,300	11,300	11,300	11,300	11,300	11,300
7,821	Misc Insurance	7,100	7,100	7,800	8,200	8,600	9,000
0	Misc Expenses	0	0	12,900	0	0	0
20,554	Total: Supplies and Services	19,800	44,800	65,500	21,000	21,400	21,800
1,267,711	Management Fee	1,255,000	1,255,000	1,284,100	1,346,900	1,380,200	1,449,100
1,389	Other Third Party Payments	0	0	0	0	0	0
17,900	Consultant Architects	0	10,000	10,000	0	0	0
167,563	Additional External Funding	106,900	106,900	106,900	108,800	107,500	111,600
20,252	Development Fund	20,000	20,000	20,000	20,000	20,000	20,000
14,500	Support To Countryside Mngt	14,900	14,900	14,900	15,300	15,700	16,100
1,489,315	Total: Third Party Payments	1,396,800	1,406,800	1,435,900	1,491,000	1,523,400	1,596,800
24,647	Recharges from Other Services	24,800	24,800	24,800	36,500	37,300	38,300
4,666	Office Accommodation	4,700	4,700	4,700	2,200	2,300	2,300
2,165	Strategy And Customer Services	700	700	700	10,200	10,300	10,700
2,523	Information technology	2,200	2,200	2,200	5,600	5,600	5,800
787	Human resources	800	800	800	900	1,000	1,000
9,906	Financial Services	9,500	9,500	9,500	11,800	12,200	12,600
1,651	Housing Property Services	1,000	1,000	1,000	1,200	1,300	1,300
9,265	Legal	4,800	4,800	4,800	7,200	7,400	7,600
55,611	Total: Support Services	48,500	48,500	48,500	75,600	77,400	79,600
190,646	Capital Charges	187,100	187,100	187,100	203,300	180,800	180,800
190,646	Total: Capital Charges	187,100	187,100	187,100	203,300	180,800	180,800
1,956,621	Total: Expenditure	1,795,700	1,830,800	1,878,600	2,032,600	1,971,900	2,050,800
(43,735)	Grants and Contributions	0	0	0	0	0	0
(536,619)	Fees & Charges	(465,000)	(465,000)	(469,400)	(548,400)	(519,000)	(536,300)
(12,100)	Recharges To Other Services	(12,100)	(12,100)	(12,100)	(32,200)	(32,200)	(32,200)
(592,454)	Total: Income	(477,100)	(477,100)	(481,500)	(580,600)	(551,200)	(568,500)

Leisure Partnering

Actual 2010/11 £	Details Of Expenditure	Original Estimate 2011/12 £	Approved Estimate 2011/12 £	Projected Outturn 2011/12 £	Original Estimate 2012/13 £	Forecast 2013/14 £	Forecast 2014/15 £
1,364,167	Total: Leisure Partnering	1,318,600	1,353,700	1,397,100	1,452,000	1,420,700	1,482,300
	Direct Full Time Equivalent Staff	2.0	2.0	2.0	2.0	2.0	2.0

The Council have established a partnership agreement with Leisure in the Community Ltd and Leisure Connection to develop and deliver the Council's leisure and cultural services. The partnered services include the following facilities, the Leisure Centre, Harpers Fitness Centre and Northgate Sports Hall in Sleaford, the Sports Centre at North Hykeham, the Hub - the National Centre for Craft and Design in Sleaford and the Natural World Centre at Whisby. It also includes the Arts Programme delivered through Arts NK, Sports Outreach Programme and the Countryside Management Programme which includes the Stepping Out Walks. This budget also incorporates Countryside Action which provides a long term investment to improve the countryside of the District and the opportunities for accessing the unique landscape. This budget has been used by Leisure Connection to establish a new ranger service working with Hill Holt Wood and a 20 hour a week Countryside Promotion Officer. This will make a significant contribution to the Council's priority to promote economic development and tourism. The services make a contribution to all three of the Council's Strategic Objectives with the Leisure Partner being actively involved in the delivery of projects through the Local Strategic Partnership. The budget provides for the fee paid to the partnership for the operation of the services. It also provides for the Council's input of staff into the operation of the partnership and the implementation of activity to meet the priorities of the Community Strategy. The Council remains responsible for the physical fabric of the buildings and these costs are identified in the planned maintenance section.

Local Taxation & Licences

Actual 2010/11 £	Details Of Expenditure	Original Estimate 2011/12 £	Approved Estimate 2011/12 £	Projected Outturn 2011/12 £	Original Estimate 2012/13 £	Forecast 2013/14 £	Forecast 2014/15 £
80,724	Salaries	79,800	79,800	81,600	80,800	82,700	84,600
6,099	National Insurance	6,300	6,300	6,000	6,600	6,800	7,100
9,162	Superannuation	9,100	9,100	9,200	9,100	9,300	10,000
37	Overtime	1,500	1,500	1,500	1,500	1,500	1,500
266	Training Expenses	0	100	100	1,200	1,200	1,300
1,739	Other Employee Related Exp	400	400	500	400	400	400
98,027	Total: Employees	97,100	97,200	98,900	99,600	101,900	104,900
8,508	Car Allowances	7,800	7,800	7,800	7,800	7,800	7,800
29	Public Transport	0	0	0	0	0	0
8,537	Total: Transport	7,800	7,800	7,800	7,800	7,800	7,800
1,748	Communications & Computing	2,500	2,500	2,500	2,500	2,500	2,500
5,599	Equipment, Furniture, Mats.	7,500	7,500	7,500	7,500	7,500	7,500
33	Subsistence and Conferences	0	0	0	0	0	0
283	Other Supplies & Services	1,000	1,000	1,000	1,000	1,000	1,000
8,061	Software Licences	6,000	6,000	6,000	6,300	6,600	6,900
364	Misc Insurance	400	400	400	300	300	300
943	Misc Expenses	0	0	1,000	0	0	0
380	Advertising	0	0	300	0	0	0
17,411	Total: Supplies and Services	17,400	17,400	18,700	17,600	17,900	18,200
975	Legal Advice Support	0	0	0	0	0	0
975	Total: Third Party Payments	0	0	0	0	0	0
38,239	Recharges from Other Services	37,000	37,000	37,000	30,300	30,900	31,600
2,482	Office Accommodation	2,500	2,500	2,500	5,100	5,200	5,300
5,632	Strategy And Customer Services	6,200	6,200	6,200	8,600	8,700	9,000
3,653	Information technology	3,200	3,200	3,200	5,300	5,400	5,500
1,968	Human resources	1,900	1,900	1,900	2,400	2,400	2,500
10,611	Financial Services	9,900	9,900	9,900	11,200	11,500	11,800
8,431	Legal	5,100	5,100	5,100	8,200	8,400	8,500
71,015	Total: Support Services	65,800	65,800	65,800	71,100	72,500	74,200
195,965	Total: Expenditure	188,100	188,200	191,200	196,100	200,100	205,100
(135,601)	Fees & Charges	(151,000)	(151,000)	(151,000)	(162,400)	(170,300)	(178,500)
(135,601)	Total: Income	(151,000)	(151,000)	(151,000)	(162,400)	(170,300)	(178,500)
60,364	Total: Local Taxation & Licences	37,100	37,200	40,200	33,700	29,800	26,600
	Direct Full Time Equivalent Staff	3.5	3.5	3.5	3.5	3.5	3.5

This service covers the licensing of sale of alcohol, temporary events notices, hackney carriage / private hire drivers and various minor licence types.

Open Spaces

Actual 2010/11 £	Details Of Expenditure	Original Estimate 2011/12 £	Approved Estimate 2011/12 £	Projected Outturn 2011/12 £	Original Estimate 2012/13 £	Forecast 2013/14 £	Forecast 2014/15 £
60,133	Salaries	61,300	27,400	27,700	0	0	0
4,247	National Insurance	4,400	1,800	1,800	0	0	0
9,628	Superannuation	9,900	3,300	3,300	0	0	0
678	Training Expenses	0	500	500	0	0	0
1,057	Other Employee Related Exp	600	4,300	4,400	0	0	0
75,743	Total: Employees	76,200	37,300	37,700	0	0	0
4,295	Repairs & Maintenance	500	0	0	0	0	0
317,297	Grounds Maintenance Costs	108,300	108,300	108,300	97,300	97,300	97,300
2,486	Other Premises Related Expend	4,500	4,500	4,500	7,200	7,400	7,600
324,077	Total: Premises	113,300	112,800	112,800	104,500	104,700	104,900
7,198	Car Allowances	5,100	2,800	2,800	0	0	0
31	Public Transport	0	0	0	0	0	0
40	Other Transport related Costs	100	100	100	0	0	0
7,268	Total: Transport	5,200	2,900	2,900	0	0	0
50	Printing, Stat. & Office Exp	100	0	0	100	100	100
100	Communications & Computing	100	100	100	100	100	100
92	Subsistence and Conferences	0	0	0	0	0	0
2,000	Software Licences	1,800	0	0	0	0	0
100	Books and Publications	100	100	100	100	100	100
260	Misc Insurance	300	100	100	100	100	100
41	Misc Expenses	0	0	0	0	0	0
2,643	Total: Supplies and Services	2,400	300	300	400	400	400
43,202	Contractor Payments	33,000	11,000	11,000	11,000	11,000	11,000
141,588	Other Third Party Payments	2,000	0	0	0	0	0
1,326	Small Woodland Maintenance	1,000	0	0	0	0	0
19,793	Proactive Tree Maintenance	20,000	0	0	0	0	0
205,909	Total: Third Party Payments	56,000	11,000	11,000	11,000	11,000	11,000
0	Recharges from Other Services	0	0	0	13,400	13,700	14,100
5,041	Office Accommodation	5,100	5,100	5,100	1,100	1,100	1,100
4,047	Strategy And Customer Services	4,700	4,700	4,700	5,800	5,800	5,900
1,872	Information technology	1,700	1,700	1,700	500	500	500
787	Human resources	800	800	800	500	500	500
801	Financial Services	800	800	800	800	800	800
413	Housing Property Services	400	400	400	400	400	400
13,156	Legal	19,400	19,400	19,400	5,900	6,000	6,200
26,117	Total: Support Services	32,900	32,900	32,900	28,400	28,800	29,500
6,908	Capital Charges	0	0	0	0	0	0
6,908	Total: Capital Charges	0	0	0	0	0	0
648,665	Total: Expenditure	286,000	197,200	197,600	144,300	144,900	145,800
(69,014)	Grants and Contributions	0	0	0	0	0	0
(63)	Other Income	(200)	0	0	0	0	0
(69,077)	Total: Income	(200)	0	0	0	0	0

Open Spaces

Actual 2010/11 £	Details Of Expenditure	Original Estimate 2011/12 £	Approved Estimate 2011/12 £	Projected Outturn 2011/12 £	Original Estimate 2012/13 £	Forecast 2013/14 £	Forecast 2014/15 £
579,588	Total: Open Spaces	285,800	197,200	197,600	144,300	144,900	145,800
	Direct Full Time Equivalent Staff	2.5	2.5	2.5	0.0	0.0	0.0

The Council is responsible for the adoption, transfer and disposal of open spaces. The work is undertaken by staff within the Environmental & Public Protection Unit.

Other Environmental Health Expenditure And Income

Actual 2010/11 £	Details Of Expenditure	Original Estimate 2011/12 £	Approved Estimate 2011/12 £	Projected Outturn 2011/12 £	Original Estimate 2012/13 £	Forecast 2013/14 £	Forecast 2014/15 £
0	Repairs & Maintenance	100	0	0	0	0	0
4,811	Rates	200	0	0	0	0	0
3,914	Other Premises Related Expend	0	0	0	0	0	0
8,726	Total: Premises	300	0	0	0	0	0
524	Equipment, Furniture, Mats.	0	0	0	0	0	0
16,850	Works in Default	1,000	1,000	1,000	1,000	1,000	1,000
3,292	Analysts Fees	0	0	0	0	0	0
2,362	National Act Burial Costs	3,500	3,500	3,500	3,500	3,500	3,500
760	Abandoned Vehicle Costs	2,500	2,500	2,500	2,500	2,500	2,500
1,208	Disposal of Trade Waste	0	0	0	0	0	0
24,996	Total: Supplies and Services	7,000	7,000	7,000	7,000	7,000	7,000
129	Contractor Payments	0	0	0	0	0	0
129	Total: Third Party Payments	0	0	0	0	0	0
220	Strategy And Customer Services	200	200	200	0	0	0
3,005	Financial Services	3,900	3,900	3,900	3,300	3,500	3,600
3,225	Total: Support Services	4,100	4,100	4,100	3,300	3,500	3,600
(6,000)	Capital Charges	0	0	0	0	0	0
(6,000)	Total: Capital Charges	0	0	0	0	0	0
31,076	Total: Expenditure	11,400	11,100	11,100	10,300	10,500	10,600
0	Grants and Contributions	(3,400)	(3,400)	(3,400)	0	0	0
(9,708)	Fees & Charges	(4,700)	(4,700)	(4,700)	(4,700)	(4,700)	(4,700)
32	Cost Recoverable	0	0	0	0	0	0
(9,676)	Total: Income	(8,100)	(8,100)	(8,100)	(4,700)	(4,700)	(4,700)
21,399	Total: Other Env Health Exp & Inc	3,300	3,000	3,000	5,600	5,800	5,900

This budget covers a number of issues - sampling costs, burial of the dead, abandoned vehicles removal, dog fouling signs and emptying the dog bins. Dog bin costs are partly recharged out to the Parish Councils, abandoned vehicle costs are recoverable where possible as are burial costs. The Market was transferred to Sleaford Town Council in November 2006. All these services contribute to a clean, green and safe environment.

Other Recycling

Actual 2010/11 £	Details Of Expenditure	Original Estimate 2011/12 £	Approved Estimate 2011/12 £	Projected Outturn 2011/12 £	Original Estimate 2012/13 £	Forecast 2013/14 £	Forecast 2014/15 £
0	Printing, Stat. & Office Exp	1,500	0	0	2,000	2,000	2,000
3,590	Other Supplies & Services	600	2,100	2,700	600	600	600
0	Advertising	0	0	0	2,400	2,400	2,400
3,590	Total: Supplies and Services	2,100	2,100	2,700	5,000	5,000	5,000
22,853	Recharges from Other Services	23,900	23,900	23,900	4,200	4,300	4,400
0	Strategy And Customer Services	0	0	0	5,500	5,800	6,000
1,412	Financial Services	1,400	1,400	1,400	1,300	1,300	1,400
166	Legal	400	400	400	0	0	0
24,431	Total: Support Services	25,700	25,700	25,700	11,000	11,400	11,800
28,021	Total: Expenditure	27,800	27,800	28,400	16,000	16,400	16,800
(6,324)	Fees & Charges	0	0	(3,000)	0	0	0
(6,324)	Total: Income	0	0	(3,000)	0	0	0
21,698	Total: Other Recycling	27,800	27,800	25,400	16,000	16,400	16,800

The main cost is around the servicing of the Recycling Banks, located throughout the District. The proposed decision to remove the banks has been postponed to allow time to reconsider the potential impact on the Council's recycling target.

Partnerships

Actual 2010/11 £	Details Of Expenditure	Original Estimate 2011/12 £	Approved Estimate 2011/12 £	Projected Outturn 2011/12 £	Original Estimate 2012/13 £	Forecast 2013/14 £	Forecast 2014/15 £
108,891	Salaries	95,800	107,600	108,500	82,000	54,900	56,000
7,189	National Insurance	6,700	7,100	7,500	5,600	4,300	4,400
16,863	Superannuation	13,700	16,000	16,200	16,000	10,700	11,500
1,794	Training Expenses	100	300	300	100	0	0
2,360	Other Employee Related Exp	1,700	20,000	19,700	1,200	1,000	1,000
137,097	Total: Employees	118,000	151,000	152,200	104,900	70,900	72,900
1,409	Other Premises Related Expend	600	600	900	300	300	300
1,409	Total: Premises	600	600	900	300	300	300
8,070	Car Allowances	9,300	11,500	10,600	8,600	5,000	5,000
260	Public Transport	400	400	1,200	200	200	200
59	Other Transport related Costs	400	400	500	300	300	300
8,389	Total: Transport	10,100	12,300	12,300	9,100	5,500	5,500
1,927	Printing, Stat. & Office Exp	800	800	900	600	600	600
658	Communications & Computing	200	200	700	500	500	500
266	Subsistence and Conferences	400	400	600	200	200	200
8,504	Parish Partnership Clusters	0	0	0	0	0	0
3,800	Software Purchases	0	0	2,100	0	0	0
583	Misc Insurance	500	600	500	500	300	300
15,738	Total: Supplies and Services	1,900	2,000	4,800	1,800	1,600	1,600
1,783	Other Third Party Payments	700	700	1,400	1,800	1,100	1,100
1,783	Total: Third Party Payments	700	700	1,400	1,800	1,100	1,100
91,678	Recharges from Other Services	94,600	94,600	94,600	73,200	64,900	66,100
6,703	Office Accommodation	6,700	6,700	6,700	7,100	5,300	5,300
2,416	Strategy And Customer Services	2,700	2,700	2,700	6,900	5,200	5,400
7,387	Information technology	6,600	6,600	6,600	4,700	4,800	4,900
1,968	Human resources	1,900	1,900	1,900	3,300	2,400	2,500
3,874	Financial Services	3,800	3,800	3,800	2,600	2,300	2,300
6,646	Housing Property Services	6,100	6,100	6,100	6,100	6,300	6,400
2,257	Legal	6,500	6,500	6,500	1,700	1,700	1,700
122,929	Total: Support Services	128,900	128,900	128,900	105,600	92,900	94,600
0	Capital Charges	400	400	400	0	0	0
0	Total: Capital Charges	400	400	400	0	0	0
287,345	Total: Expenditure	260,600	295,900	300,900	223,500	172,300	176,000
(34,115)	Grants and Contributions	(16,900)	(33,800)	(33,800)	(33,800)	0	0
(4,002)	Fees & Charges	(100)	(100)	(2,400)	(100)	(100)	(100)
(27,040)	Recharges To Other Services	(24,900)	(24,900)	(24,900)	(28,700)	(19,100)	(19,100)
(65,157)	Total: Income	(41,900)	(58,800)	(61,100)	(62,600)	(19,200)	(19,200)

Partnerships

Actual 2010/11 £	Details Of Expenditure	Original Estimate 2011/12 £	Approved Estimate 2011/12 £	Projected Outturn 2011/12 £	Original Estimate 2012/13 £	Forecast 2013/14 £	Forecast 2014/15 £
222,188	Total: Partnerships	218,700	237,100	239,800	160,900	153,100	156,800
	Direct Full Time Equivalent Staff	4.5	4.5	4.5	3.5	2.0	2.0

The Council is working in partnership with all of its 71 Town and Parish Councils to coordinate information, consultation and responses. They support local Councils collectively and individually with a variety of initiatives such as new ways of working due to the Localism Bill and supporting the principles of the Big Society. Health Trainers are fully funded by the PCT to address health inequalities by working and supporting clients who wish to make lifestyle changes such as healthy eating and stopping smoking.

Pest Control

Actual 2010/11 £	Details Of Expenditure	Original Estimate 2011/12 £	Approved Estimate 2011/12 £	Projected Outturn 2011/12 £	Original Estimate 2012/13 £	Forecast 2013/14 £	Forecast 2014/15 £
36,523	Contractor Payments	0	0	0	0	0	0
36,523	Total: Third Party Payments	0	0	0	0	0	0
4,684	Recharges from Other Services	0	0	0	0	0	0
1,112	Financial Services	0	0	0	0	0	0
21	Legal	0	0	0	0	0	0
5,816	Total: Support Services	0	0	0	0	0	0
42,339	Total: Expenditure	0	0	0	0	0	0
42,339	Total: Pest Control	0	0	0	0	0	0

The Pest Control Service is contracted out to Pest Express Ltd; the contract commenced in May 2004. The service responds to over 2,000 requests each year - both rodents and various types of insect. The weather determines the volume of calls - dry hot summers and the insects 'do well' and a mild winter sees rodent complaints rise.

Planning Enforcement And Trees

Actual 2010/11 £	Details Of Expenditure	Original Estimate 2011/12 £	Approved Estimate 2011/12 £	Projected Outturn 2011/12 £	Original Estimate 2012/13 £	Forecast 2013/14 £	Forecast 2014/15 £
103,292	Salaries	102,300	107,000	108,000	115,900	118,200	120,500
7,852	National Insurance	7,600	8,000	7,800	8,800	9,000	9,200
14,244	Superannuation	14,100	17,600	17,700	20,100	20,500	22,000
4,804	Training Expenses	0	2,200	2,200	0	0	0
1,463	Other Employee Related Exp	400	600	600	400	400	400
131,656	Total: Employees	124,400	135,400	136,300	145,200	148,100	152,100
0	Repairs & Maintenance	0	500	500	0	0	0
0	Total: Premises	0	500	500	0	0	0
16,726	Car Allowances	13,300	11,400	11,400	11,400	11,400	11,400
43	Public Transport	0	0	0	0	0	0
780	Other Transport related Costs	800	800	800	800	800	800
17,550	Total: Transport	14,100	12,200	12,200	12,200	12,200	12,200
673	Printing, Stat. & Office Exp	0	100	100	100	100	100
482	Communications & Computing	300	300	700	300	300	300
30	Subsistence and Conferences	0	0	0	0	0	0
1,255	Software Licences	1,000	2,800	3,100	2,800	2,900	3,000
459	Misc Insurance	400	400	400	400	400	400
1,009	Misc Expenses	2,000	2,000	2,000	2,000	2,000	2,000
3,908	Total: Supplies and Services	3,700	5,600	6,300	5,600	5,700	5,800
0	Contractor Payments	0	22,000	22,000	22,000	22,000	22,000
21,071	Other Third Party Payments	0	2,000	2,000	2,000	2,000	2,000
0	Small Woodland Maintenance	0	1,000	1,000	1,000	1,000	1,000
0	Proactive Tree Maintenance	0	20,000	20,000	10,000	10,000	10,000
21,071	Total: Third Party Payments	0	45,000	45,000	35,000	35,000	35,000
32,479	Recharges from Other Services	26,900	26,900	26,900	70,100	71,400	74,600
3,883	Office Accommodation	4,000	4,000	4,000	6,400	6,500	6,600
216	Strategy And Customer Services	200	200	200	100	100	100
1,968	Human resources	1,900	1,900	1,900	2,400	2,400	2,500
890	Financial Services	900	900	900	700	700	800
24,564	Legal	27,000	27,000	27,000	20,000	20,500	20,900
64,000	Total: Support Services	60,900	60,900	60,900	99,700	101,600	105,500
8,120	Capital Charges	8,100	8,100	8,100	3,400	3,400	3,400
8,120	Total: Capital Charges	8,100	8,100	8,100	3,400	3,400	3,400
246,303	Total: Expenditure	211,200	267,700	269,300	301,100	306,000	314,000
0	Grants and Contributions	(4,700)	(4,700)	(4,700)	0	0	0
(148)	Fees & Charges	0	0	0	0	0	0
(775)	Other Income	0	(200)	(300)	0	0	0
(14,498)	Recharges To Other Services	(4,200)	(4,200)	(4,200)	(72,600)	(73,700)	(75,700)
(15,421)	Total: Income	(8,900)	(9,100)	(9,200)	(72,600)	(73,700)	(75,700)

Planning Enforcement And Trees

Actual 2010/11 £	Details Of Expenditure	Original Estimate 2011/12 £	Approved Estimate 2011/12 £	Projected Outturn 2011/12 £	Original Estimate 2012/13 £	Forecast 2013/14 £	Forecast 2014/15 £
230,882	Total: Planning Enforcement And Trees	202,300	258,600	260,100	228,500	232,300	238,300
	Direct Full Time Equivalent Staff	4.6	4.6	4.6	4.6	4.6	4.6

The enforcement team encompasses the Council's planning enforcement and trees functions. A total of 5 staff are employed in this team.

Public Conveniences

Actual 2010/11 £	Details Of Expenditure	Original Estimate 2011/12 £	Approved Estimate 2011/12 £	Projected Outturn 2011/12 £	Original Estimate 2012/13 £	Forecast 2013/14 £	Forecast 2014/15 £
3,182	Repairs & Maintenance	5,000	5,000	5,000	0	0	0
3,045	Rates	3,100	3,100	3,100	0	0	0
2,732	Cleaning & Domestic Supplies	2,000	2,000	2,000	0	0	0
2,284	Utilities	3,400	3,400	3,400	0	0	0
12,389	Other Premises Related Expend	13,700	13,700	13,700	0	0	0
23,633	Total: Premises	27,200	27,200	27,200	0	0	0
3,168	Recharges from Other Services	3,300	3,300	3,300	0	0	0
1,293	Financial Services	1,300	1,300	1,300	0	0	0
206	Housing Property Services	0	0	0	0	0	0
4,667	Total: Support Services	4,600	4,600	4,600	0	0	0
5,025	Capital Charges	5,700	5,700	5,700	0	0	0
5,025	Total: Capital Charges	5,700	5,700	5,700	0	0	0
33,325	Total: Expenditure	37,500	37,500	37,500	0	0	0
33,325	Total: Public Conveniences	37,500	37,500	37,500	0	0	0

The Council has one public convenience in Money's Yard Sleaford.

Refuse/Kerbside/Green Waste

Actual 2010/11 £	Details Of Expenditure	Original Estimate 2011/12 £	Approved Estimate 2011/12 £	Projected Outturn 2011/12 £	Original Estimate 2012/13 £	Forecast 2013/14 £	Forecast 2014/15 £
749,152	Salaries	784,700	784,700	777,100	777,400	798,200	814,100
48,913	National Insurance	44,100	44,100	46,500	46,700	48,500	50,200
124,469	Superannuation	133,500	133,500	135,100	134,400	137,600	147,600
69,650	Overtime	75,200	75,200	75,200	75,200	75,200	75,200
128,427	Agency Staff	97,000	97,000	97,000	97,000	97,800	98,200
6,069	Training Expenses	0	100	100	0	0	0
13,567	Other Employee Related Exp	6,500	6,500	6,500	6,000	6,300	6,600
1,140,248	Total: Employees	1,141,000	1,141,100	1,137,500	1,136,700	1,163,600	1,191,900
40,920	Other Premises Related Expend	37,300	37,300	37,300	43,200	44,100	45,000
40,920	Total: Premises	37,300	37,300	37,300	43,200	44,100	45,000
1,939	Car Allowances	1,500	1,500	1,500	1,500	1,500	1,500
153,353	Contract Hire	76,700	76,700	76,700	83,400	82,000	82,000
338,910	Fuel Costs	324,300	324,300	349,300	340,500	357,600	375,500
39,024	Tyres	41,500	41,500	41,500	41,500	41,500	41,500
153,011	Vehicle Repairs	169,400	169,400	169,400	169,400	169,400	169,400
8,817	Other Transport related Costs	6,100	6,100	6,100	6,100	6,100	6,100
33,784	Insurance	30,600	30,600	30,600	43,900	46,100	48,500
0	Oil	500	500	500	500	500	500
728,838	Total: Transport	650,600	650,600	675,600	686,800	704,700	725,000
16,897	Printing, Stat. & Office Exp	8,800	8,800	8,800	8,800	9,000	9,000
4,189	Communications & Computing	5,600	5,600	5,600	5,600	5,600	5,600
92,167	Equipment, Furniture, Mats.	70,000	120,000	120,000	70,000	70,000	70,000
9,298	Clothing, Uniform & Laundry	6,500	6,500	6,500	6,500	6,500	6,500
37	Subsistence and Conferences	0	0	0	0	0	0
832	Grants & Subscriptions	0	900	900	0	0	0
7,725	Other Supplies & Services	2,800	2,800	2,800	2,800	2,800	2,800
67,490	Equipment Operating Leases	18,500	18,500	18,500	18,500	18,500	12,600
17,367	Misc Insurance	4,800	4,800	4,800	3,900	4,200	4,500
889	Misc Expenses	0	0	0	0	0	0
255	Advertising	1,000	1,000	1,000	1,000	1,000	1,000
217,147	Total: Supplies and Services	118,000	168,900	168,900	117,100	117,600	112,000
295,146	Gate Fees	302,000	302,000	302,000	0	0	0
3,395	Other Third Party Payments	0	0	0	0	0	0
8,000	Contribution to Leadenham Tip	8,000	8,000	8,000	0	0	0
306,541	Total: Third Party Payments	310,000	310,000	310,000	0	0	0
152,005	Recharges from Other Services	159,600	159,600	159,600	92,000	93,800	96,300
102,973	Strategy And Customer Services	113,200	113,200	113,200	149,500	151,900	155,000
1,085	Information technology	1,000	1,000	1,000	300	300	300
18,101	Human resources	17,500	17,500	17,500	22,300	22,900	23,500
34,492	Financial Services	33,400	33,400	33,400	41,000	42,400	43,600
308,656	Total: Support Services	324,700	324,700	324,700	305,100	311,300	318,700
419,992	Capital Charges	429,100	429,100	429,100	217,100	217,100	217,100
419,992	Total: Capital Charges	429,100	429,100	429,100	217,100	217,100	217,100
3,162,342	Total: Expenditure	3,010,700	3,061,700	3,083,100	2,506,000	2,558,400	2,609,700
(536,606)	Fees & Charges	(529,100)	(529,100)	(529,100)	(866,700)	(859,600)	(874,400)
(6,323)	Other Income	(2,100)	(2,100)	(2,100)	(2,500)	(2,600)	(2,700)
(542,929)	Total: Income	(531,200)	(531,200)	(531,200)	(869,200)	(862,200)	(877,100)

Refuse/Kerbside/Green Waste

Actual 2010/11 £	Details Of Expenditure	Original Estimate 2011/12 £	Approved Estimate 2011/12 £	Projected Outturn 2011/12 £	Original Estimate 2012/13 £	Forecast 2013/14 £	Forecast 2014/15 £
2,619,414	Total: Refuse/Kerbside/Green Waste	2,479,500	2,530,500	2,551,900	1,636,800	1,696,200	1,732,600
	Direct Full Time Equivalent Staff	47.4	47.4	47.4	47.4	47.4	47.4

The Council has a high performance in house waste collection service, providing a fortnightly collection of residential, recyclable and garden waste. The Council continues to recycle over 50% of the waste collected.

Rural Transport Policy

Actual 2010/11 £	Details Of Expenditure	Original Estimate 2011/12 £	Approved Estimate 2011/12 £	Projected Outturn 2011/12 £	Original Estimate 2012/13 £	Forecast 2013/14 £	Forecast 2014/15 £
	3 Printing, Stat. & Office Exp	0	0	0	0	0	0
	3 Total: Supplies and Services	0	0	0	0	0	0
121,250	Other Third Party Payments	40,000	55,000	55,000	0	0	0
58,621	Other Contributions	61,500	61,500	26,300	26,300	26,300	26,300
179,871	Total: Third Party Payments	101,500	116,500	81,300	26,300	26,300	26,300
	2 Financial Services	0	0	0	100	100	100
	2 Total: Support Services	0	0	0	100	100	100
	0 Capital Charges	6,600	6,600	6,600	0	0	0
	0 Total: Capital Charges	6,600	6,600	6,600	0	0	0
179,875	Total: Expenditure	108,100	123,100	87,900	26,400	26,400	26,400
179,875	Total: Rural Transport Policy	108,100	123,100	87,900	26,400	26,400	26,400

Rural Transport Partnership is primarily funded by the Countryside Agency but funding from all Lincolnshire Authorities is necessary to operate the partnership and co-fund projects agreed by the partnership. This budget represents the Council's contribution to the Lincoln area Dial-A-Ride scheme. Also for 2011/12 the Council has a number of one off schemes under it's Better Connections Policy.

Street Cleansing

Actual 2010/11 £	Details Of Expenditure	Original Estimate 2011/12 £	Approved Estimate 2011/12 £	Projected Outturn 2011/12 £	Original Estimate 2012/13 £	Forecast 2013/14 £	Forecast 2014/15 £
31,155	Other Premises Related Expend	30,700	30,700	30,700	44,600	45,600	46,600
31,155	Total: Premises	30,700	30,700	30,700	44,600	45,600	46,600
435	Misc Expenses	0	0	0	0	0	0
435	Total: Supplies and Services	0	0	0	0	0	0
147,608	Contractor Payments	179,200	205,200	205,200	179,200	179,200	184,600
48,582	Hill Holt Wood	46,400	46,400	48,300	46,400	46,400	46,400
30,081	Parish Councils	29,900	29,900	29,900	29,900	29,900	29,900
35,305	Sleaford T C Contribution	38,800	38,800	38,800	40,000	41,200	42,400
261,576	Total: Third Party Payments	294,300	320,300	322,200	295,500	296,700	303,300
39,030	Recharges from Other Services	40,800	40,800	40,800	38,000	38,800	39,800
1,501	Financial Services	1,500	1,500	1,500	1,300	1,300	1,400
40,532	Total: Support Services	42,300	42,300	42,300	39,300	40,100	41,200
333,697	Total: Expenditure	367,300	393,300	395,200	379,400	382,400	391,100
(1,696)	Fees & Charges	0	0	0	0	0	0
(1,696)	Total: Income	0	0	0	0	0	0
332,001	Total: Street Cleansing	367,300	393,300	395,200	379,400	382,400	391,100

The mechanical sweeping is undertaken by a contractor. Other arrangements exist with 3rd party organisations for litter pickup and street cleaning.

Street Sign Replacement

Actual 2010/11 £	Details Of Expenditure	Original Estimate 2011/12 £	Approved Estimate 2011/12 £	Projected Outturn 2011/12 £	Original Estimate 2012/13 £	Forecast 2013/14 £	Forecast 2014/15 £
8,388	Other Premises Related Expend	8,000	8,000	8,000	10,900	11,100	11,300
8,388	Total: Premises	8,000	8,000	8,000	10,900	11,100	11,300
5,474	Equipment, Furniture, Mats.	0	0	2,000	5,500	5,500	5,500
5,474	Total: Supplies and Services	0	0	2,000	5,500	5,500	5,500
14,007	Recharges from Other Services	13,600	13,600	13,600	12,200	12,500	12,800
111	Financial Services	100	100	100	100	100	100
14,117	Total: Support Services	13,700	13,700	13,700	12,300	12,600	12,900
27,979	Total: Expenditure	21,700	21,700	23,700	28,700	29,200	29,700
27,979	Total: Street Sign Replacement	21,700	21,700	23,700	28,700	29,200	29,700

The Council is responsible for approving the names of new roads and streets within the District. This is normally undertaken in consultation with Parish and Town Councils. Damaged signs are replaced when necessary.

Sustainability

Actual 2010/11 £	Details Of Expenditure	Original Estimate 2011/12 £	Approved Estimate 2011/12 £	Projected Outturn 2011/12 £	Original Estimate 2012/13 £	Forecast 2013/14 £	Forecast 2014/15 £
53,259	Salaries	51,000	51,000	54,300	51,000	52,000	53,100
3,788	National Insurance	3,500	3,500	3,900	3,700	3,800	3,900
11,606	Superannuation	10,000	10,000	13,900	10,000	10,200	10,900
1,175	Training Expenses	0	100	100	0	0	0
1,500	Other Employee Related Exp	800	800	600	500	500	500
71,328	Total: Employees	65,300	65,400	72,800	65,200	66,500	68,400
3,321	Car Allowances	2,900	2,900	3,400	2,900	2,900	2,900
595	Public Transport	0	0	300	0	0	0
52	Other Transport related Costs	100	100	100	100	100	100
3,968	Total: Transport	3,000	3,000	3,800	3,000	3,000	3,000
1,269	Printing, Stat. & Office Exp	0	0	300	0	0	0
49	Communications & Computing	0	0	100	0	0	0
23	Equipment, Furniture, Mats.	0	0	0	0	0	0
72	Subsistence and Conferences	0	0	200	0	0	0
208	Misc Insurance	300	300	200	400	400	400
1,622	Total: Supplies and Services	300	300	800	400	400	400
2,425	Sustainability Projects	2,000	5,800	6,800	2,000	2,000	2,000
2,425	Total: Third Party Payments	2,000	5,800	6,800	2,000	2,000	2,000
122	Recharges from Other Services	200	200	200	24,900	25,000	25,100
1,906	Office Accommodation	1,900	1,900	1,900	2,300	2,400	2,400
2,077	Strategy And Customer Services	900	900	900	1,500	1,500	1,700
787	Human resources	800	800	800	1,400	1,500	1,500
372	Financial Services	400	400	400	1,000	1,000	1,000
0	Housing Property Services	0	0	0	800	800	900
5,264	Total: Support Services	4,200	4,200	4,200	31,900	32,200	32,600
34,843	Capital Charges	7,000	7,000	7,000	0	0	0
34,843	Total: Capital Charges	7,000	7,000	7,000	0	0	0
119,450	Total: Expenditure	81,800	85,700	95,400	102,500	104,100	106,400
(20,000)	Grants and Contributions	(20,000)	(20,000)	(20,000)	(20,000)	(20,000)	(20,000)
(339)	Fees & Charges	0	0	(1,100)	0	0	0
(20,339)	Total: Income	(20,000)	(20,000)	(21,100)	(20,000)	(20,000)	(20,000)
99,111	Total: Sustainability	61,800	65,700	74,300	82,500	84,100	86,400
	Direct Full Time Equivalent Staff	2.0	2.0	2.0	2.0	2.0	2.0

Two sustainability officers are employed under this budget head. The focus of the unit is to coordinate delivery of the Council's Climate Change Strategy and the Sustain NK PDP, including performance against a number of sustainability performance indicators.

Travel Concessions

Actual 2010/11 £	Details Of Expenditure	Original Estimate 2011/12 £	Approved Estimate 2011/12 £	Projected Outturn 2011/12 £	Original Estimate 2012/13 £	Forecast 2013/14 £	Forecast 2014/15 £
18	Rents	0	0	0	0	0	0
18	Total: Premises	0	0	0	0	0	0
659	Printing, Stat. & Office Exp	0	0	0	0	0	0
8,683	Equipment, Furniture, Mats.	0	0	0	0	0	0
517	Subsistence and Conferences	0	0	0	0	0	0
4,131	Software Licences	0	0	200	0	0	0
13,990	Total: Supplies and Services	0	0	200	0	0	0
7,743	Consultancy	0	0	2,400	0	0	0
107	Other Third Party Payments	0	0	0	0	0	0
3,444	Legal Advice Support	0	0	(2,500)	0	0	0
85,142	Other Contributions	0	0	48,700	0	0	0
96,436	Total: Third Party Payments	0	0	48,600	0	0	0
31,800	Fare Concessions Taxi Fares	0	0	0	0	0	0
3,080	Fare Concessions Bus Tickets	0	0	0	0	0	0
(1,154)	Fare Concessions Train Tickets	0	0	0	0	0	0
546,301	Fare Concessions Free Bus Pass	0	0	(38,300)	0	0	0
580,026	Total: Transfer Payments	0	0	(38,300)	0	0	0
114,178	Recharges from Other Services	0	0	0	0	0	0
64,444	Strategy And Customer Services	0	0	0	0	0	0
2,581	Financial Services	0	0	0	0	0	0
181,204	Total: Support Services	0	0	0	0	0	0
871,674	Total: Expenditure	0	0	10,500	0	0	0
(156,264)	Grants and Contributions	0	0	0	0	0	0
(999)	Fees & Charges	0	0	0	0	0	0
(157,263)	Total: Income	0	0	0	0	0	0
714,411	Total: Travel Concessions	0	0	10,500	0	0	0

To meet the statutory requirements of the Free Travel Bus Pass Scheme, extended on a countrywide basis. Alongside this, travel tokens are offered as an alternative, all aiming to improve access to local services. The national free bus pass scheme will be transferred to Lincolnshire County Council from 1st April 2011. The local scheme will be withdrawn from 1st April 2011.

Water Courses

Actual 2010/11 £	Details Of Expenditure	Original Estimate 2011/12 £	Approved Estimate 2011/12 £	Projected Outturn 2011/12 £	Original Estimate 2012/13 £	Forecast 2013/14 £	Forecast 2014/15 £
1,883	Repairs & Maintenance	0	0	0	0	0	0
3,582	Other Premises Related Expend	5,700	5,700	5,700	6,000	6,200	6,300
5,465	Total: Premises	5,700	5,700	5,700	6,000	6,200	6,300
7,127	Recharges from Other Services	7,500	7,500	7,500	6,900	7,100	7,300
1,098	Financial Services	1,100	1,100	1,100	1,000	1,000	1,100
635	Legal	1,500	1,500	1,500	100	100	100
8,860	Total: Support Services	10,100	10,100	10,100	8,000	8,200	8,500
0	Capital Charges	5,100	5,100	5,100	13,700	13,700	13,700
0	Total: Capital Charges	5,100	5,100	5,100	13,700	13,700	13,700
14,325	Total: Expenditure	20,900	20,900	20,900	27,700	28,100	28,500
14,325	Total: Water Courses	20,900	20,900	20,900	27,700	28,100	28,500

The Council is responsible for the upkeep of a number of watercourses located throughout the district. Maintenance is required to ensure there is a good flow and to limit the risk of flooding. This supports the provision of a clean, green and safe environment.

Witham Valley Country Park

Actual 2010/11 £	Details Of Expenditure	Original Estimate 2011/12 £	Approved Estimate 2011/12 £	Projected Outturn 2011/12 £	Original Estimate 2012/13 £	Forecast 2013/14 £	Forecast 2014/15 £
20,437	Salaries	25,500	25,500	25,900	5,900	0	0
1,433	National Insurance	1,700	1,700	1,900	400	0	0
3,985	Superannuation	5,000	5,000	5,200	1,200	0	0
0	Training Expenses	400	400	400	100	0	0
350	Other Employee Related Exp	400	400	400	200	0	0
26,205	Total: Employees	33,000	33,000	33,800	7,800	0	0
1,546	Car Allowances	3,000	3,000	2,400	800	0	0
53	Other Transport related Costs	0	0	0	0	0	0
1,599	Total: Transport	3,000	3,000	2,400	800	0	0
2	Printing, Stat. & Office Exp	0	0	0	0	0	0
104	Misc Insurance	100	100	100	100	0	0
106	Total: Supplies and Services	100	100	100	100	0	0
2,626	Other Third Party Payments	28,200	41,000	40,800	9,200	0	0
2,626	Total: Third Party Payments	28,200	41,000	40,800	9,200	0	0
3,643	Recharges from Other Services	3,400	3,400	3,400	0	0	0
1,146	Office Accommodation	1,200	1,200	1,200	1,400	0	0
1,294	Strategy And Customer Services	500	500	500	2,500	0	0
1,217	Financial Services	1,200	1,200	1,200	700	0	0
1,073	Legal	400	400	400	800	0	0
8,373	Total: Support Services	6,700	6,700	6,700	5,400	0	0
38,909	Total: Expenditure	71,000	83,800	83,800	23,300	0	0
(27,910)	Other Income	(64,300)	(64,300)	(64,300)	(17,900)	0	0
(27,910)	Total: Income	(64,300)	(64,300)	(64,300)	(17,900)	0	0
10,999	Total: Witham Valley Country Park	6,700	19,500	19,500	5,400	0	0
	Direct Full Time Equivalent Staff	1.0	1.0	1.0	0.0	0.0	0.0

The Council is developing, in partnership with WLDC, City of Lincoln Council and County Council, Witham Valley Country Park, a network of managed outdoor spaces centred on Whisby Nature Park and Hartsholme Country Park. A dedicated officer is in place to support the delivery and development of this park and is based in the NKDC offices.

Fund: General Fund

Our Economy

Actual 2010/11 £	Details Of Expenditure	Original Estimate 2011/12 £	Approved Estimate 2011/12 £	Projected Outturn 2011/12 £	Original Estimate 2012/13 £	Forecast 2013/14 £	Forecast 2014/15 £
(106,099.97)	Car Parks	(139,900)	(114,600)	(93,900)	(136,300)	(133,100)	(128,700)
75,075.14	Economic Business Support	75,400	75,400	75,600	65,200	68,200	66,300
120,310.62	Economic Development	132,500	162,000	149,800	101,700	100,400	104,000
0.00	ECS & Planning Mngt	0	0	1,000	0	0	0
31,359.94	Greater Lincoln Campaign	15,300	15,300	15,300	0	0	0
23,181.68	Heritage	21,200	98,700	102,800	45,100	46,700	48,100
1,697.92	Sleaford BID	700	700	700	900	900	900
7,386.28	Sleaford TIC	0	0	0	0	0	0
7,048.83	The Maltings	3,400	3,400	3,400	16,600	17,400	17,900
291,932.82	Tourism	272,200	288,100	291,600	320,500	325,500	334,200
61,235.66	Workshop Management	15,300	24,100	43,800	53,000	41,200	29,900
513,128.92	Our Economy	396,100	553,100	590,100	466,700	467,200	472,600

Subjective Summary: Our Economy

Actual 2010/11 £		Original Estimate 2011/12 £	Approved Estimate 2011/12 £	Projected Outturn 2011/12 £	Original Estimate 2012/13 £	Forecast 2013/14 £	Forecast 2014/15 £
	Details Of Expenditure						
322,833	Salaries	327,100	336,600	326,700	322,200	317,600	324,200
20,226	National Insurance	21,100	21,800	22,200	23,200	22,700	23,200
56,649	Superannuation	57,900	59,700	58,200	57,600	56,600	60,700
11,824	Overtime	12,000	12,000	12,500	12,000	12,200	12,400
3,557	Training Expenses	0	600	600	0	0	0
5,934	Other Employee Related Exp	3,800	3,800	3,900	3,700	3,700	3,700
421,023	Total Employees	421,900	434,500	424,100	418,700	412,800	424,200
113,380	Repairs & Maintenance	41,800	153,200	160,100	45,500	46,600	47,900
24,885	Rates	27,400	27,600	34,700	48,000	48,500	46,200
142,801	Rents	131,500	131,500	126,800	186,000	193,200	195,700
1,018	Grounds Maintenance Costs	1,900	1,900	1,500	1,400	1,400	1,400
22,220	Utilities	14,500	14,500	17,700	18,600	19,400	20,100
16,818	Other Premises Related Expend	24,100	24,100	24,000	21,600	22,200	22,700
321,122	Total Premises	241,200	352,800	364,800	321,100	331,300	334,000
15,275	Car Allowances	15,800	16,300	17,200	17,700	17,700	17,700
413	Public Transport	1,500	1,500	1,500	1,500	1,500	1,500
1,248	Other Transport related Costs	1,600	1,600	1,700	1,600	1,600	1,600
16,936	Total Transport	18,900	19,400	20,400	20,800	20,800	20,800
15,077	Printing, Stat. & Office Exp	13,700	13,700	12,900	15,600	13,000	15,600
2,606	Communications & Computing	2,700	2,700	3,000	2,900	2,900	2,900
18,715	Equipment, Furniture, Mats.	11,600	11,600	13,100	14,100	14,100	14,100
191	Clothing, Uniform & Laundry	400	400	400	400	400	400
2,115	Subsistence and Conferences	1,900	1,900	1,900	1,900	1,900	1,900
12,158	Grants & Subscriptions	0	11,200	11,200	11,200	11,200	11,200
4,773	Other Supplies & Services	6,300	6,300	6,300	6,300	6,300	6,300
279	Software Licences	0	0	0	0	0	0
6,682	Books and Publications	6,200	6,200	6,500	6,400	6,400	6,400
1,822	Misc Insurance	2,200	2,200	2,200	2,300	2,300	2,300
(372)	Misc Expenses	0	0	0	200	200	200
131	Disposal of Trade Waste	0	0	300	0	0	0
8,291	Advertising	8,200	8,200	11,900	13,100	12,200	11,900
453	Hospitality Fund	500	500	500	500	500	500
3,109	Stock Purchases	3,000	3,000	3,000	3,000	3,000	3,000
1,074	Agency Payments	1,100	1,100	1,100	1,100	1,100	1,100
70	Sale or Return	200	200	200	200	200	200
77,176	Total Supplies and Services	58,000	69,200	74,500	79,200	75,700	78,000
2,535	Contractor Payments	2,900	2,900	2,900	2,900	2,900	2,900
16,871	Management Fee	13,800	13,800	13,000	14,100	16,900	18,600
27,278	Consultancy	0	36,300	38,400	1,500	1,500	1,500
21,582	Other Third Party Payments	2,300	7,000	8,800	4,100	4,100	4,100
11,691	Securicor	8,700	8,700	5,300	9,100	9,600	10,100
0	Court Costs	300	300	300	300	300	300
1,569	Legal Advice Support	0	0	0	0	0	0
22,940	Other Contributions	13,700	13,700	12,100	11,900	15,400	11,900
1,205	Grants Made	0	0	0	0	0	0
26,110	Whisby Warden Contribution	27,300	27,300	26,100	26,200	26,200	26,200
131,782	Total Third Party Payments	69,000	110,000	106,900	70,100	76,900	75,600
250,723	Recharges from Other Services	233,000	233,000	233,000	247,300	248,200	254,800
17,612	Office Accommodation	17,600	17,600	17,600	20,200	20,600	21,000
20,087	Strategy And Customer Services	22,600	22,600	22,600	105,000	110,000	114,200
22,566	Information technology	28,400	28,400	28,400	16,100	16,300	16,600
7,870	Human resources	9,300	9,300	9,300	10,600	11,400	11,500
29,505	Financial Services	35,600	35,600	35,600	26,900	27,500	28,900
3,922	Housing Property Services	3,800	3,800	3,800	4,800	4,900	5,000
41,833	Legal	27,000 ₅₀	27,000	27,000	41,800	42,800	43,600

Subjective Summary: Our Economy

Actual 2010/11 £	Original Estimate 2011/12 £	Approved Estimate 2011/12 £	Projected Outturn 2011/12 £	Original Estimate 2012/13 £	Forecast 2013/14 £	Forecast 2014/15 £
Details Of Expenditure						
(4,587) Capital Charges	45,800	45,800	45,800	27,000	27,000	27,000
1,357,571 Total Expenditure	1,232,100	1,409,000	1,413,800	1,409,600	1,426,200	1,455,200
0 Grants and Contributions	(1,700)	(1,700)	(1,700)	(200)	(200)	(200)
(293,965) Fees & Charges	(324,400)	(344,300)	(329,300)	(334,000)	(328,200)	(329,000)
(211,405) Rental Income	(188,600)	(188,600)	(172,800)	(213,100)	(233,500)	(244,800)
(3,849) Other Income	(6,100)	(6,100)	(4,700)	(5,400)	(5,400)	(5,400)
(335,223) Recharges To Other Services	(315,200)	(315,200)	(315,200)	(390,200)	(391,700)	(403,200)
(844,442) Total Income	(836,000)	(855,900)	(823,700)	(942,900)	(959,000)	(982,600)
513,129 Total For Scrutiny Panel	396,100	553,100	590,100	466,700	467,200	472,600

Car Parks

Actual 2010/11 £	Details Of Expenditure	Original Estimate 2011/12 £	Approved Estimate 2011/12 £	Projected Outturn 2011/12 £	Original Estimate 2012/13 £	Forecast 2013/14 £	Forecast 2014/15 £
25,941	Salaries	24,900	24,900	26,600	24,500	24,900	25,500
947	National Insurance	1,300	1,300	1,000	1,500	1,500	1,600
2,994	Superannuation	2,900	2,900	3,300	2,800	2,900	3,100
0	Overtime	0	0	200	0	0	0
156	Training Expenses	0	0	0	0	0	0
435	Other Employee Related Exp	300	300	200	200	200	200
30,473	Total: Employees	29,400	29,400	31,300	29,000	29,500	30,400
8,648	Repairs & Maintenance	8,000	33,100	33,100	8,000	8,000	8,000
19,044	Rates	19,300	19,500	26,300	26,400	26,700	27,000
20,111	Rents	27,000	27,000	27,200	26,300	27,600	29,000
13	Grounds Maintenance Costs	400	400	0	400	400	400
2,358	Utilities	1,000	1,000	1,600	2,200	2,300	2,400
9,305	Other Premises Related Expend	15,900	15,900	15,900	10,900	11,100	11,300
59,479	Total: Premises	71,600	96,900	104,100	74,200	76,100	78,100
4,074	Printing, Stat. & Office Exp	2,000	2,000	2,000	2,000	2,000	2,000
29	Communications & Computing	0	0	0	0	0	0
7,403	Equipment, Furniture, Mats.	5,300	5,300	5,300	6,200	6,200	6,200
191	Clothing, Uniform & Laundry	400	400	400	400	400	400
200	Misc Insurance	200	200	200	200	200	200
83	Misc Expenses	0	0	0	100	100	100
200	Advertising	100	100	100	700	0	700
12,179	Total: Supplies and Services	8,000	8,000	8,000	9,600	8,900	9,600
11,691	Securicor	8,700	8,700	5,300	9,100	9,600	10,100
11,691	Total: Third Party Payments	8,700	8,700	5,300	9,100	9,600	10,100
17,253	Recharges from Other Services	18,000	18,000	18,000	15,400	15,700	16,100
1,130	Office Accommodation	1,200	1,200	1,200	1,300	1,300	1,300
1,908	Strategy And Customer Services	2,100	2,100	2,100	2,400	2,500	2,600
1,181	Human resources	1,100	1,100	1,100	1,400	1,500	1,500
3,683	Financial Services	3,100	3,100	3,100	3,200	3,400	3,500
413	Housing Property Services	400	400	400	600	600	600
8,208	Legal	5,700	5,700	5,700	7,200	7,500	7,600
33,775	Total: Support Services	31,600	31,600	31,600	31,500	32,500	33,200
(4,466)	Capital Charges	9,800	9,800	9,800	9,800	9,800	9,800
(4,466)	Total: Capital Charges	9,800	9,800	9,800	9,800	9,800	9,800
143,131	Total: Expenditure	159,100	184,400	190,100	163,200	166,400	171,200
0	Grants and Contributions	(1,500)	(1,500)	(1,500)	0	0	0
(249,231)	Fees & Charges	(297,500)	(297,500)	(282,500)	(299,500)	(299,500)	(299,900)
(249,231)	Total: Income	(299,000)	(299,000)	(284,000)	(299,500)	(299,500)	(299,900)

Car Parks

Actual 2010/11 £	Details Of Expenditure	Original Estimate 2011/12 £	Approved Estimate 2011/12 £	Projected Outturn 2011/12 £	Original Estimate 2012/13 £	Forecast 2013/14 £	Forecast 2014/15 £
(106,100)	Total: Car Parks	(139,900)	(114,600)	(93,900)	(136,300)	(133,100)	(128,700)
	Direct Full Time Equivalent Staff	1.8	1.8	1.8	1.8	1.8	1.8

The Council manages off street parking in Sleaford. There are two part time car park attendants.

Economic Business Support

Actual 2010/11 £	Details Of Expenditure	Original Estimate 2011/12 £	Approved Estimate 2011/12 £	Projected Outturn 2011/12 £	Original Estimate 2012/13 £	Forecast 2013/14 £	Forecast 2014/15 £
154	Misc Insurance	200	200	200	200	200	200
154	Total: Supplies and Services	200	200	200	200	200	200
1,849	Other Third Party Payments	0	0	1,800	1,800	1,800	1,800
7,940	Other Contributions	13,700	13,700	12,100	11,900	15,400	11,900
1,205	Grants Made	0	0	0	0	0	0
10,995	Total: Third Party Payments	13,700	13,700	13,900	13,700	17,200	13,700
63,331	Recharges from Other Services	59,100	59,100	59,100	50,900	50,400	52,000
903	Financial Services	1,000	1,000	1,000	400	400	400
0	Legal	1,400	1,400	1,400	0	0	0
64,234	Total: Support Services	61,500	61,500	61,500	51,300	50,800	52,400
75,383	Total: Expenditure	75,400	75,400	75,600	65,200	68,200	66,300
(308)	Fees & Charges	0	0	0	0	0	0
(308)	Total: Income	0	0	0	0	0	0
75,075	Total: Economic Business Support	75,400	75,400	75,600	65,200	68,200	66,300

Advice is given to employers who want to relocate or expand their businesses. This covers support for farming and rural diversification and advice to village shops. The focus of business support is very much maintaining and supporting the 100 flourishing communities' ethos by trying to ensure that all settlements remain as viable sustainable communities. This supports the general economic wellbeing and also access to services. Training is a key area of concern.

Economic Development

Actual 2010/11 £	Details Of Expenditure	Original Estimate 2011/12 £	Approved Estimate 2011/12 £	Projected Outturn 2011/12 £	Original Estimate 2012/13 £	Forecast 2013/14 £	Forecast 2014/15 £
148,474	Salaries	153,500	163,000	150,600	148,700	140,700	143,500
9,768	National Insurance	9,900	10,600	11,000	11,100	10,400	10,700
28,952	Superannuation	30,000	31,800	29,400	29,000	27,400	29,400
44	Overtime	0	0	300	0	0	0
936	Training Expenses	0	500	500	0	0	0
2,938	Other Employee Related Exp	1,700	1,700	1,900	1,900	1,900	1,900
191,112	Total: Employees	195,100	207,600	193,700	190,700	180,400	185,500
2,467	Repairs & Maintenance	2,800	2,800	2,700	2,800	2,800	2,900
2,467	Total: Premises	2,800	2,800	2,700	2,800	2,800	2,900
10,484	Car Allowances	10,800	11,300	12,100	12,500	12,500	12,500
275	Public Transport	900	900	900	900	900	900
948	Other Transport related Costs	1,100	1,100	1,200	1,200	1,200	1,200
11,706	Total: Transport	12,800	13,300	14,200	14,600	14,600	14,600
3,685	Printing, Stat. & Office Exp	1,000	1,000	1,000	3,600	1,000	3,600
78	Communications & Computing	100	100	200	100	100	100
272	Equipment, Furniture, Mats.	0	0	0	0	0	0
1,795	Subsistence and Conferences	700	700	700	700	700	700
114	Grants & Subscriptions	0	100	100	100	100	100
279	Software Licences	0	0	0	0	0	0
157	Books and Publications	0	0	200	200	200	200
518	Misc Insurance	500	500	500	500	500	500
76	Misc Expenses	0	0	0	0	0	0
6,974	Total: Supplies and Services	2,300	2,400	2,700	5,200	2,600	5,200
23,127	Consultancy	0	36,300	36,900	0	0	0
23,127	Total: Third Party Payments	0	36,300	36,900	0	0	0
23,592	Recharges from Other Services	23,200	23,200	23,200	41,400	42,500	43,300
11,515	Office Accommodation	11,500	11,500	11,500	10,700	10,900	11,100
2,356	Strategy And Customer Services	5,700	5,700	5,700	25,400	26,500	27,300
6,466	Information technology	14,100	14,100	14,100	5,900	6,000	6,100
2,361	Human resources	3,800	3,800	3,800	2,800	2,900	3,000
3,812	Financial Services	11,000	11,000	11,000	4,200	4,300	4,500
28,678	Legal	18,100	18,100	18,100	27,300	27,900	28,500
78,780	Total: Support Services	87,400	87,400	87,400	117,700	121,000	123,800
0	Capital Charges	3,500	3,500	3,500	0	0	0
0	Total: Capital Charges	3,500	3,500	3,500	0	0	0
314,166	Total: Expenditure	303,900	353,300	341,100	331,000	321,400	332,000
(10,143)	Fees & Charges	0	(19,900)	(19,900)	(6,000)	0	0
(183,713)	Recharges To Other Services	(171,400)	(171,400)	(171,400)	(223,300)	(221,000)	(228,000)
(193,856)	Total: Income	(171,400)	(191,300)	(191,300)	(229,300)	(221,000)	(228,000)

Economic Development

Actual 2010/11 £	Details Of Expenditure	Original Estimate 2011/12 £	Approved Estimate 2011/12 £	Projected Outturn 2011/12 £	Original Estimate 2012/13 £	Forecast 2013/14 £	Forecast 2014/15 £
120,311	Total: Economic Development	132,500	162,000	149,800	101,700	100,400	104,000
	Direct Full Time Equivalent Staff	6.1	5.6	5.6	5.1	5.1	5.1

The overall economic development functions aims to promote the wealth of the area, increase the provision of sustainable and rewarding employment, investment in infrastructure and the provision of local opportunity to give those living in and visiting the district access to an improving quality of life. This is done through provision of workshops, encouraging inward investment, providing business support, promoting tourism and helping to create employment. All business relocation enquiries are now dealt with via the County wide tractivity system which enables a comprehensive assessment of all business enquiries to be tracked and monitored.

ECS And Planning Management

Actual 2010/11 £	Details Of Expenditure	Original Estimate 2011/12 £	Approved Estimate 2011/12 £	Projected Outturn 2011/12 £	Original Estimate 2012/13 £	Forecast 2013/14 £	Forecast 2014/15 £
68,655	Salaries	68,100	68,100	68,700	68,000	69,300	70,700
5,602	National Insurance	6,100	6,100	6,500	6,700	6,800	6,900
13,388	Superannuation	13,300	13,300	13,400	13,300	13,500	14,500
405	Training Expenses	0	0	0	0	0	0
1,169	Other Employee Related Exp	700	700	700	600	600	600
89,218	Total: Employees	88,200	88,200	89,300	88,600	90,200	92,700
2,055	Car Allowances	2,300	2,300	2,300	2,300	2,300	2,300
138	Public Transport	300	300	300	300	300	300
110	Other Transport related Costs	200	200	200	200	200	200
2,303	Total: Transport	2,800	2,800	2,800	2,800	2,800	2,800
53	Printing, Stat. & Office Exp	0	0	0	0	0	0
354	Communications & Computing	300	300	300	300	300	300
142	Subsistence and Conferences	200	200	200	200	200	200
0	Books and Publications	200	200	200	200	200	200
208	Misc Insurance	300	300	200	200	200	200
757	Total: Supplies and Services	1,000	1,000	900	900	900	900
2,272	Recharges from Other Services	2,100	2,100	2,100	0	0	0
4,823	Office Accommodation	4,800	4,800	4,800	4,600	4,700	4,800
0	Strategy And Customer Services	0	0	0	22,100	23,200	23,900
8,463	Information technology	7,500	7,500	7,500	8,300	8,400	8,600
787	Human resources	800	800	800	900	1,000	1,000
1,337	Financial Services	1,300	1,300	1,300	1,300	1,300	1,400
17,681	Total: Support Services	16,500	16,500	16,500	37,200	38,600	39,700
109,959	Total: Expenditure	108,500	108,500	109,500	129,500	132,500	136,100
(109,959)	Recharges To Other Services	(108,500)	(108,500)	(108,500)	(129,500)	(132,500)	(136,100)
(109,959)	Total: Income	(108,500)	(108,500)	(108,500)	(129,500)	(132,500)	(136,100)
0	Total: ECS & Planning Mngt	0	0	1,000	0	0	0
	Direct Full Time Equivalent Staff	1.5	1.5	1.5	1.5	1.5	1.5

The budget covers the key management and secretarial posts dealing with managing the delivery of economic services including tourism, the client role for the partnered leisure services, housing strategy and planning services.

Greater Lincoln Campaign

Actual 2010/11 £	Details Of Expenditure	Original Estimate 2011/12 £	Approved Estimate 2011/12 £	Projected Outturn 2011/12 £	Original Estimate 2012/13 £	Forecast 2013/14 £	Forecast 2014/15 £
15,000	Other Contributions	0	0	0	0	0	0
15,000	Total: Third Party Payments	0	0	0	0	0	0
16,360	Recharges from Other Services	15,300	15,300	15,300	0	0	0
0	Financial Services	0	0	0	0	0	0
16,360	Total: Support Services	15,300	15,300	15,300	0	0	0
31,360	Total: Expenditure	15,300	15,300	15,300	0	0	0
31,360	Total: Greater Lincoln Campaign	15,300	15,300	15,300	0	0	0

The Greater Lincoln Campaign has now been formally wound up. The partnership was dissolved and its activities will be taken forward in the future by the new Central Lincolnshire Partnership.

Heritage

Actual 2010/11 £	Details Of Expenditure	Original Estimate 2011/12 £	Approved Estimate 2011/12 £	Projected Outturn 2011/12 £	Original Estimate 2012/13 £	Forecast 2013/14 £	Forecast 2014/15 £
701	Salaries	1,000	1,000	800	1,000	1,000	1,000
10	Other Employee Related Exp	0	0	0	0	0	0
711	Total: Employees	1,000	1,000	800	1,000	1,000	1,000
13,798	Repairs & Maintenance	9,300	86,800	89,500	8,800	9,000	9,200
(278)	Rates	0	0	0	0	0	0
1,450	Rents	1,600	1,600	1,600	1,600	1,600	1,600
6,597	Utilities	1,900	1,900	3,600	3,600	3,800	4,000
481	Other Premises Related Expend	600	600	500	500	500	500
22,047	Total: Premises	13,400	90,900	95,200	14,500	14,900	15,300
0	Printing, Stat. & Office Exp	100	100	100	100	100	100
18	Misc Insurance	100	100	100	300	300	300
0	Misc Expenses	0	0	0	100	100	100
18	Total: Supplies and Services	200	200	200	500	500	500
3,055	Recharges from Other Services	2,800	2,800	2,800	2,200	2,300	2,400
0	Strategy And Customer Services	0	0	0	22,400	23,500	24,200
394	Human resources	400	400	400	0	0	0
1,175	Financial Services	1,200	1,200	1,200	1,000	1,000	1,100
826	Housing Property Services	800	800	800	800	800	900
1,114	Legal	0	0	0	1,000	1,000	1,000
6,564	Total: Support Services	5,200	5,200	5,200	27,400	28,600	29,600
(6,158)	Capital Charges	1,400	1,400	1,400	1,700	1,700	1,700
(6,158)	Total: Capital Charges	1,400	1,400	1,400	1,700	1,700	1,700
23,182	Total: Expenditure	21,200	98,700	102,800	45,100	46,700	48,100
23,182	Total: Heritage	21,200	98,700	102,800	45,100	46,700	48,100
	Direct Full Time Equivalent Staff	0.1	0.1	0.1	0.1	0.1	0.1

The Council supports a number of heritage rooms throughout the district. These rooms provide a community asset for use of the local community groups and organisations. In this respect this element of the divisions work supports the Community Wellbeing priority. The decision has been taken to seek to outsource all heritage rooms as soon as possible.

Sleaford BID

Actual 2010/11 £	Details Of Expenditure	Original Estimate 2011/12 £	Approved Estimate 2011/12 £	Projected Outturn 2011/12 £	Original Estimate 2012/13 £	Forecast 2013/14 £	Forecast 2014/15 £
190	Printing, Stat. & Office Exp	0	0	0	200	200	200
0	Communications & Computing	400	400	400	400	400	400
190	Total: Supplies and Services	400	400	400	600	600	600
0	Court Costs	300	300	300	300	300	300
0	Total: Third Party Payments	300	300	300	300	300	300
1,500	Recharges from Other Services	0	0	0	0	0	0
8	Financial Services	0	0	0	0	0	0
1,508	Total: Support Services	0	0	0	0	0	0
1,698	Total: Expenditure	700	700	700	900	900	900
1,698	Total: Sleaford BID	700	700	700	900	900	900

North Kesteven District Council acts as the collecting body on behalf of the Sleaford Business Improvement District (BID) Group. The Sleaford BID allows businesses within Sleaford to agree an additional 1% of rateable value to be levied upon them. The money generated will be held locally and decisions about the way in which it is used will be made by the Board of Directors of the Sleaford BID Group, the board being independent of local government control. Three project areas have been identified which deal with people's concerns within the community. The money will be used to tackle the following issues; Installation of new CCTV Coverage on Industrial estates; extending the existing Shopwatch and Pubwatch schemes; and setting up security patrols during high risk periods. Funding and organising regular county wide press and radio advertising; erection of town promotion board at Holdingham; and wider and co-ordinated working with local event organisers. Working with the Town Council to tackle inappropriate on-street parking; a parking refund scheme; detailed study of the parking problem and the town's needs: and Park and Ride scheme.

Sleaford TIC

Actual 2010/11 £	Details Of Expenditure	Original Estimate 2011/12 £	Approved Estimate 2011/12 £	Projected Outturn 2011/12 £	Original Estimate 2012/13 £	Forecast 2013/14 £	Forecast 2014/15 £
3,476	Salaries	0	0	0	0	0	0
291	National Insurance	0	0	0	0	0	0
587	Superannuation	0	0	0	0	0	0
512	Overtime	0	0	0	0	0	0
38	Other Employee Related Exp	0	0	0	0	0	0
4,904	Total: Employees	0	0	0	0	0	0
115	Car Allowances	0	0	0	0	0	0
130	Other Transport related Costs	0	0	0	0	0	0
245	Total: Transport	0	0	0	0	0	0
454	Printing, Stat. & Office Exp	0	0	0	0	0	0
516	Communications & Computing	0	0	0	0	0	0
(9)	Sale or Return	0	0	0	0	0	0
961	Total: Supplies and Services	0	0	0	0	0	0
1,276	Capital Charges	0	0	0	0	0	0
1,276	Total: Capital Charges	0	0	0	0	0	0
7,386	Total: Expenditure	0	0	0	0	0	0

The Maltings

Actual 2010/11 £	Details Of Expenditure	Original Estimate 2011/12 £	Approved Estimate 2011/12 £	Projected Outturn 2011/12 £	Original Estimate 2012/13 £	Forecast 2013/14 £	Forecast 2014/15 £
3,400	Consultancy	0	0	0	0	0	0
3,400	Total: Third Party Payments	0	0	0	0	0	0
3,643	Recharges from Other Services	3,400	3,400	3,400	0	0	0
0	0 Strategy And Customer Services	0	0	0	16,600	17,400	17,900
5	5 Financial Services	0	0	0	0	0	0
3,648	Total: Support Services	3,400	3,400	3,400	16,600	17,400	17,900
7,049	Total: Expenditure	3,400	3,400	3,400	16,600	17,400	17,900
7,049	Total: The Maltings	3,400	3,400	3,400	16,600	17,400	17,900

This project encourages the regeneration of the Sleaford Maltings as a mixed development scheme that adds to the sustainability of the town and contributes to Lincolnshire's prosperity. This regeneration initiative will also see a wider redevelopment of the neighbouring land to the north of the railway in terms of new retail development and townscape enhancement.

Tourism

Actual 2010/11 £	Details Of Expenditure	Original Estimate 2011/12 £	Approved Estimate 2011/12 £	Projected Outturn 2011/12 £	Original Estimate 2012/13 £	Forecast 2013/14 £	Forecast 2014/15 £
72,737	Salaries	76,700	76,700	77,100	77,100	78,800	80,600
3,618	National Insurance	3,800	3,800	3,700	3,900	4,000	4,000
10,727	Superannuation	11,700	11,700	12,100	12,500	12,800	13,700
10,489	Overtime	10,900	10,900	10,900	10,900	11,100	11,300
2,060	Training Expenses	0	100	100	0	0	0
1,323	Other Employee Related Exp	1,000	1,000	1,000	900	900	900
100,953	Total: Employees	104,100	104,200	104,900	105,300	107,600	110,500
19,119	Repairs & Maintenance	7,200	7,200	7,200	7,200	7,200	7,200
5,869	Rates	6,000	6,000	6,300	6,500	6,500	6,800
6,325	Rents	6,600	6,600	6,600	8,100	8,500	8,900
4,590	Utilities	6,800	6,800	6,500	6,700	7,100	7,400
802	Other Premises Related Expend	900	900	900	700	700	700
36,705	Total: Premises	27,500	27,500	27,500	29,200	30,000	31,000
2,621	Car Allowances	2,700	2,700	2,800	2,900	2,900	2,900
0	Public Transport	300	300	300	300	300	300
61	Other Transport related Costs	300	300	300	200	200	200
2,682	Total: Transport	3,300	3,300	3,400	3,400	3,400	3,400
6,620	Printing, Stat. & Office Exp	10,600	10,600	9,800	9,700	9,700	9,700
1,629	Communications & Computing	1,900	1,900	2,100	2,100	2,100	2,100
10,722	Equipment, Furniture, Mats.	6,300	6,300	7,600	7,900	7,900	7,900
178	Subsistence and Conferences	1,000	1,000	1,000	1,000	1,000	1,000
12,044	Grants & Subscriptions	0	11,100	11,100	11,100	11,100	11,100
4,773	Other Supplies & Services	6,300	6,300	6,300	6,300	6,300	6,300
6,525	Books and Publications	6,000	6,000	6,100	6,000	6,000	6,000
704	Misc Insurance	800	800	900	800	800	800
(605)	Misc Expenses	0	0	0	0	0	0
6,831	Advertising	6,500	6,500	6,900	6,500	6,500	6,500
453	Hospitality Fund	500	500	500	500	500	500
3,109	Stock Purchases	3,000	3,000	3,000	3,000	3,000	3,000
1,074	Agency Payments	1,100	1,100	1,100	1,100	1,100	1,100
78	Sale or Return	200	200	200	200	200	200
54,137	Total: Supplies and Services	44,200	55,300	56,600	56,200	56,200	56,200
2,535	Contractor Payments	2,900	2,900	2,900	2,900	2,900	2,900
750	Consultancy	0	0	1,500	1,500	1,500	1,500
19,733	Other Third Party Payments	2,300	7,000	7,000	2,300	2,300	2,300
26,110	Whisby Warden Contribution	27,300	27,300	26,100	26,200	26,200	26,200
49,128	Total: Third Party Payments	32,500	37,200	37,500	32,900	32,900	32,900
84,330	Recharges from Other Services	76,000	76,000	76,000	110,700	110,900	113,800
143	Office Accommodation	100	100	100	3,600	3,700	3,800
15,522	Strategy And Customer Services	14,200	14,200	14,200	16,100	16,900	18,300
7,637	Information technology	6,800	6,800	6,800	1,900	1,900	1,900
2,755	Human resources	2,800	2,800	2,800	5,000	5,500	5,500
11,591	Financial Services	11,200	11,200	11,200	10,500	10,600	11,400
2,064	Housing Property Services	2,000	2,000	2,000	2,000	2,000	2,000
61	Legal	100	100	100	0	0	0
124,103	Total: Support Services	113,200	113,200	113,200	149,800	151,500	156,700
(8,937)	Capital Charges	6,300	6,300	6,300	4,600	4,600	4,600
(8,937)	Total: Capital Charges	6,300	6,300	6,300	4,600	4,600	4,600
358,772	Total: Expenditure	331,100	347,000	349,400	381,400	386,200	395,300

Tourism

Actual 2010/11 £	Details Of Expenditure	Original Estimate 2011/12 £	Approved Estimate 2011/12 £	Projected Outturn 2011/12 £	Original Estimate 2012/13 £	Forecast 2013/14 £	Forecast 2014/15 £
0	Grants and Contributions	(200)	(200)	(200)	(200)	(200)	(200)
(21,440)	Fees & Charges	(17,300)	(17,300)	(17,600)	(17,900)	(16,900)	(16,400)
(3,849)	Other Income	(6,100)	(6,100)	(4,700)	(5,400)	(5,400)	(5,400)
(41,550)	Recharges To Other Services	(35,300)	(35,300)	(35,300)	(37,400)	(38,200)	(39,100)
(66,839)	Total: Income	(58,900)	(58,900)	(57,800)	(60,900)	(60,700)	(61,100)
291,933	Total: Tourism	272,200	288,100	291,600	320,500	325,500	334,200
	Direct Full Time Equivalent Staff	3.6	3.6	3.6	3.6	3.6	3.6

The development of tourism covers joint working on project initiatives such as the Integrated Aviation Trail and the Countryside product. Responsibility also covers the management and operation of retained visitor venues across the district and the promotion and marketing of the District. In this respect this work contributes to the Vibrant Economy priority.

Workshop Management

Actual 2010/11 £	Details Of Expenditure	Original Estimate 2011/12 £	Approved Estimate 2011/12 £	Projected Outturn 2011/12 £	Original Estimate 2012/13 £	Forecast 2013/14 £	Forecast 2014/15 £
2,849	Salaries	2,900	2,900	2,900	2,900	2,900	2,900
780	Overtime	1,100	1,100	1,100	1,100	1,100	1,100
23	Other Employee Related Exp	100	100	100	100	100	100
3,652	Total: Employees	4,100	4,100	4,100	4,100	4,100	4,100
69,348	Repairs & Maintenance	14,500	23,300	27,600	18,700	19,600	20,600
250	Rates	2,100	2,100	2,100	15,100	15,300	12,400
114,916	Rents	96,300	96,300	91,400	150,000	155,500	156,200
1,004	Grounds Maintenance Costs	1,500	1,500	1,500	1,000	1,000	1,000
8,675	Utilities	4,800	4,800	6,000	6,100	6,200	6,300
6,231	Other Premises Related Expend	6,700	6,700	6,700	9,500	9,900	10,200
200,424	Total: Premises	125,900	134,700	135,300	200,400	207,500	206,700
0	Printing, Stat. & Office Exp	0	0	0	0	0	0
318	Equipment, Furniture, Mats.	0	0	200	0	0	0
20	Misc Insurance	100	100	100	100	100	100
75	Misc Expenses	0	0	0	0	0	0
131	Disposal of Trade Waste	0	0	300	0	0	0
1,260	Advertising	1,600	1,600	4,900	5,900	5,700	4,700
1,805	Total: Supplies and Services	1,700	1,700	5,500	6,000	5,800	4,800
16,871	Management Fee	13,800	13,800	13,000	14,100	16,900	18,600
1,569	Legal Advice Support	0	0	0	0	0	0
18,441	Total: Third Party Payments	13,800	13,800	13,000	14,100	16,900	18,600
35,388	Recharges from Other Services	33,100	33,100	33,100	26,700	26,400	27,200
300	Strategy And Customer Services	600	600	600	0	0	0
394	Human resources	400	400	400	500	500	500
6,991	Financial Services	6,800	6,800	6,800	6,300	6,500	6,600
619	Housing Property Services	600	600	600	1,400	1,500	1,500
3,772	Legal	1,700	1,700	1,700	6,300	6,400	6,500
47,465	Total: Support Services	43,200	43,200	43,200	41,200	41,300	42,300
13,698	Capital Charges	24,800	24,800	24,800	10,900	10,900	10,900
13,698	Total: Capital Charges	24,800	24,800	24,800	10,900	10,900	10,900
285,485	Total: Expenditure	213,500	222,300	225,900	276,700	286,500	287,400
(12,843)	Fees & Charges	(9,600)	(9,600)	(9,300)	(10,600)	(11,800)	(12,700)
(211,405)	Rental Income	(188,600)	(188,600)	(172,800)	(213,100)	(233,500)	(244,800)
(224,249)	Total: Income	(198,200)	(198,200)	(182,100)	(223,700)	(245,300)	(257,500)

Workshop Management

Actual 2010/11 £	Details Of Expenditure	Original Estimate 2011/12 £	Approved Estimate 2011/12 £	Projected Outturn 2011/12 £	Original Estimate 2012/13 £	Forecast 2013/14 £	Forecast 2014/15 £
61,236	Total: Workshop Management	15,300	24,100	43,800	53,000	41,200	29,900
	Direct Full Time Equivalent Staff	0.2	0.2	0.2	0.2	0.2	0.2

The Council provide workshop units across the District to support economic development and small business creation. The units are let at commercial rentals, offer easy in, easy out terms that are structured to be particularly attractive to new and small businesses. The units are managed on behalf of the authority by commercial letting agents who are responsible for the letting and setting of commercial rental levels. The Council has as a KPI the procurement of new workshops each year, and these are principally delivered via partnership arrangements with the private sector to ensure value for money. In the last year, 8 new units have been created at Sleaford station. Construction work on 15 new units at Bracebridge Heath will take place during 2012/13. Units at the Drove were sold during 2011/12, and units at Navigation Yard were disposed of following negotiations with the administrator for Hatchers.

Fund: General Fund

Our Homes

Actual 2010/11 £	Details Of Expenditure	Original Estimate 2011/12 £	Approved Estimate 2011/12 £	Projected Outturn 2011/12 £	Original Estimate 2012/13 £	Forecast 2013/14 £	Forecast 2014/15 £
78,045.09	Building Control	33,700	40,600	34,600	(45,900)	(55,900)	(64,900)
505,127.40	Development Management	420,300	511,300	555,800	386,300	392,800	412,600
0.00	Housing & Property Services	0	11,300	400	0	0	0
117,050.08	Housing Strategy	113,200	113,400	114,500	128,000	129,800	112,700
5,532.12	Land Charges	3,200	21,200	21,800	6,700	8,700	12,300
0.00	Planning Administration	0	600	(3,200)	0	0	0
231,929.87	Planning Policy	196,800	(325,000)	(348,600)	(907,400)	(1,406,200)	(1,904,600)
937,684.56	Our Homes	767,200	373,400	375,300	(432,300)	(930,800)	(1,431,900)

Subjective Summary: Our Homes

		Original Estimate 2011/12 £	Approved Estimate 2011/12 £	Projected Outturn 2011/12 £	Original Estimate 2012/13 £	Forecast 2013/14 £	Forecast 2014/15 £
Actual 2010/11 £	Details Of Expenditure						
1,499,452	Salaries	1,482,600	1,497,400	1,441,500	1,447,300	1,482,000	1,492,900
104,817	National Insurance	101,500	103,900	105,400	108,900	112,400	114,000
284,733	Superannuation	281,200	281,200	273,800	281,000	287,600	303,900
2,415	Overtime	1,000	1,000	1,000	500	500	500
17,500	Training Expenses	0	7,400	7,400	0	0	0
43,642	Other Employee Related Exp	29,000	29,000	30,000	29,200	29,500	29,800
1,952,558	Total Employees	1,895,300	1,919,900	1,859,100	1,866,900	1,912,000	1,941,100
434	Repairs & Maintenance	0	0	0	0	0	0
30	Other Premises Related Expend	300	300	300	300	300	300
464	Total Premises	300	300	300	300	300	300
106,445	Car Allowances	106,800	106,800	108,300	109,400	109,400	105,400
1,273	Public Transport	2,300	2,300	3,000	2,500	2,500	2,300
3,205	Other Transport related Costs	3,100	3,100	3,500	3,600	3,600	3,400
110,922	Total Transport	112,200	112,200	114,800	115,500	115,500	111,100
26,316	Printing, Stat. & Office Exp	28,100	28,100	23,600	24,500	24,500	23,600
7,217	Communications & Computing	4,500	4,500	5,600	5,700	5,700	5,700
3,572	Equipment, Furniture, Mats.	0	0	100	0	0	0
388	Clothing, Uniform & Laundry	700	700	900	700	700	700
1,953	Subsistence and Conferences	2,500	2,500	2,900	3,200	3,200	2,700
16,262	Grants & Subscriptions	0	13,400	14,600	13,700	13,700	13,400
11,289	Other Supplies & Services	1,700	1,700	1,700	1,700	1,700	1,700
53,174	Software Licences	35,700	35,700	41,300	41,000	41,400	41,900
2,407	Books and Publications	2,500	2,500	2,500	2,500	2,500	2,500
10,337	Misc Insurance	9,500	9,500	7,100	9,100	9,400	9,600
8	Misc Expenses	0	0	100	100	100	100
28,873	Advertising	25,000	25,000	25,000	25,000	25,000	25,000
0	Credit Card Charges	0	0	300	0	0	0
161,796	Total Supplies and Services	110,200	123,600	125,700	127,200	127,900	126,900
100	Contractor Payments	1,500	1,500	100	1,500	1,500	1,500
30,833	Consultancy	37,000	37,000	37,000	37,000	37,000	37,000
26,383	Other Third Party Payments	8,000	8,000	28,400	8,300	7,700	5,000
23,584	Archaeological Consultants	24,000	24,000	24,000	24,000	24,000	24,000
29,042	LCC Search Fees	35,100	35,100	35,100	35,100	35,100	35,100
0	Legal Advice Support	0	90,000	90,000	0	0	0
17,636	Ordinance Survey Licence Fee	18,000	18,000	18,000	18,000	18,000	18,000
119,150	Other Contributions	139,500	139,500	115,700	171,400	171,400	171,400
2,248	E Land Review	0	0	0	0	0	0
0	Bio Diversity	0	0	10,000	10,000	10,000	10,000
141	Professional Services	0	0	0	0	0	0
249,118	Total Third Party Payments	263,100	353,100	358,300	305,300	304,700	302,000
510,879	Recharges from Other Services	459,300	459,300	459,300	517,400	527,800	539,300
95,605	Office Accommodation	95,400	95,400	95,400	93,700	95,700	97,600
65,422	Strategy And Customer Services	75,500	75,500	75,500	90,400	91,700	94,100
105,026	Information technology	93,400	93,400	93,400	77,800	78,800	80,300
27,152	Human resources	26,400	26,400	26,400	34,500	35,600	36,500
46,398	Financial Services	44,600	44,600	44,600	44,700	45,900	47,400
3,200	Housing Property Services	0	0	0	3,300	3,300	3,400
78,563	Legal	59,400	59,400	59,400	54,700	56,100	57,100
4,856	Capital Charges	62,900	62,900	62,900	0	0	0
3,411,960	Total Expenditure	3,298,000	3,426,000	3,375,100	3,331,700	3,395,300	3,437,100
(34,995)	Grants and Contributions	0	(521,800)	(531,200)	(1,162,000)	(1,662,000)	(2,142,000)
(905,784)	Fees & Charges	(1,041,900)	(1,041,900)	(978,500)	(1,044,300)	(1,072,300)	(1,088,600)
(3,838)	Rental Income	(3,800)	(3,800)	(4,000)	(4,100)	(4,200)	(4,400)
(3,626)	Other Income	(4,200)	(4,200)	(5,200)	(2,800)	(2,900)	(3,000)

Subjective Summary: Our Homes

Actual 2010/11 £		Original Estimate 2011/12 £	Approved Estimate 2011/12 £	Projected Outturn 2011/12 £	Original Estimate 2012/13 £	Forecast 2013/14 £	Forecast 2014/15 £
	Details Of Expenditure						
(1,526,033)	Recharges To Other Services	(1,480,900)	(1,480,900)	(1,480,900)	(1,550,800)	(1,584,700)	(1,631,000)
(2,474,276)	Total Income	(2,530,800)	(3,052,600)	(2,999,800)	(3,764,000)	(4,326,100)	(4,869,000)
937,685	Total For Scrutiny Panel	767,200	373,400	375,300	(432,300)	(930,800)	(1,431,900)

Building Control

Actual 2010/11 £	Details Of Expenditure	Original Estimate 2011/12 £	Approved Estimate 2011/12 £	Projected Outturn 2011/12 £	Original Estimate 2012/13 £	Forecast 2013/14 £	Forecast 2014/15 £
257,651	Salaries	236,700	236,700	198,400	198,900	203,700	207,800
20,678	National Insurance	16,500	16,500	15,000	15,200	15,600	16,000
50,242	Superannuation	46,200	46,200	38,700	38,800	39,700	42,600
2,458	Training Expenses	0	900	900	0	0	0
15,825	Other Employee Related Exp	14,900	14,900	14,800	14,600	14,800	15,100
346,854	Total: Employees	314,300	315,200	267,800	267,500	273,800	281,500
434	Repairs & Maintenance	0	0	0	0	0	0
434	Total: Premises	0	0	0	0	0	0
30,264	Car Allowances	26,200	26,200	26,200	26,200	26,200	26,500
8	Public Transport	100	100	800	100	100	100
1,366	Other Transport related Costs	1,100	1,100	1,100	1,100	1,100	1,100
31,637	Total: Transport	27,400	27,400	28,100	27,400	27,400	27,700
4,335	Printing, Stat. & Office Exp	2,100	2,100	2,100	2,100	2,100	2,100
552	Communications & Computing	800	800	500	800	800	800
296	Clothing, Uniform & Laundry	200	200	400	200	200	200
99	Subsistence and Conferences	0	0	0	0	0	0
9,006	Grants & Subscriptions	0	6,000	6,600	6,000	6,000	6,000
4,773	Other Supplies & Services	1,500	1,500	1,500	1,500	1,500	1,500
9,758	Software Licences	7,600	7,600	9,000	4,100	4,400	4,800
633	Books and Publications	500	500	500	500	500	500
938	Misc Insurance	900	900	500	500	500	500
30,388	Total: Supplies and Services	13,600	19,600	21,100	15,700	16,000	16,400
100	Contractor Payments	1,500	1,500	100	1,500	1,500	1,500
100	Total: Third Party Payments	1,500	1,500	100	1,500	1,500	1,500
9,922	Recharges from Other Services	10,700	10,700	10,700	11,400	11,600	11,900
14,680	Office Accommodation	14,600	14,600	14,600	14,200	14,500	14,800
7,573	Strategy And Customer Services	8,300	8,300	8,300	8,900	8,900	9,200
9,047	Information technology	8,000	8,000	8,000	6,600	6,700	6,800
3,542	Human resources	3,400	3,400	3,400	3,300	3,400	3,500
11,679	Financial Services	10,900	10,900	10,900	10,700	11,000	11,400
1,340	Legal	1,800	1,800	1,800	500	600	600
57,783	Total: Support Services	57,700	57,700	57,700	55,600	56,700	58,200
467,197	Total: Expenditure	414,500	421,400	374,800	367,700	375,400	385,300
(296,099)	Fees & Charges	(298,000)	(298,000)	(257,900)	(312,800)	(328,300)	(344,600)
(2,123)	Other Income	(2,000)	(2,000)	(1,500)	(2,200)	(2,300)	(2,400)
(90,929)	Recharges To Other Services	(80,800)	(80,800)	(80,800)	(98,600)	(100,700)	(103,200)
(389,151)	Total: Income	(380,800)	(380,800)	(340,200)	(413,600)	(431,300)	(450,200)

Building Control

Actual 2010/11 £	Details Of Expenditure	Original Estimate 2011/12 £	Approved Estimate 2011/12 £	Projected Outturn 2011/12 £	Original Estimate 2012/13 £	Forecast 2013/14 £	Forecast 2014/15 £
78,045	Total: Building Control	33,700	40,600	34,600	(45,900)	(55,900)	(64,900)
	Direct Full Time Equivalent Staff	8.5	8.5	7.0	7.0	7.0	7.0

Building Control is a mandatory regulatory function of the Building Act 1984. The primary function of Building Control is to enforce compliance of buildings in relation to the current Building Regulations, so as to ensure the health, safety, welfare and convenience of people in and around them. To carry out Empty Home inspections for Council Tax, Fire Risk Assessments and Access Audits for Council owned buildings. To provide advice to other Council Units on fire safety and local geology. Structural surveys of barns subject to conversion applications for the planning unit. Serving on Emergency Planning group to give advice on health and safety of people in and around buildings. Statutory duty to deal with demolitions within the Authority and inspect dangerous structures, also to keep a register of Approved Inspectors, Competent Persons Schemes and provide the facility for the public to view maps of public sewers.

Development Management

Actual 2010/11 £	Details Of Expenditure	Original Estimate 2011/12 £	Approved Estimate 2011/12 £	Projected Outturn 2011/12 £	Original Estimate 2012/13 £	Forecast 2013/14 £	Forecast 2014/15 £
372,151	Salaries	377,500	377,500	360,800	369,700	379,400	388,500
26,643	National Insurance	27,100	27,100	28,900	30,100	31,200	32,100
72,671	Superannuation	71,700	71,700	75,300	72,100	74,000	79,700
441	Overtime	1,000	1,000	1,000	500	500	500
4,189	Training Expenses	0	200	200	0	0	0
8,729	Other Employee Related Exp	5,300	5,300	5,200	5,200	5,200	5,200
484,824	Total: Employees	482,600	482,800	471,400	477,600	490,300	506,000
25,289	Car Allowances	28,800	28,800	28,800	26,000	26,000	26,000
77	Public Transport	700	700	700	700	700	700
1,159	Other Transport related Costs	1,200	1,200	1,200	1,200	1,200	1,200
26,525	Total: Transport	30,700	30,700	30,700	27,900	27,900	27,900
8,747	Printing, Stat. & Office Exp	8,300	8,300	8,300	8,300	8,300	8,300
3,485	Communications & Computing	1,800	1,800	2,500	2,500	2,500	2,500
1,349	Equipment, Furniture, Mats.	0	0	100	0	0	0
90	Subsistence and Conferences	300	300	500	500	500	500
865	Grants & Subscriptions	0	800	800	800	800	800
10	Other Supplies & Services	0	0	0	0	0	0
31,671	Software Licences	20,600	20,600	30,700	30,700	30,700	30,700
646	Books and Publications	700	700	700	700	700	700
1,250	Misc Insurance	1,200	1,200	900	900	900	900
8	Misc Expenses	0	0	100	100	100	100
27,370	Advertising	25,000	25,000	25,000	25,000	25,000	25,000
75,490	Total: Supplies and Services	57,900	58,700	69,600	69,500	69,500	69,500
30,260	Consultancy	35,000	35,000	35,000	35,000	35,000	35,000
0	Other Third Party Payments	0	0	10,800	0	0	0
23,584	Archaeological Consultants	24,000	24,000	24,000	24,000	24,000	24,000
0	Legal Advice Support	0	90,000	90,000	0	0	0
17,636	Ordnance Survey Licence Fee	18,000	18,000	18,000	18,000	18,000	18,000
0	Bio Diversity	0	0	10,000	10,000	10,000	10,000
141	Professional Services	0	0	0	0	0	0
71,622	Total: Third Party Payments	77,000	167,000	187,800	87,000	87,000	87,000
286,284	Recharges from Other Services	270,800	270,800	270,800	290,600	296,700	303,500
24,560	Office Accommodation	24,600	24,600	24,600	21,400	21,900	22,300
42,534	Strategy And Customer Services	50,700	50,700	50,700	52,300	52,700	53,700
19,768	Information technology	17,600	17,600	17,600	14,700	14,900	15,200
4,722	Human resources	4,600	4,600	4,600	6,200	6,300	6,500
6,675	Financial Services	6,400	6,400	6,400	5,900	6,100	6,200
18,307	Legal	4,900	4,900	4,900	24,200	24,800	25,200
402,852	Total: Support Services	379,600	379,600	379,600	415,300	423,400	432,600
4,856	Capital Charges	62,900	62,900	62,900	0	0	0
4,856	Total: Capital Charges	62,900	62,900	62,900	0	0	0
1,066,169	Total: Expenditure	1,090,700	1,181,700	1,202,000	1,077,300	1,098,100	1,123,000
(480,245)	Fees & Charges	(602,500)	(602,500)	(579,000)	(590,500)	(603,000)	(603,000)
(1,463)	Other Income	(2,200)	(2,200)	(1,500)	(600)	(600)	(600)
(79,334)	Recharges To Other Services	(65,700)	(65,700)	(65,700)	(99,900)	(101,700)	(106,800)
(561,041)	Total: Income	(670,400)	(670,400)	(646,200)	(691,000)	(705,300)	(710,400)

Development Management

Actual 2010/11 £	Details Of Expenditure	Original Estimate 2011/12 £	Approved Estimate 2011/12 £	Projected Outturn 2011/12 £	Original Estimate 2012/13 £	Forecast 2013/14 £	Forecast 2014/15 £
505,127	Total: Development Management	420,300	511,300	555,800	386,300	392,800	412,600
	Direct Full Time Equivalent Staff	12.0	12.0	12.0	12.0	12.0	12.0

The aims of the service are to protect the built and natural heritage of the District whilst promoting a healthy, safe environment which recognises the need to take into account the social and economic well-being of the District's residents and businesses. The Council has a statutory duty to handle a wide range of proposals for development and related aspects under planning legislation. This includes the front-line cost of Planning Officers and the associated supplies and services necessary for the service.

Housing & Property Services

Actual 2010/11 £	Details Of Expenditure	Original Estimate 2011/12 £	Approved Estimate 2011/12 £	Projected Outturn 2011/12 £	Original Estimate 2012/13 £	Forecast 2013/14 £	Forecast 2014/15 £
640,353	Salaries	651,100	651,100	644,600	639,300	654,600	672,100
44,998	National Insurance	45,900	45,900	46,700	49,000	50,600	52,300
118,058	Superannuation	121,000	121,000	116,400	124,800	127,700	137,000
611	Overtime	0	0	0	0	0	0
7,147	Training Expenses	0	4,700	4,700	0	0	0
11,969	Other Employee Related Exp	6,700	6,700	8,100	7,400	7,500	7,600
823,136	Total: Employees	824,700	829,400	820,500	820,500	840,400	869,000
46,547	Car Allowances	47,300	47,300	48,800	48,400	48,400	48,400
755	Public Transport	900	900	900	900	900	900
486	Other Transport related Costs	600	600	1,000	900	900	900
47,788	Total: Transport	48,800	48,800	50,700	50,200	50,200	50,200
6,233	Printing, Stat. & Office Exp	12,600	12,600	8,100	8,100	8,100	8,100
2,749	Communications & Computing	1,800	1,800	2,300	2,300	2,300	2,300
1,502	Equipment, Furniture, Mats.	0	0	0	0	0	0
92	Clothing, Uniform & Laundry	500	500	500	500	500	500
1,228	Subsistence and Conferences	2,100	2,100	2,100	2,100	2,100	2,100
6,391	Grants & Subscriptions	0	6,600	7,200	6,600	6,600	6,600
1,054	Software Licences	2,900	2,900	1,600	1,600	1,700	1,800
850	Books and Publications	1,300	1,300	1,300	1,300	1,300	1,300
2,654	Misc Insurance	2,400	2,400	2,400	2,500	2,600	2,700
0	Credit Card Charges	0	0	300	0	0	0
22,753	Total: Supplies and Services	23,600	30,200	25,800	25,000	25,200	25,400
573	Consultancy	0	0	0	0	0	0
0	Other Third Party Payments	0	0	9,300	0	0	0
573	Total: Third Party Payments	0	0	9,300	0	0	0
23,315	Recharges from Other Services	22,400	22,400	22,400	32,400	33,100	33,600
34,203	Office Accommodation	34,000	34,000	34,000	33,600	34,200	34,900
6,454	Strategy And Customer Services	7,300	7,300	7,300	13,900	14,300	14,700
38,591	Information technology	34,400	34,400	34,400	30,000	30,400	30,900
9,051	Human resources	8,800	8,800	8,800	11,800	12,200	12,500
10,237	Financial Services	10,200	10,200	10,200	9,000	9,200	9,500
21,947	Legal	23,800	23,800	23,800	11,600	11,900	12,200
143,797	Total: Support Services	140,900	140,900	140,900	142,300	145,300	148,300
1,038,047	Total: Expenditure	1,038,000	1,049,300	1,047,200	1,038,000	1,061,100	1,092,900
(639)	Grants and Contributions	0	0	(9,300)	0	0	0
(839)	Fees & Charges	(1,100)	(1,100)	(600)	(700)	(700)	(700)
(1,036,568)	Recharges To Other Services	(1,036,900)	(1,036,900)	(1,036,900)	(1,037,300)	(1,060,400)	(1,092,200)
(1,038,047)	Total: Income	(1,038,000)	(1,038,000)	(1,046,800)	(1,038,000)	(1,061,100)	(1,092,900)

Housing & Property Services

Actual 2010/11 £	Details Of Expenditure	Original Estimate 2011/12 £	Approved Estimate 2011/12 £	Projected Outturn 2011/12 £	Original Estimate 2012/13 £	Forecast 2013/14 £	Forecast 2014/15 £
0	Total: Housing & Property Services	0	11,300	400	0	0	0
	Direct Full Time Equivalent Staff	25.5	25.5	25.5	25.5	25.5	25.5

Budget relates to the staff costs for a number of Housing & Property functions. The main functions relate to the management of the stock, administration, information technology and the maintenance of properties as well as other general fund assets including the Civic Offices. The costs are recharged to other budget codes but particularly the HRA.

Housing Strategy

Actual 2010/11 £	Details Of Expenditure	Original Estimate 2011/12 £	Approved Estimate 2011/12 £	Projected Outturn 2011/12 £	Original Estimate 2012/13 £	Forecast 2013/14 £	Forecast 2014/15 £
59,138	Salaries	58,600	58,600	59,200	82,300	83,900	60,900
4,180	National Insurance	4,200	4,200	4,600	6,500	6,600	4,900
11,532	Superannuation	11,400	11,400	11,600	16,000	16,300	12,500
1,805	Training Expenses	0	200	200	0	0	0
1,138	Other Employee Related Exp	700	700	600	700	700	600
77,792	Total: Employees	74,900	75,100	76,200	105,500	107,500	78,900
30	Other Premises Related Expend	300	300	300	300	300	300
30	Total: Premises	300	300	300	300	300	300
3,690	Car Allowances	3,900	3,900	3,900	8,200	8,200	3,900
433	Public Transport	500	500	500	700	700	500
151	Other Transport related Costs	200	200	200	400	400	200
4,274	Total: Transport	4,600	4,600	4,600	9,300	9,300	4,600
2,292	Printing, Stat. & Office Exp	1,100	1,100	1,100	2,000	2,000	1,100
70	Communications & Computing	100	100	300	100	100	100
121	Equipment, Furniture, Mats.	0	0	0	0	0	0
473	Subsistence and Conferences	100	100	100	600	600	100
0	Grants & Subscriptions	0	0	0	300	300	0
208	Misc Insurance	200	200	200	300	300	200
3,165	Total: Supplies and Services	1,500	1,500	1,700	3,300	3,300	1,500
0	Consultancy	1,600	1,600	1,600	1,600	1,600	1,600
0	Other Third Party Payments	8,000	8,000	8,000	8,300	7,700	5,000
0	Total: Third Party Payments	9,600	9,600	9,600	9,900	9,300	6,600
23,560	Recharges from Other Services	22,900	22,900	22,900	27,300	27,900	28,500
1,325	Office Accommodation	1,400	1,400	1,400	4,000	4,100	4,200
3,105	Strategy And Customer Services	3,800	3,800	3,800	11,700	12,000	12,500
3,404	Information technology	3,000	3,000	3,000	2,700	2,700	2,800
787	Human resources	800	800	800	1,400	1,500	1,500
7,070	Financial Services	6,800	6,800	6,800	1,500	1,500	1,600
3,200	Housing Property Services	0	0	0	3,300	3,300	3,400
42,450	Total: Support Services	38,700	38,700	38,700	51,900	53,000	54,500
127,712	Total: Expenditure	129,600	129,800	131,100	180,200	182,700	146,400
0	Grants and Contributions	0	0	0	(20,000)	(20,000)	0
(21)	Fees & Charges	0	0	0	0	0	0
(3,838)	Rental Income	(3,800)	(3,800)	(4,000)	(4,100)	(4,200)	(4,400)
(6,803)	Recharges To Other Services	(12,600)	(12,600)	(12,600)	(28,100)	(28,700)	(29,300)
(10,661)	Total: Income	(16,400)	(16,400)	(16,600)	(52,200)	(52,900)	(33,700)

Housing Strategy

Actual 2010/11 £	Details Of Expenditure	Original Estimate 2011/12 £	Approved Estimate 2011/12 £	Projected Outturn 2011/12 £	Original Estimate 2012/13 £	Forecast 2013/14 £	Forecast 2014/15 £
117,050	Total: Housing Strategy	113,200	113,400	114,500	128,000	129,800	112,700
	Direct Full Time Equivalent Staff	2.0	2.0	2.0	3.0	3.0	2.0

There are a number of policies covered under Housing Enabling including use of the Councils planning policies, making available Council land for accommodation and developing local needs surveys. The enabling role is fundamentally linked with the Council's priority to increase the number of affordable homes. In 2012/13 the joint North Kesteven/City Of Lincoln empty homes project is now included within this budget.

Land Charges

Actual 2010/11 £	Details Of Expenditure	Original Estimate 2011/12 £	Approved Estimate 2011/12 £	Projected Outturn 2011/12 £	Original Estimate 2012/13 £	Forecast 2013/14 £	Forecast 2014/15 £
40,645	Salaries	40,500	55,300	61,700	40,200	41,000	41,900
2,372	National Insurance	2,500	4,900	5,600	2,600	2,700	2,800
7,926	Superannuation	7,900	7,900	10,300	7,800	8,000	8,600
123	Training Expenses	0	800	800	0	0	0
612	Other Employee Related Exp	200	200	200	200	200	200
51,678	Total: Employees	51,100	69,100	78,600	50,800	51,900	53,500
51	Car Allowances	100	100	100	100	100	100
1	Other Transport related Costs	0	0	0	0	0	0
52	Total: Transport	100	100	100	100	100	100
2,555	Printing, Stat. & Office Exp	2,700	2,700	2,700	2,700	2,700	2,700
336	Communications & Computing	0	0	0	0	0	0
63	Subsistence and Conferences	0	0	200	0	0	0
299	Other Supplies & Services	200	200	200	200	200	200
9,583	Software Licences	4,600	4,600	0	4,600	4,600	4,600
4,542	Misc Insurance	4,100	4,100	2,500	4,300	4,500	4,700
210	Advertising	0	0	0	0	0	0
17,589	Total: Supplies and Services	11,600	11,600	5,600	11,800	12,000	12,200
0	Consultancy	400	400	400	400	400	400
29,042	LCC Search Fees	35,100	35,100	35,100	35,100	35,100	35,100
29,042	Total: Third Party Payments	35,500	35,500	35,500	35,500	35,500	35,500
138,000	Recharges from Other Services	101,200	101,200	101,200	111,700	113,700	116,000
4,971	Office Accommodation	5,000	5,000	5,000	6,600	6,800	6,900
1,309	Strategy And Customer Services	1,400	1,400	1,400	2,000	2,100	2,200
7,473	Information technology	6,600	6,600	6,600	7,700	7,800	8,000
787	Human resources	800	800	800	900	1,000	1,000
3,346	Financial Services	3,000	3,000	3,000	4,200	4,400	4,500
1,064	Legal	1,200	1,200	1,200	1,200	1,200	1,200
156,950	Total: Support Services	119,200	119,200	119,200	134,300	137,000	139,800
255,311	Total: Expenditure	217,500	235,500	239,000	232,500	236,500	241,100
(34,356)	Grants and Contributions	0	0	0	0	0	0
(128,580)	Fees & Charges	(140,300)	(140,300)	(141,000)	(140,300)	(140,300)	(140,300)
0	Other Income	0	0	(2,200)	0	0	0
(86,843)	Recharges To Other Services	(74,000)	(74,000)	(74,000)	(85,500)	(87,500)	(88,500)
(249,779)	Total: Income	(214,300)	(214,300)	(217,200)	(225,800)	(227,800)	(228,800)

Land Charges

Actual 2010/11 £	Details Of Expenditure	Original Estimate 2011/12 £	Approved Estimate 2011/12 £	Projected Outturn 2011/12 £	Original Estimate 2012/13 £	Forecast 2013/14 £	Forecast 2014/15 £
5,532	Total: Land Charges	3,200	21,200	21,800	6,700	8,700	12,300
	Direct Full Time Equivalent Staff	2.0	2.0	2.0	2.0	2.0	2.0

Land Charges is a statutory function and its primary aim is to maintain the Local Land Charges Register as a land and property database of information. In addition, official Local Authority searches are carried out in response to HIPs/property agents/businesses and private individuals. Access is also provided to the Land Charge Register for personal searches who have a statutory right of access to the register on payments of a prescribed and statutory fixed fee. Personal Search Companies also sometimes ask for a further statutory document known as an LLC1 in order to front end their personal search information. In 06/07, the HIPS (Home Improvement Packs) were launched on an incremental basis for different types of property, although they have been suspended from 21/05/2010. The budget also covers the costs of providing an unrefined data pack for personal search companies, on a cost recovery basis.

Planning Administration

Actual 2010/11 £	Details Of Expenditure	Original Estimate 2011/12 £	Approved Estimate 2011/12 £	Projected Outturn 2011/12 £	Original Estimate 2012/13 £	Forecast 2013/14 £	Forecast 2014/15 £
118,502	Salaries	118,200	118,200	116,800	116,900	119,400	121,700
5,218	National Insurance	5,300	5,300	4,600	5,500	5,700	5,900
22,157	Superannuation	23,000	23,000	21,500	21,500	21,900	23,500
1,362	Overtime	0	0	0	0	0	0
1,308	Training Expenses	0	600	600	0	0	0
2,472	Other Employee Related Exp	1,200	1,200	1,100	1,100	1,100	1,100
151,020	Total: Employees	147,700	148,300	144,600	145,000	148,100	152,200
490	Car Allowances	500	500	500	500	500	500
0	Public Transport	100	100	100	100	100	100
9	Other Transport related Costs	0	0	0	0	0	0
499	Total: Transport	600	600	600	600	600	600
1,876	Printing, Stat. & Office Exp	1,300	1,300	1,300	1,300	1,300	1,300
600	Equipment, Furniture, Mats.	0	0	0	0	0	0
746	Misc Insurance	700	700	600	600	600	600
3,222	Total: Supplies and Services	2,000	2,000	1,900	1,900	1,900	1,900
5,509	Recharges from Other Services	5,400	5,400	5,400	6,600	6,700	6,900
9,279	Office Accommodation	9,200	9,200	9,200	9,100	9,300	9,500
15,496	Information technology	13,800	13,800	13,800	16,100	16,300	16,600
3,542	Human resources	3,400	3,400	3,400	4,700	4,900	5,000
2,525	Financial Services	2,500	2,500	2,500	1,700	1,800	1,900
34,464	Legal	26,300	26,300	26,300	15,700	16,100	16,400
70,815	Total: Support Services	60,600	60,600	60,600	53,900	55,100	56,300
225,556	Total: Expenditure	210,900	211,500	207,700	201,400	205,700	211,000
(225,556)	Recharges To Other Services	(210,900)	(210,900)	(210,900)	(201,400)	(205,700)	(211,000)
(225,556)	Total: Income	(210,900)	(210,900)	(210,900)	(201,400)	(205,700)	(211,000)
0	Total: Planning Administration	0	600	(3,200)	0	0	0
	Direct Full Time Equivalent Staff	7.0	7.0	7.0	7.0	7.0	7.0

This budget covers the costs of the administration and support posts within Planning Services.

Planning Policy

Actual 2010/11 £	Details Of Expenditure	Original Estimate 2011/12 £	Approved Estimate 2011/12 £	Projected Outturn 2011/12 £	Original Estimate 2012/13 £	Forecast 2013/14 £	Forecast 2014/15 £
11,012	Salaries	0	0	0	0	0	0
728	National Insurance	0	0	0	0	0	0
2,147	Superannuation	0	0	0	0	0	0
469	Training Expenses	0	0	0	0	0	0
2,897	Other Employee Related Exp	0	0	0	0	0	0
17,254	Total: Employees	0	0	0	0	0	0
114	Car Allowances	0	0	0	0	0	0
33	Other Transport related Costs	0	0	0	0	0	0
147	Total: Transport	0	0	0	0	0	0
279	Printing, Stat. & Office Exp	0	0	0	0	0	0
24	Communications & Computing	0	0	0	0	0	0
6,208	Other Supplies & Services	0	0	0	0	0	0
1,108	Software Licences	0	0	0	0	0	0
278	Books and Publications	0	0	0	0	0	0
1,293	Advertising	0	0	0	0	0	0
9,190	Total: Supplies and Services	0	0	0	0	0	0
26,383	Other Third Party Payments	0	0	300	0	0	0
119,150	Other Contributions	139,500	139,500	115,700	171,400	171,400	171,400
2,248	E Land Review	0	0	0	0	0	0
147,781	Total: Third Party Payments	139,500	139,500	116,000	171,400	171,400	171,400
24,289	Recharges from Other Services	25,900	25,900	25,900	37,400	38,100	38,900
6,588	Office Accommodation	6,600	6,600	6,600	4,800	4,900	5,000
4,446	Strategy And Customer Services	4,000	4,000	4,000	1,600	1,700	1,800
11,247	Information technology	10,000	10,000	10,000	0	0	0
4,722	Human resources	4,600	4,600	4,600	6,200	6,300	6,500
4,866	Financial Services	4,800	4,800	4,800	11,700	11,900	12,300
1,441	Legal	1,400	1,400	1,400	1,500	1,500	1,500
57,598	Total: Support Services	57,300	57,300	57,300	63,200	64,400	66,000
231,970	Total: Expenditure	196,800	196,800	173,300	234,600	235,800	237,400
0	Grants and Contributions	0	(521,800)	(521,900)	(1,142,000)	(1,642,000)	(2,142,000)
(40)	Other Income	0	0	0	0	0	0
(40)	Total: Income	0	(521,800)	(521,900)	(1,142,000)	(1,642,000)	(2,142,000)
231,930	Total: Planning Policy	196,800	(325,000)	(348,600)	(907,400)	(1,406,200)	(1,904,600)

After the creation of the Central Lincolnshire Joint Strategic Planning Committee, the Forward Planning Unit has largely been transferred to a Joint Planning Unit. The Council's contribution towards the JPU is included here, together with the support costs for the new unit.

Fund: General Fund

Our Council

Actual 2010/11 £	Details Of Expenditure	Original Estimate 2011/12 £	Approved Estimate 2011/12 £	Projected Outturn 2011/12 £	Original Estimate 2012/13 £	Forecast 2013/14 £	Forecast 2014/15 £
0.00	Administrative Offices	0	3,400	300	0	0	0
0.00	Business Admin and Support	0	(43,900)	(32,200)	0	0	0
0.00	Chief Executive	0	500	2,300	0	0	0
590,822.86	Civic Expenses	552,000	557,200	557,400	496,800	502,800	512,500
0.00	Communications Design And Prin	(3,000)	50,800	47,600	0	0	0
0.00	Contribution To Waste Manageme	0	0	0	0	0	0
35,657.10	Contributions To Other Bodies	20,900	21,600	22,200	22,100	22,500	22,900
0.00	Corporate Directors	0	41,000	38,200	0	0	0
0.00	Corporate Information Mngt	0	26,000	29,900	0	0	0
1,318,912.48	Corporate Management	1,151,400	1,160,200	1,160,200	953,100	976,800	1,012,000
509,923.40	Council Tax	468,500	522,700	539,900	331,500	329,300	334,100
29,325.15	Customer Engagement	26,700	62,500	6,000	87,300	89,100	91,600
117,240.69	Democratic Support	109,300	95,400	106,100	228,700	233,000	238,700
0.00	Depots	0	(2,700)	(2,700)	0	0	0
67,300.90	Design Factory	0	0	13,900	31,300	31,700	32,100
144,704.30	Election Expenses	136,200	261,200	216,300	199,100	202,600	206,000
33,660.83	Emergency Planning	32,800	61,300	61,300	85,800	87,500	89,100
0.00	Financial Services	0	35,100	39,600	0	0	0
0.00	General Labour	0	0	0	0	0	0
0.00	Human Resources	89,600	86,400	86,200	89,700	89,700	89,700
0.00	Information & Communications T	0	80,900	76,500	0	0	0
0.00	Legal Services	0	0	(111,600)	0	0	0
129,981.23	Lincs Shared Service Programme	84,300	79,300	79,300	65,100	66,600	67,900
264,529.73	Miscellaneous Expenses	136,400	156,000	152,800	216,900	218,500	219,400
(4,983,417.42)	Non Distributable Costs	40,300	40,300	40,300	36,100	36,200	36,900
120,259.27	Partnership NK	102,800	102,800	91,900	94,900	96,600	98,600
0.00	Post Room	0	(1,900)	(2,000)	0	0	0
84,419.44	Register Of Electors	104,000	104,100	119,800	84,100	85,800	86,700
0.00	Strategy And Transformation	0	200	8,900	0	0	0
(1,536,680.04)	Our Council	3,052,200	3,500,400	3,348,400	3,022,500	3,068,700	3,138,200

Subjective Summary: Our Council

		Original Estimate 2011/12 £	Approved Estimate 2011/12 £	Projected Outturn 2011/12 £	Original Estimate 2012/13 £	Forecast 2013/14 £	Forecast 2014/15 £
Actual 2010/11 £							
	Details Of Expenditure						
2,869,732	Salaries	2,871,000	2,894,600	2,403,800	2,298,000	2,348,100	2,398,100
753,553	National Insurance	206,700	209,900	186,600	184,400	189,800	195,500
519,006	Superannuation	532,600	540,200	443,500	439,700	449,300	487,600
47,127	Overtime	22,900	27,400	30,900	18,800	18,000	18,800
22,649	Agency Staff	0	0	6,500	0	0	0
41,001	Training Expenses	97,000	80,100	77,400	97,000	97,000	97,000
(5,378,597)	Other Employee Related Exp	108,000	270,700	508,300	104,100	105,100	106,500
(1,125,529)	Total Employees	3,838,200	4,022,900	3,657,000	3,142,000	3,207,300	3,303,500
145,284	Repairs & Maintenance	114,900	112,200	112,200	120,200	120,200	120,200
133,562	Rates	135,900	135,900	136,200	138,900	141,700	144,500
7,419	Rents	7,200	7,200	11,000	7,700	8,000	8,300
356	Grounds Maintenance Costs	400	400	400	400	400	400
9,448	Cleaning & Domestic Supplies	9,500	9,500	9,500	9,500	9,500	9,500
0	Planned Maintenance	1,700	0	0	1,700	1,700	1,700
63,382	Utilities	62,800	62,800	69,900	76,800	80,700	84,800
18,845	Other Premises Related Expend	17,300	19,000	27,500	32,200	32,900	33,800
378,296	Total Premises	349,700	347,000	366,700	387,400	395,100	403,200
82,208	Car Allowances	87,300	88,800	84,100	79,100	79,100	79,100
1,823	Contract Hire	7,600	7,600	7,600	7,600	7,600	7,600
8,618	Public Transport	11,900	11,900	11,100	11,100	11,100	11,100
6,731	Fuel Costs	6,800	6,800	6,800	7,100	7,500	7,900
18	Tyres	600	600	600	600	600	600
3,795	Vehicle Repairs	5,500	5,500	5,500	5,000	5,100	5,100
2,728	Other Transport related Costs	3,400	3,400	3,700	2,700	2,700	2,700
2,938	Insurance	3,000	3,000	3,000	3,700	3,900	4,100
108,859	Total Transport	126,100	127,600	122,400	116,900	117,600	118,200
199,904	Printing, Stat. & Office Exp	162,500	161,200	182,800	206,300	206,300	206,300
171,315	Communications & Computing	157,000	194,100	193,500	247,000	252,000	255,100
258,429	Members Allowances	261,500	261,500	261,500	261,500	264,000	270,500
29,193	Equipment, Furniture, Mats.	32,000	34,800	37,100	32,300	32,300	32,300
1,368	Clothing, Uniform & Laundry	1,300	1,300	1,700	5,700	1,300	1,300
21,613	Subsistence and Conferences	20,100	20,300	22,100	20,900	19,900	19,900
58,177	Grants & Subscriptions	46,100	18,600	30,600	29,800	30,200	30,500
(39,238)	Other Supplies & Services	9,200	9,200	9,200	5,200	5,200	5,200
74,554	Software Purchases	18,000	76,100	76,600	18,000	18,000	18,000
201,779	Software Licences	201,600	217,800	218,400	188,200	193,000	197,700
42,808	Discretionary Rate Relief	45,600	45,600	45,600	46,500	47,400	48,300
7,200	Efficiency Initiatives	0	0	0	0	0	0
7,700	Community Policing	0	0	600	0	0	0
13,892	NKDC Corporate Website	12,900	12,900	16,800	16,900	16,900	16,900
3,992	LincUp Service Hosting	4,000	4,000	4,000	0	0	0
5,689	Books and Publications	4,000	5,200	6,100	3,300	3,300	3,600
24,213	Misc Insurance	17,200	17,200	16,500	19,200	20,000	20,600
(1,470)	Misc Expenses	5,300	130,300	7,100	5,300	5,300	5,300
310	Analysts Fees	600	600	600	600	600	600
9,291	Advertising	3,300	3,800	3,800	2,600	2,600	2,600
15,440	Chauffeur Car	12,800	12,800	8,800	10,000	10,000	10,000
1,287	Other Civic Expenses	1,500	1,500	1,500	1,500	1,500	1,500
2,825	Hospitality Fund	2,200	2,200	2,200	2,200	2,200	2,200
22,427	Bank Charges	24,100	24,100	24,100	24,100	24,100	24,100
18,272	Giro Charges	19,100	19,100	19,100	20,100	21,100	22,200
23,493	Credit Card Charges	24,500	24,500	24,500	25,700	27,000	28,400
28,560	Rental of Machines	27,100	27,100	25,500	27,100	27,100	27,100
7,428	Disaster Recovery	7,400	7,400	7,400	7,400	7,400	7,400
9,357	GIS	15,000	15,000	15,000	15,000	15,000	15,000

Subjective Summary: Our Council

Actual 2010/11 £		Original Estimate 2011/12 £	Approved Estimate 2011/12 £	Projected Outturn 2011/12 £	Original Estimate 2012/13 £	Forecast 2013/14 £	Forecast 2014/15 £
Details Of Expenditure							
1,219,809	Total	1,135,900	1,348,200	1,262,700	1,242,400	1,253,700	1,272,600
	Supplies and Services						
3,417	Contractor Payments	2,200	2,200	2,200	2,200	2,200	2,200
131,492	Audit Commission	114,500	114,500	114,500	127,000	129,500	132,100
64,433	Consultancy	24,600	51,000	51,700	23,200	23,200	23,200
30,451	Other Third Party Payments	24,800	39,100	412,200	403,900	387,000	383,600
38,503	Internal Audit Contract	37,000	37,000	48,000	50,400	52,900	55,600
6,659	Securicor	5,600	5,600	5,600	11,600	11,900	12,200
2,660	Shredding Contract	2,800	2,800	2,800	2,800	2,800	2,800
3,728	LCC Search Fees	3,000	3,000	3,000	3,000	3,000	3,000
629	Bailiff Fees	1,600	1,600	1,600	0	0	0
4,453	Warrant Arrest Fees	3,700	3,700	3,700	2,000	2,000	2,000
1,668	Court Costs	3,500	3,500	3,500	1,500	1,500	1,500
291,872	Legal Advice Support	289,500	289,500	200,400	220,000	224,400	228,900
14,121	Civil Contingencies Act	14,200	14,200	14,200	14,200	14,200	14,200
1,055	Risk Management	3,200	3,200	3,200	3,200	3,200	3,200
0	Home Improvement	0	4,200	4,200	5,000	5,000	5,000
19,522	LCC Procurement	20,000	20,000	15,600	15,600	15,600	15,600
11,145	Contribution TO LSP	10,900	10,900	10,900	9,700	9,500	9,700
129,298	Other Contributions	38,200	45,700	54,400	27,400	27,600	27,900
14,735	Bassingham Witham LAPS	9,900	9,900	7,000	10,000	10,000	10,000
9,466	Billinghay LAPS	9,500	9,500	6,900	6,600	6,600	6,600
199	Branston LAPS	200	200	0	0	0	0
7,706	Heckington LAPS	8,800	8,800	7,800	7,200	7,200	7,200
7,644	Navenby LAPS	8,000	8,000	6,800	6,800	6,800	6,800
2,165	North Scarle LAPS	3,100	3,100	300	0	0	0
5,447	Osbourneby LAPS	6,400	6,400	6,400	5,600	5,600	5,700
10,324	Skellingthorpe LAPS	11,000	11,000	9,500	9,000	9,000	9,000
9,329	Waddington LAPS	10,500	10,500	8,900	8,600	8,600	8,600
9,398	Washingborough LAPS	12,100	12,100	12,100	8,400	8,400	8,400
1,205	Swinderby LAPS	1,800	1,800	700	0	0	0
0	LAPS Savings	(15,000)	(15,000)	(100)	0	0	0
832,726	Total	665,600	718,000	1,018,000	984,900	977,700	985,000
	Third Party Payments						
1,174,653	Recharges from Other Services	1,164,600	1,164,600	1,164,600	1,090,100	1,114,700	1,129,500
323,260	Office Accommodation	322,500	322,500	322,500	320,700	328,200	333,600
856,471	Strategy And Customer Services	854,800	854,800	854,800	686,300	701,200	725,800
315,768	Information technology	272,800	272,800	272,800	212,800	216,000	220,200
60,011	Human resources	55,000	55,000	55,000	54,300	56,200	57,200
461,184	Financial Services	416,700	416,700	416,700	351,900	360,500	371,900
42,298	Housing Property Services	40,900	40,900	40,900	34,300	35,100	36,100
66,920	Legal	85,200	85,200	85,200	40,500	41,500	42,200
440,468	Capital Charges	116,000	116,000	116,000	74,700	74,700	74,700
5,155,194	Total	9,444,000	9,892,200	9,755,300	8,739,200	8,879,500	9,073,700
	Expenditure						
(197,269)	Grants and Contributions	(140,000)	(140,000)	(143,800)	(120,000)	(110,000)	(100,000)
(292,288)	Fees & Charges	(290,200)	(290,200)	(299,200)	(266,300)	(267,200)	(268,400)
741	Interest	0	0	0	0	0	0
(10,735)	Other Income	(5,500)	(5,500)	(6,700)	(9,000)	(9,000)	(9,000)
(6,192,324)	Recharges To Other Services	(5,956,100)	(5,956,100)	(5,957,200)	(5,321,400)	(5,424,600)	(5,558,100)
(6,691,874)	Total	(6,391,800)	(6,391,800)	(6,406,900)	(5,716,700)	(5,810,800)	(5,935,500)
	Income						
(1,536,680)	Total For Scrutiny Panel	3,052,200	3,500,400	3,348,400	3,022,500	3,068,700	3,138,200

Administrative Offices

Actual 2010/11 £	Details Of Expenditure	Original Estimate 2011/12 £	Approved Estimate 2011/12 £	Projected Outturn 2011/12 £	Original Estimate 2012/13 £	Forecast 2013/14 £	Forecast 2014/15 £
84,888	Salaries	93,300	93,300	88,600	86,800	88,500	90,300
5,358	National Insurance	5,700	5,700	5,700	5,800	6,100	6,300
9,141	Superannuation	10,900	10,900	8,300	8,300	8,500	9,100
9,577	Overtime	13,700	13,700	13,700	10,700	10,700	10,700
124	Training Expenses	0	600	600	0	0	0
10,811	Other Employee Related Exp	10,100	10,100	10,100	10,000	10,200	10,400
119,899	Total: Employees	133,700	134,300	127,000	121,600	124,000	126,800
130,180	Repairs & Maintenance	103,100	103,100	103,100	108,400	108,400	108,400
120,404	Rates	122,800	122,800	122,200	124,600	127,100	129,500
247	Grounds Maintenance Costs	300	300	300	300	300	300
8,875	Cleaning & Domestic Supplies	9,000	9,000	9,000	9,000	9,000	9,000
55,808	Utilities	56,300	56,300	63,300	69,700	73,200	76,800
8,047	Other Premises Related Expend	7,400	7,400	6,400	5,300	5,300	5,300
323,561	Total: Premises	298,900	298,900	304,300	317,300	323,300	329,300
1,642	Car Allowances	1,500	1,500	1,500	1,700	1,700	1,700
8	Public Transport	0	0	0	0	0	0
1,651	Total: Transport	1,500	1,500	1,500	1,700	1,700	1,700
285	Printing, Stat. & Office Exp	100	100	100	100	100	100
49,050	Communications & Computing	38,600	38,600	38,600	38,600	38,600	38,600
7,702	Equipment, Furniture, Mats.	14,200	17,000	17,000	14,200	14,200	14,200
436	Clothing, Uniform & Laundry	700	700	700	700	700	700
50	Subsistence and Conferences	0	0	0	0	0	0
3,788	Misc Insurance	3,500	3,500	3,000	3,000	3,000	3,000
180	Misc Expenses	0	0	200	0	0	0
61,491	Total: Supplies and Services	57,100	59,900	59,600	56,600	56,600	56,600
15,660	Recharges from Other Services	11,400	11,400	11,400	0	0	0
286	Office Accommodation	200	200	200	200	200	200
3,356	Information technology	3,000	3,000	3,000	3,200	3,300	3,400
4,329	Human resources	4,200	4,200	4,200	4,700	4,900	5,000
4,099	Financial Services	4,000	4,000	4,000	4,300	4,400	4,600
27,757	Housing Property Services	27,200	27,200	27,200	26,800	27,400	28,300
136	Legal	0	0	0	100	100	100
55,623	Total: Support Services	50,000	50,000	50,000	39,300	40,300	41,600
22,792	Capital Charges	42,300	42,300	42,300	34,900	34,900	34,900
22,792	Total: Capital Charges	42,300	42,300	42,300	34,900	34,900	34,900
585,017	Total: Expenditure	583,500	586,900	584,700	571,400	580,800	590,900
(7,366)	Fees & Charges	(6,500)	(6,500)	(7,400)	(7,400)	(7,400)	(7,400)
(577,651)	Recharges To Other Services	(577,000)	(577,000)	(577,000)	(564,000)	(573,400)	(583,500)
(585,017)	Total: Income	(583,500)	(583,500)	(584,400)	(571,400)	(580,800)	(590,900)

Administrative Offices

Actual 2010/11 £	Details Of Expenditure	Original Estimate 2011/12 £	Approved Estimate 2011/12 £	Projected Outturn 2011/12 £	Original Estimate 2012/13 £	Forecast 2013/14 £	Forecast 2014/15 £
0	Total: Administrative Offices	0	3,400	300	0	0	0
	Direct Full Time Equivalent Staff	6.4	6.4	6.0	6.0	6.0	6.0

This budget relates to the main administrative centre for the Council based at Kesteven Street, Sleaford. It covers all the costs of running the building, including repairs, energy use and cleaning.

Business Admin and Support

Actual 2010/11 £	Details Of Expenditure	Original Estimate 2011/12 £	Approved Estimate 2011/12 £	Projected Outturn 2011/12 £	Original Estimate 2012/13 £	Forecast 2013/14 £	Forecast 2014/15 £
182,842	Salaries	173,600	168,800	173,100	153,200	157,100	160,400
13,962	National Insurance	12,300	12,200	12,300	12,000	12,400	12,900
29,131	Superannuation	31,500	30,900	26,500	26,400	27,200	29,200
2,634	Overtime	0	0	0	0	0	0
1,856	Training Expenses	0	200	200	0	0	0
44,125	Other Employee Related Exp	1,200	1,200	1,600	1,200	1,300	1,300
274,550	Total: Employees	218,600	213,300	213,700	192,800	198,000	203,800
1,825	Car Allowances	2,000	2,000	1,700	2,000	2,000	2,000
505	Public Transport	400	400	800	400	400	400
120	Other Transport related Costs	0	0	0	0	0	0
2,451	Total: Transport	2,400	2,400	2,500	2,400	2,400	2,400
17,044	Printing, Stat. & Office Exp	8,100	8,100	8,100	10,100	10,100	10,100
387	Communications & Computing	700	700	700	700	700	700
63	Equipment, Furniture, Mats.	0	0	0	0	0	0
4	Subsistence and Conferences	100	100	100	100	100	100
390	Grants & Subscriptions	27,700	(10,900)	0	0	0	0
14	Books and Publications	0	0	300	0	0	0
703	Misc Insurance	600	600	600	600	700	700
18,606	Total: Supplies and Services	37,200	(1,400)	9,800	11,500	11,600	11,600
16,428	Recharges from Other Services	18,100	18,100	18,100	2,000	2,000	1,900
12,688	Office Accommodation	11,800	11,800	11,800	21,900	22,500	22,800
1,224	Strategy And Customer Services	1,200	1,200	1,200	1,700	1,700	1,800
33,968	Information technology	22,700	22,700	22,700	8,100	8,300	8,400
3,148	Human resources	3,100	3,100	3,100	3,900	4,000	4,100
4,971	Financial Services	3,500	3,500	3,500	2,900	3,000	3,100
265	Legal	600	600	600	100	100	100
72,691	Total: Support Services	61,000	61,000	61,000	40,600	41,600	42,200
368,298	Total: Expenditure	319,200	275,300	287,000	247,300	253,600	260,000
(3,861)	Fees & Charges	0	0	0	0	0	0
(364,437)	Recharges To Other Services	(319,200)	(319,200)	(319,200)	(247,300)	(253,600)	(260,000)
(368,298)	Total: Income	(319,200)	(319,200)	(319,200)	(247,300)	(253,600)	(260,000)
0	Total: Business Admin and Support	0	(43,900)	(32,200)	0	0	0
	Direct Full Time Equivalent Staff	7.7	7.7	7.7	6.0	6.0	6.0

To provide Business and Administrative support to aid the councils delivery of its key objectives through the responsible administration and management of the councils resources. The unit provides key corporate administrative functions from the Council's insurances to the Right To Buy housing scheme and the administration of high hedge legislation disputes. It also provides the secretarial support for many of the Council's officer meetings and provides a corporate administration resource for all sections of the Council to utilise.

Chief Executive

Actual 2010/11 £	Details Of Expenditure	Original Estimate 2011/12 £	Approved Estimate 2011/12 £	Projected Outturn 2011/12 £	Original Estimate 2012/13 £	Forecast 2013/14 £	Forecast 2014/15 £
119,450	Salaries	118,900	118,900	119,600	118,900	121,300	123,700
11,110	National Insurance	12,200	12,200	12,800	12,900	13,200	13,400
23,293	Superannuation	23,200	23,200	23,400	23,200	23,600	25,300
891	Training Expenses	0	100	100	0	0	0
1,505	Other Employee Related Exp	500	500	500	500	500	500
156,249	Total: Employees	154,800	154,900	156,400	155,500	158,600	162,900
77	Other Premises Related Expend	0	0	0	0	0	0
77	Total: Premises	0	0	0	0	0	0
3,509	Car Allowances	3,100	3,100	3,100	3,100	3,100	3,100
779	Public Transport	1,000	1,000	1,000	1,000	1,000	1,000
36	Other Transport related Costs	100	100	200	100	100	100
4,324	Total: Transport	4,200	4,200	4,300	4,200	4,200	4,200
723	Printing, Stat. & Office Exp	600	600	800	600	600	600
521	Communications & Computing	400	400	400	400	400	400
129	Equipment, Furniture, Mats.	0	0	0	0	0	0
3,557	Subsistence and Conferences	3,400	3,400	3,400	3,400	3,400	3,400
397	Grants & Subscriptions	0	400	400	400	400	400
505	Books and Publications	600	600	600	600	600	600
208	Misc Insurance	200	200	200	200	200	200
18	Misc Expenses	0	0	0	0	0	0
6,058	Total: Supplies and Services	5,200	5,600	5,800	5,600	5,600	5,600
870	Consultancy	1,000	1,000	1,000	1,000	1,000	1,000
870	Total: Third Party Payments	1,000	1,000	1,000	1,000	1,000	1,000
24,607	Recharges from Other Services	25,100	25,100	25,100	400	400	400
6,506	Office Accommodation	6,600	6,600	6,600	7,200	7,400	7,500
409	Strategy And Customer Services	400	400	400	800	900	900
6,894	Information technology	6,100	6,100	6,100	5,600	5,700	5,700
787	Human resources	800	800	800	1,000	1,000	1,000
1,079	Financial Services	1,200	1,200	1,200	900	900	1,100
1,820	Legal	1,900	1,900	1,900	1,200	1,200	1,300
42,102	Total: Support Services	42,100	42,100	42,100	17,100	17,500	17,900
209,680	Total: Expenditure	207,300	207,800	209,600	183,400	186,900	191,600
(209,680)	Recharges To Other Services	(207,300)	(207,300)	(207,300)	(183,400)	(186,900)	(191,600)
(209,680)	Total: Income	(207,300)	(207,300)	(207,300)	(183,400)	(186,900)	(191,600)

Chief Executive

Actual 2010/11 £	Details Of Expenditure	Original Estimate 2011/12 £	Approved Estimate 2011/12 £	Projected Outturn 2011/12 £	Original Estimate 2012/13 £	Forecast 2013/14 £	Forecast 2014/15 £
0	Total: Chief Executive	0	500	2,300	0	0	0
	Direct Full Time Equivalent Staff	2.0	2.0	2.0	2.0	2.0	2.0

The Chief Executive is responsible for co-ordinating the work of the Council and implementing the policies approved by Council members. The costs include the Chief Executive and PA to the Chief Executive.

Civic Expenses

Actual 2010/11 £	Details Of Expenditure	Original Estimate 2011/12 £	Approved Estimate 2011/12 £	Projected Outturn 2011/12 £	Original Estimate 2012/13 £	Forecast 2013/14 £	Forecast 2014/15 £
5,930	National Insurance	5,900	5,900	5,900	5,900	6,000	6,100
14,483	Superannuation	14,100	14,100	14,100	14,100	14,400	14,700
(7,260)	Training Expenses	5,400	9,100	9,100	5,400	5,400	5,400
645	Other Employee Related Exp	0	0	0	0	0	0
13,797	Total: Employees	25,400	29,100	29,100	25,400	25,800	26,200
0	Other Premises Related Expend	500	500	500	500	500	500
0	Total: Premises	500	500	500	500	500	500
32,863	Car Allowances	33,100	33,100	33,100	33,100	33,100	33,100
3,762	Public Transport	4,000	4,000	3,000	4,000	4,000	4,000
22	Other Transport related Costs	100	100	100	100	100	100
36,647	Total: Transport	37,200	37,200	36,200	37,200	37,200	37,200
32,741	Printing, Stat. & Office Exp	24,000	24,000	28,600	24,000	24,000	24,000
8,671	Communications & Computing	8,400	8,400	8,400	8,400	8,400	8,400
258,429	Members Allowances	261,500	261,500	261,500	261,500	264,000	270,500
838	Equipment, Furniture, Mats.	0	0	400	0	0	0
12,682	Subsistence and Conferences	11,800	11,800	11,800	11,800	11,800	11,800
1,678	Grants & Subscriptions	0	1,500	1,500	1,500	1,500	1,500
230	Software Licences	0	0	0	0	0	0
542	Books and Publications	600	600	600	600	600	600
77	Misc Insurance	100	100	100	100	100	100
638	Misc Expenses	2,000	2,000	2,200	2,000	2,000	2,000
1,103	Advertising	600	600	600	600	600	600
15,440	Chauffeur Car	12,800	12,800	8,800	10,000	10,000	10,000
1,287	Other Civic Expenses	1,500	1,500	1,500	1,500	1,500	1,500
2,825	Hospitality Fund	2,200	2,200	2,200	2,200	2,200	2,200
337,182	Total: Supplies and Services	325,500	327,000	328,200	324,200	326,700	333,200
30	Other Third Party Payments	0	0	0	0	0	0
30	Total: Third Party Payments	0	0	0	0	0	0
174,681	Recharges from Other Services	155,500	155,500	155,500	90,300	92,300	94,400
60,278	Office Accommodation	59,300	59,300	59,300	60,200	61,600	62,800
3,554	Strategy And Customer Services	2,800	2,800	2,800	3,500	3,600	4,000
15,365	Information technology	13,700	13,700	13,700	10,900	11,100	11,300
4,544	Financial Services	4,200	4,200	4,200	300	300	300
28,808	Legal	7,200	7,200	7,200	15,400	15,700	16,000
287,230	Total: Support Services	242,700	242,700	242,700	180,600	184,600	188,800
674,886	Total: Expenditure	631,300	636,500	636,700	567,900	574,800	585,900
(532)	Fees & Charges	(200)	(200)	(200)	(200)	(200)	(200)
(83,531)	Recharges To Other Services	(79,100)	(79,100)	(79,100)	(70,900)	(71,800)	(73,200)
(84,064)	Total: Income	(79,300)	(79,300)	(79,300)	(71,100)	(72,000)	(73,400)

Civic Expenses

Actual 2010/11 £	Details Of Expenditure	Original Estimate 2011/12 £	Approved Estimate 2011/12 £	Projected Outturn 2011/12 £	Original Estimate 2012/13 £	Forecast 2013/14 £	Forecast 2014/15 £
590,823	Total: Civic Expenses	552,000	557,200	557,400	496,800	502,800	512,500

These expenses cover all the expenses in relation to Members, including allowances, travelling and subsistence and training.

Communications, Design & Print

Actual 2010/11 £	Details Of Expenditure	Original Estimate 2011/12 £	Approved Estimate 2011/12 £	Projected Outturn 2011/12 £	Original Estimate 2012/13 £	Forecast 2013/14 £	Forecast 2014/15 £
152,039	Salaries	156,900	156,900	157,000	135,500	139,400	142,300
9,367	National Insurance	9,600	9,600	10,700	9,000	9,300	9,600
28,620	Superannuation	30,600	30,600	30,400	26,300	27,000	33,700
1,636	Overtime	800	800	2,800	800	800	800
3,489	Training Expenses	0	1,100	1,100	0	0	0
3,631	Other Employee Related Exp	1,600	52,100	52,000	1,600	1,600	1,700
198,782	Total: Employees	199,500	251,100	254,000	173,200	178,100	188,100
4,791	Car Allowances	5,900	5,900	4,900	4,700	4,700	4,700
64	Public Transport	500	500	500	500	500	500
56	Other Transport related Costs	200	200	200	200	200	200
4,912	Total: Transport	6,600	6,600	5,600	5,400	5,400	5,400
4,021	Printing, Stat. & Office Exp	3,300	3,100	2,900	3,300	3,300	3,300
50,586	Communications & Computing	41,500	43,700	41,500	41,800	43,400	44,200
14,891	Equipment, Furniture, Mats.	17,500	17,500	17,400	17,500	17,500	17,500
255	Subsistence and Conferences	200	400	400	200	200	200
229	Grants & Subscriptions	200	200	200	200	200	200
1,350	Software Purchases	2,300	2,300	2,300	2,300	2,300	2,300
0	Software Licences	2,500	2,500	2,500	2,500	2,500	2,500
178	Books and Publications	100	100	400	100	100	100
657	Misc Insurance	800	800	800	800	800	800
0	Misc Expenses	0	0	100	0	0	0
1,989	Advertising	0	0	0	0	0	0
26,984	Rental of Machines	25,000	25,000	25,000	25,000	25,000	25,000
101,141	Total: Supplies and Services	93,400	95,600	93,500	93,700	95,300	96,100
1,447	Recharges from Other Services	1,400	1,400	1,400	1,600	1,800	1,600
27,067	Office Accommodation	27,600	27,600	27,600	27,300	28,000	28,500
16,230	Strategy And Customer Services	17,900	17,900	17,900	15,800	16,000	17,300
6,465	Information technology	5,800	5,800	5,800	8,400	8,500	8,800
3,148	Human resources	3,000	3,000	3,000	3,700	4,000	4,000
4,914	Financial Services	4,800	4,800	4,800	5,700	5,700	6,100
0	Legal	1,500	1,500	1,500	0	0	0
59,271	Total: Support Services	62,000	62,000	62,000	62,500	64,000	66,300
364,106	Total: Expenditure	361,500	415,300	415,100	334,800	342,800	355,900
(4,407)	Fees & Charges	(1,300)	(1,300)	(4,300)	(1,300)	(1,300)	(1,300)
(3,742)	Other Income	(4,500)	(4,500)	(4,500)	(4,500)	(4,500)	(4,500)
(355,958)	Recharges To Other Services	(358,700)	(358,700)	(358,700)	(329,000)	(337,000)	(350,100)
(364,106)	Total: Income	(364,500)	(364,500)	(367,500)	(334,800)	(342,800)	(355,900)

Communications, Design & Print

Actual 2010/11 £	Details Of Expenditure	Original Estimate 2011/12 £	Approved Estimate 2011/12 £	Projected Outturn 2011/12 £	Original Estimate 2012/13 £	Forecast 2013/14 £	Forecast 2014/15 £
0	Total: Communications Design And Prin	(3,000)	50,800	47,600	0	0	0
	Direct Full Time Equivalent Staff	6.3	6.3	6.3	5.5	5.5	5.5

The communications, Design and Print Unit supports the provision of press and media relations, corporate promotional activities, internal and external communications, corporate publications and branding, graphic design and printing and reprographic services.

Contributions To Other Bodies

Actual 2010/11 £	Details Of Expenditure	Original Estimate 2011/12 £	Approved Estimate 2011/12 £	Projected Outturn 2011/12 £	Original Estimate 2012/13 £	Forecast 2013/14 £	Forecast 2014/15 £
25,102	Grants & Subscriptions	16,800	17,500	17,500	17,800	18,200	18,500
7,700	Community Policing	0	0	600	0	0	0
28	Misc Expenses	0	0	0	0	0	0
32,830	Total: Supplies and Services	16,800	17,500	18,100	17,800	18,200	18,500
1,919	Contractor Payments	2,200	2,200	2,200	2,200	2,200	2,200
750	Other Third Party Payments	1,800	1,800	1,800	1,800	1,800	1,800
2,669	Total: Third Party Payments	4,000	4,000	4,000	4,000	4,000	4,000
159	Financial Services	100	100	100	300	300	400
159	Total: Support Services	100	100	100	300	300	400
35,657	Total: Expenditure	20,900	21,600	22,200	22,100	22,500	22,900
35,657	Total: Contributions To Other Bodies	20,900	21,600	22,200	22,100	22,500	22,900

This budget includes a number of miscellaneous contributions that cannot be conveniently included within another budget. The main subscriptions are paid to the Local Government Association and the East Midlands Regional Local Government Association. The budget plays an overall part in the responsible administration and management of the council resources.

Corporate Directors

Actual 2010/11 £	Details Of Expenditure	Original Estimate 2011/12 £	Approved Estimate 2011/12 £	Projected Outturn 2011/12 £	Original Estimate 2012/13 £	Forecast 2013/14 £	Forecast 2014/15 £
234,541	Salaries	265,600	264,900	250,200	200,800	205,400	209,500
20,260	National Insurance	24,000	24,100	24,000	20,600	21,300	21,800
45,415	Superannuation	45,400	46,200	48,600	39,200	40,100	43,800
2,046	Overtime	0	0	0	0	0	0
809	Training Expenses	0	1,200	1,200	0	0	0
3,473	Other Employee Related Exp	1,900	35,900	44,200	2,000	2,000	2,000
306,543	Total: Employees	336,900	372,300	368,200	262,600	268,800	277,100
6,558	Car Allowances	8,200	8,200	8,200	5,800	5,800	5,800
147	Public Transport	1,000	1,000	1,000	1,000	1,000	1,000
636	Other Transport related Costs	900	900	900	900	900	900
7,341	Total: Transport	10,100	10,100	10,100	7,700	7,700	7,700
1,728	Printing, Stat. & Office Exp	700	700	1,100	700	700	700
1,526	Communications & Computing	900	900	900	900	900	900
182	Equipment, Furniture, Mats.	0	0	0	0	0	0
935	Subsistence and Conferences	1,200	1,200	1,300	1,200	1,200	1,200
606	Grants & Subscriptions	0	600	600	600	600	600
143	Books and Publications	400	400	500	400	400	400
521	Misc Insurance	500	500	500	500	500	500
35	Misc Expenses	0	0	300	0	0	0
5,676	Total: Supplies and Services	3,700	4,300	5,200	4,300	4,300	4,300
11,008	Consultancy	0	0	0	0	0	0
0	Legal Advice Support	0	0	400	0	0	0
0	Other Contributions	0	5,000	5,000	0	0	0
11,008	Total: Third Party Payments	0	5,000	5,400	0	0	0
174	Recharges from Other Services	100	100	100	300	300	300
11,090	Office Accommodation	11,200	11,200	11,200	12,600	12,900	13,100
2,004	Strategy And Customer Services	3,800	3,800	3,800	600	600	700
8,074	Information technology	7,100	7,100	7,100	10,100	10,200	10,400
1,968	Human resources	1,900	1,900	1,900	2,300	2,500	2,500
2,597	Financial Services	2,500	2,500	2,500	2,400	2,400	2,500
4,370	Legal	2,900	2,900	2,900	4,400	4,500	4,600
30,277	Total: Support Services	29,500	29,500	29,500	32,700	33,400	34,100
360,844	Total: Expenditure	380,200	421,200	418,400	307,300	314,200	323,200
(227)	Fees & Charges	(100)	(100)	(100)	(100)	(100)	(100)
(360,618)	Recharges To Other Services	(380,100)	(380,100)	(380,100)	(307,200)	(314,100)	(323,100)
(360,844)	Total: Income	(380,200)	(380,200)	(380,200)	(307,300)	(314,200)	(323,200)

Corporate Directors

Actual 2010/11 £	Details Of Expenditure	Original Estimate 2011/12 £	Approved Estimate 2011/12 £	Projected Outturn 2011/12 £	Original Estimate 2012/13 £	Forecast 2013/14 £	Forecast 2014/15 £
0	Total: Corporate Directors	0	41,000	38,200	0	0	0
	Direct Full Time Equivalent Staff	6.0	6.0	4.0	4.0	4.0	4.0

This budget contains the two Corporate Directors and their Personal Assistants who play a strategic role in the corporate activities of the Council. One of the Corporate Directors is also designated as the Deputy Chief Executive and is the Statutory Financial Officer for the Council.

Corporate Information Mngt

Actual 2010/11 £	Details Of Expenditure	Original Estimate 2011/12 £	Approved Estimate 2011/12 £	Projected Outturn 2011/12 £	Original Estimate 2012/13 £	Forecast 2013/14 £	Forecast 2014/15 £
160,404	Salaries	158,800	158,800	133,600	109,600	109,000	111,100
12,093	National Insurance	12,300	12,300	11,300	8,500	8,500	8,800
28,729	Superannuation	31,000	31,000	22,300	23,200	23,100	24,800
9,398	Training Expenses	0	2,000	2,000	0	0	0
2,717	Other Employee Related Exp	1,300	1,300	43,100	700	800	800
213,342	Total: Employees	203,400	205,400	212,300	142,000	141,400	145,500
47	Other Premises Related Expend	0	0	0	0	0	0
47	Total: Premises	0	0	0	0	0	0
4,462	Car Allowances	6,000	6,000	3,600	4,500	4,500	4,500
864	Public Transport	1,600	1,600	900	800	800	800
110	Other Transport related Costs	300	300	300	200	200	200
5,436	Total: Transport	7,900	7,900	4,800	5,500	5,500	5,500
8,381	Printing, Stat. & Office Exp	5,600	5,600	5,900	5,500	5,500	5,500
2,392	Communications & Computing	11,800	34,600	34,200	5,300	7,700	8,900
265	Equipment, Furniture, Mats.	0	0	0	0	0	0
1,175	Subsistence and Conferences	1,900	1,900	1,600	1,500	1,500	1,500
7,233	Grants & Subscriptions	1,400	100	100	100	100	100
4,810	Other Supplies & Services	0	0	0	0	0	0
2,695	Software Purchases	700	700	700	700	700	700
13,276	Software Licences	1,000	1,000	1,400	3,300	3,400	3,400
751	Books and Publications	400	400	200	100	100	100
625	Misc Insurance	500	500	500	400	400	500
56	Misc Expenses	0	0	0	0	0	0
41,660	Total: Supplies and Services	23,300	44,800	44,600	16,900	19,400	20,700
0	Other Contributions	0	2,500	2,800	0	0	0
0	Total: Third Party Payments	0	2,500	2,800	0	0	0
823	Recharges from Other Services	1,900	1,900	1,900	400	400	400
12,231	Office Accommodation	12,200	12,200	12,200	8,700	8,900	9,000
9,685	Strategy And Customer Services	14,700	14,700	14,700	14,600	14,900	15,500
14,841	Information technology	13,200	13,200	13,200	8,100	8,200	8,400
1,574	Human resources	1,500	1,500	1,500	1,900	1,900	2,000
2,659	Financial Services	2,600	2,600	2,600	1,300	1,300	1,400
1,770	Legal	1,400	1,400	1,400	800	800	800
43,583	Total: Support Services	47,500	47,500	47,500	35,800	36,400	37,500
304,068	Total: Expenditure	282,100	308,100	312,000	200,200	202,700	209,200
(304,068)	Recharges To Other Services	(282,100)	(282,100)	(282,100)	(200,200)	(202,700)	(209,200)
(304,068)	Total: Income	(282,100)	(282,100)	(282,100)	(200,200)	(202,700)	(209,200)

Corporate Information Mngt

Actual 2010/11 £	Details Of Expenditure	Original Estimate 2011/12 £	Approved Estimate 2011/12 £	Projected Outturn 2011/12 £	Original Estimate 2012/13 £	Forecast 2013/14 £	Forecast 2014/15 £
0	Total: Corporate Information Mngt	0	26,000	29,900	0	0	0
	Direct Full Time Equivalent Staff	4.0	4.0	4.0	4.6	4.6	4.6

The Corporate Information Management Unit provides strategic and organisational development and management of corporate information and knowledge. This includes the corporate functions of data research and analysis, consultation, customer and stakeholder insight, information and records management, performance management, equality and diversity, FOI and DPA administration and the transparency agenda.

Corporate Management

Actual 2010/11 £	Details Of Expenditure	Original Estimate 2011/12 £	Approved Estimate 2011/12 £	Projected Outturn 2011/12 £	Original Estimate 2012/13 £	Forecast 2013/14 £	Forecast 2014/15 £
11,937	Training Expenses	0	2,600	(400)	0	0	0
11,937	Total: Employees	0	2,600	(400)	0	0	0
0	Planned Maintenance	1,700	0	0	1,700	1,700	1,700
4,108	Other Premises Related Expend	0	1,700	4,400	0	0	0
4,108	Total: Premises	1,700	1,700	4,400	1,700	1,700	1,700
455	Printing, Stat. & Office Exp	0	0	100	0	0	0
0	Subsistence and Conferences	0	0	200	0	0	0
1,338	Grants & Subscriptions	0	1,200	1,200	1,200	1,200	1,200
11	Other Supplies & Services	4,000	4,000	4,000	0	0	0
23,301	Software Purchases	0	0	0	0	0	0
1,829	Software Licences	2,100	2,100	2,100	2,200	2,300	2,400
30	Misc Expenses	0	0	0	0	0	0
2,430	Advertising	1,400	1,400	1,400	1,400	1,400	1,400
22,285	Bank Charges	23,800	23,800	23,800	23,800	23,800	23,800
18,272	Giro Charges	19,100	19,100	19,100	20,100	21,100	22,200
23,493	Credit Card Charges	24,500	24,500	24,500	25,700	27,000	28,400
93,446	Total: Supplies and Services	74,900	76,100	76,400	74,400	76,800	79,400
1,498	Contractor Payments	0	0	0	0	0	0
131,492	Audit Commission	114,500	114,500	114,500	127,000	129,500	132,100
854	Consultancy	0	5,000	5,000	0	0	0
8,000	Other Third Party Payments	3,000	3,000	3,000	3,000	3,000	10,000
141,844	Total: Third Party Payments	117,500	122,500	122,500	130,000	132,500	142,100
249,827	Recharges from Other Services	281,600	281,600	281,600	237,900	243,900	249,900
5,568	Office Accommodation	6,500	6,500	6,500	1,900	1,900	1,900
501,756	Strategy And Customer Services	481,700	481,700	481,700	371,600	380,900	394,300
0	Information technology	7,500	7,500	7,500	0	0	0
198	Human resources	0	0	0	0	0	0
253,688	Financial Services	240,400	240,400	240,400	197,300	202,300	208,500
12,476	Housing Property Services	12,100	12,100	12,100	0	0	0
6,560	Legal	8,100	8,100	8,100	3,900	4,000	4,000
1,030,073	Total: Support Services	1,037,900	1,037,900	1,037,900	812,600	833,000	858,600
137,815	Capital Charges	0	0	0	0	0	0
137,815	Total: Capital Charges	0	0	0	0	0	0
1,419,223	Total: Expenditure	1,232,000	1,240,800	1,240,800	1,018,700	1,044,000	1,081,800
(4,215)	Other Income	0	0	0	0	0	0
(96,095)	Recharges To Other Services	(80,600)	(80,600)	(80,600)	(65,600)	(67,200)	(69,800)
(100,311)	Total: Income	(80,600)	(80,600)	(80,600)	(65,600)	(67,200)	(69,800)

Corporate Management

Actual 2010/11 £	Details Of Expenditure	Original Estimate 2011/12 £	Approved Estimate 2011/12 £	Projected Outturn 2011/12 £	Original Estimate 2012/13 £	Forecast 2013/14 £	Forecast 2014/15 £
1,318,912	Total: Corporate Management	1,151,400	1,160,200	1,160,200	953,100	976,800	1,012,000

This budget relates to the time that staff spend on activities and projects of a centralised nature that cannot or must not be charged directly to a service as they relate to the management of the Council's affairs in accordance with the Accountancy Code of Practice. It also includes Audit Commission fees and general bank charges.

Council Tax

Actual 2010/11 £	Details Of Expenditure	Original Estimate 2011/12 £	Approved Estimate 2011/12 £	Projected Outturn 2011/12 £	Original Estimate 2012/13 £	Forecast 2013/14 £	Forecast 2014/15 £
334,420	Salaries	347,100	347,100	53,400	0	0	0
20,916	National Insurance	24,900	24,900	3,400	0	0	0
52,950	Superannuation	58,500	58,500	8,100	0	0	0
9,495	Overtime	1,100	1,100	0	0	0	0
4,216	Training Expenses	0	100	100	0	0	0
5,642	Other Employee Related Exp	3,300	3,300	3,300	0	0	0
427,639	Total: Employees	434,900	435,000	68,300	0	0	0
4,816	Car Allowances	8,000	8,000	4,100	0	0	0
56	Public Transport	0	0	0	0	0	0
578	Other Transport related Costs	600	600	600	0	0	0
5,449	Total: Transport	8,600	8,600	4,700	0	0	0
34,190	Printing, Stat. & Office Exp	34,000	34,000	34,000	0	0	0
2,259	Communications & Computing	3,400	3,400	3,400	0	0	0
290	Equipment, Furniture, Mats.	0	0	0	0	0	0
221	Subsistence and Conferences	0	0	0	0	0	0
3,438	Grants & Subscriptions	0	0	0	0	0	0
640	Software Purchases	0	54,100	54,100	0	0	0
29,273	Software Licences	24,400	24,400	24,400	0	0	0
869	Books and Publications	400	400	400	0	0	0
1,918	Misc Insurance	1,800	1,800	1,800	0	0	0
33	Misc Expenses	0	0	0	0	0	0
2,118	Advertising	700	700	700	0	0	0
75,249	Total: Supplies and Services	64,700	118,800	118,800	0	0	0
1,000	Consultancy	0	0	0	0	0	0
0	Other Third Party Payments	0	0	370,600	379,100	362,200	351,800
629	Bailiff Fees	1,600	1,600	1,600	0	0	0
3,697	Warrant Arrest Fees	1,700	1,700	1,700	0	0	0
3,063	Court Costs	2,000	2,000	2,000	0	0	0
8,389	Total: Third Party Payments	5,300	5,300	375,900	379,100	362,200	351,800
46,989	Recharges from Other Services	49,100	49,100	49,100	58,200	59,500	59,700
23,688	Office Accommodation	23,500	23,500	23,500	24,200	24,700	25,100
170,103	Strategy And Customer Services	176,900	176,900	176,900	92,000	93,100	95,500
53,229	Information technology	47,400	47,400	47,400	44,800	45,400	46,300
8,264	Human resources	8,000	8,000	8,000	0	0	0
60,296	Financial Services	41,600	41,600	41,600	43,200	44,400	45,700
81	Legal	0	0	0	0	0	0
362,649	Total: Support Services	346,500	346,500	346,500	262,400	267,100	272,300
879,375	Total: Expenditure	860,000	914,200	914,200	641,500	629,300	624,100
(131,955)	Grants and Contributions	(140,000)	(140,000)	(122,800)	(120,000)	(110,000)	(100,000)
(235,997)	Fees & Charges	(250,000)	(250,000)	(250,000)	(190,000)	(190,000)	(190,000)
(1,500)	Recharges To Other Services	(1,500)	(1,500)	(1,500)	0	0	0
(369,451)	Total: Income	(391,500)	(391,500)	(374,300)	(310,000)	(300,000)	(290,000)

Council Tax

Actual 2010/11 £	Details Of Expenditure	Original Estimate 2011/12 £	Approved Estimate 2011/12 £	Projected Outturn 2011/12 £	Original Estimate 2012/13 £	Forecast 2013/14 £	Forecast 2014/15 £
509,923	Total: Council Tax	468,500	522,700	539,900	331,500	329,300	334,100
	Direct Full Time Equivalent Staff	15.9	15.9	0.00	0.0	0.0	0.0

The Unit is primarily concerned with the administration, levy, collection and recovery of Council Tax and Business Rates. The service is responsible for the billing and collection of over £40 million in Council Tax and nearly £18 million in Business Rates. This income is not only collected on behalf of the District Council but also for the other precepting authorities such as Lincolnshire County Council, Lincolnshire Police Authority and all the Parish Council's within the District. On a daily basis, the Unit deals with all amendments to the debits of the 46,000 domestic and 2,800 non-domestic properties within the District. These include dealing with the vacation and occupation of properties, exemptions, discounts, payment of refunds, dealing with general correspondence, amendments to the valuation lists, calculation of interest payments on nondomestic properties, issuing reminders, final notices and summonses, dealing with various appeals, attending Magistrates Court and Valuation Tribunals. In addition, from October 2005 the unit has also taken on the responsibility for the collection and levy of all non-domestic rates in the West Lindsey District Council area under a partnership agreement, for which there are approximately a further 2,600 business rate properties to administer and an additional debit of around £13 million to collect. The Unit produces over 85,000 Council Tax bills and almost 5,000 Business Rate bills during each financial year (the number of Council Tax bills produced takes into account additional bills produced in relation to house sales and alterations to benefits). In addition to this, a further 21,000 recovery documents are issued to encourage prompt settlement of the bills, in accordance with a monthly recovery cycle. Collection rates for 2010/11 were 99.4% for Council Tax and 99.7% for Business Rates, placing them ahead of the England average of 97.3% and 98% respectively.

Customer Engagement

Actual 2010/11 £	Details Of Expenditure	Original Estimate 2011/12 £	Approved Estimate 2011/12 £	Projected Outturn 2011/12 £	Original Estimate 2012/13 £	Forecast 2013/14 £	Forecast 2014/15 £
497,399	Salaries	491,100	499,100	338,600	292,600	300,000	306,700
26,585	National Insurance	26,700	27,100	17,600	18,600	19,300	20,000
90,492	Superannuation	92,400	94,000	64,600	56,300	57,700	62,000
2,408	Overtime	800	800	1,100	800	0	800
(70)	Training Expenses	0	400	400	0	0	0
11,552	Other Employee Related Exp	7,300	7,300	143,300	5,900	6,000	6,100
628,366	Total: Employees	618,300	628,700	565,600	374,200	383,000	395,600
1,237	Repairs & Maintenance	1,100	1,100	1,100	1,100	1,100	1,100
3,597	Rates	3,100	3,100	3,900	3,900	4,100	4,400
1,236	Utilities	2,300	2,300	2,300	2,500	2,500	2,800
144	Other Premises Related Expend	1,200	1,200	1,400	200	200	200
6,213	Total: Premises	7,700	7,700	8,700	7,700	7,900	8,500
7,533	Car Allowances	4,100	4,100	4,100	4,100	4,100	4,100
277	Public Transport	800	800	800	800	800	800
59	Other Transport related Costs	0	0	0	0	0	0
7,869	Total: Transport	4,900	4,900	4,900	4,900	4,900	4,900
3,168	Printing, Stat. & Office Exp	3,500	3,500	3,600	3,500	3,500	3,500
2,950	Communications & Computing	3,100	3,100	3,100	1,100	1,100	1,100
881	Equipment, Furniture, Mats.	300	300	500	600	600	600
367	Clothing, Uniform & Laundry	0	0	300	4,400	0	0
403	Subsistence and Conferences	100	100	600	1,100	100	100
5,000	Software Purchases	0	4,000	4,500	0	0	0
64,355	Software Licences	74,000	83,500	83,500	59,800	60,900	62,000
13,892	NKDC Corporate Website	12,900	12,900	16,800	16,900	16,900	16,900
3,992	LincUp Service Hosting	4,000	4,000	4,000	0	0	0
59	Books and Publications	0	0	200	0	0	0
2,898	Misc Insurance	3,900	3,900	3,500	7,800	8,200	8,600
346	Misc Expenses	0	0	100	0	0	0
310	Analysts Fees	600	600	600	600	600	600
123	Advertising	0	0	0	0	0	0
0	GIS	0	0	0	15,000	15,000	15,000
98,745	Total: Supplies and Services	102,400	115,900	121,300	110,800	106,900	108,400
8,137	Consultancy	0	11,900	12,100	0	0	0
6,659	Securicor	5,600	5,600	5,600	11,600	11,900	12,200
14,735	Bassingham Witham LAPS	9,900	9,900	7,000	10,000	10,000	10,000
9,466	Billinghay LAPS	9,500	9,500	6,900	6,600	6,600	6,600
199	Branston LAPS	200	200	0	0	0	0
7,706	Heckington LAPS	8,800	8,800	7,800	7,200	7,200	7,200
7,644	Navenby LAPS	8,000	8,000	6,800	6,800	6,800	6,800
2,165	North Scarle LAPS	3,100	3,100	300	0	0	0
5,447	Osournby LAPS	6,400	6,400	6,400	5,600	5,600	5,700
10,324	Skellingthorpe LAPS	11,000	11,000	9,500	9,000	9,000	9,000
9,329	Waddington LAPS	10,500	10,500	8,900	8,600	8,600	8,600
9,398	Washingborough LAPS	12,100	12,100	12,100	8,400	8,400	8,400
1,205	Swinderby LAPS	1,800	1,800	700	0	0	0
0	LAPS Savings	(15,000)	(15,000)	(100)	0	0	0
92,415	Total: Third Party Payments	71,900	83,800	84,000	73,800	74,100	74,500
2,596	Recharges from Other Services	1,600	1,600	1,600	3,700	3,800	3,600
43,701	Office Accommodation	43,200	43,200	43,200	51,000	52,300	53,200
38,163	Strategy And Customer Services	40,000	40,000	40,000	23,800	24,300	25,000
58,565	Information technology	52,200	52,200	52,200	51,900	52,700	53,700
14,560	Human resources	14,100	14,100	14,100	9,500	9,700	10,000

Customer Engagement

Actual 2010/11 £	Details Of Expenditure	Original Estimate 2011/12 £	Approved Estimate 2011/12 £	Projected Outturn 2011/12 £	Original Estimate 2012/13 £	Forecast 2013/14 £	Forecast 2014/15 £
10,190	Financial Services	10,000	10,000	10,000	6,800	6,900	7,200
1,239	Housing Property Services	1,200	1,200	1,200	800	800	800
412	Legal	2,200	2,200	2,200	500	500	500
169,424	Total: Support Services	164,500	164,500	164,500	148,000	151,000	154,000
792	Capital Charges	35,200	35,200	35,200	800	800	800
792	Total: Capital Charges	35,200	35,200	35,200	800	800	800
1,003,824	Total: Expenditure	1,004,900	1,040,700	984,200	720,200	728,600	746,700
(1,275)	Grants and Contributions	0	0	0	0	0	0
(5,219)	Fees & Charges	0	0	0	0	0	0
(968,005)	Recharges To Other Services	(978,200)	(978,200)	(978,200)	(632,900)	(639,500)	(655,100)
(974,499)	Total: Income	(978,200)	(978,200)	(978,200)	(632,900)	(639,500)	(655,100)
29,325	Total: Customer Engagement	26,700	62,500	6,000	87,300	89,100	91,600
	Direct Full Time Equivalent Staff	25.3	25.3	25.3	15.7	15.7	15.7

The Customer Engagement Unit provides strategic development and operational support for the provision of frontline services and information to customers of the Council. It includes the Customer Services Unit, providing direct frontline access to services through the Customer Services Centre, Contact Centre, Info-Links and Local Access Point Offices. It also supports the strategic design development and provision of the Council's Website, CRM and GIS systems, and other technology as key enablers to electronic access for our customers.

Democratic Support

Actual 2010/11 £	Details Of Expenditure	Original Estimate 2011/12 £	Approved Estimate 2011/12 £	Projected Outturn 2011/12 £	Original Estimate 2012/13 £	Forecast 2013/14 £	Forecast 2014/15 £
155,870	Salaries	151,200	138,400	144,800	150,000	153,000	156,100
10,869	National Insurance	10,200	9,800	11,700	11,000	11,300	11,700
26,293	Superannuation	29,500	27,500	30,200	29,300	29,800	32,000
1,674	Overtime	300	300	300	300	300	300
1,876	Agency Staff	0	0	1,500	0	0	0
1,268	Training Expenses	0	1,300	1,500	0	0	0
17,241	Other Employee Related Exp	1,700	1,700	1,700	1,800	1,900	1,900
215,090	Total: Employees	192,900	179,000	191,700	192,400	196,300	202,000
3,650	Car Allowances	3,100	3,100	3,100	3,100	3,100	3,100
347	Public Transport	400	400	500	400	400	400
103	Other Transport related Costs	200	200	200	200	200	200
4,100	Total: Transport	3,700	3,700	3,800	3,700	3,700	3,700
8,727	Printing, Stat. & Office Exp	11,500	10,900	8,700	11,500	11,500	11,500
354	Communications & Computing	0	0	0	0	0	0
391	Equipment, Furniture, Mats.	0	0	100	0	0	0
570	Subsistence and Conferences	500	500	500	500	500	500
2,628	Software Purchases	0	0	0	0	0	0
5,858	Software Licences	5,800	5,800	5,800	6,500	6,500	6,500
435	Books and Publications	0	600	600	0	0	0
897	Misc Insurance	800	800	800	800	900	900
216	Advertising	0	0	0	0	0	0
20,077	Total: Supplies and Services	18,600	18,600	16,500	19,300	19,400	19,400
182,248	Recharges from Other Services	166,800	166,800	166,800	212,300	216,700	221,300
8,911	Office Accommodation	8,900	8,900	8,900	7,700	7,900	8,000
33,337	Strategy And Customer Services	32,900	32,900	32,900	96,800	98,500	101,700
16,533	Information technology	14,700	14,700	14,700	23,800	24,100	24,600
2,755	Human resources	2,700	2,700	2,700	3,800	3,900	4,000
16,513	Financial Services	16,700	16,700	16,700	23,000	23,600	24,300
4,169	Legal	100	100	100	4,200	4,300	4,400
264,466	Total: Support Services	242,800	242,800	242,800	371,600	379,000	388,300
503,733	Total: Expenditure	458,000	444,100	454,800	587,000	598,400	613,400
(335)	Fees & Charges	0	0	0	0	0	0
(386,158)	Recharges To Other Services	(348,700)	(348,700)	(348,700)	(358,300)	(365,400)	(374,700)
(386,493)	Total: Income	(348,700)	(348,700)	(348,700)	(358,300)	(365,400)	(374,700)

Democratic Support

Actual 2010/11 £	Details Of Expenditure	Original Estimate 2011/12 £	Approved Estimate 2011/12 £	Projected Outturn 2011/12 £	Original Estimate 2012/13 £	Forecast 2013/14 £	Forecast 2014/15 £
117,241	Total: Democratic Support	109,300	95,400	106,100	228,700	233,000	238,700
	Direct Full Time Equivalent Staff	6.0	6.0	6.0	6.0	6.0	6.0

This comprises of all officer time for preparation of agendas, attending meetings, production of minutes, member training of development and data going on the Council's website. It also includes an allocation of costs from other services in support of those activities. The costs of operating the Code of Conduct regime including local assessments, reviews, and investigation of findings for both District and Parish Councils are also included along with the PA to the Chairman and Members.

Depots

Actual 2010/11 £	Details Of Expenditure	Original Estimate 2011/12 £	Approved Estimate 2011/12 £	Projected Outturn 2011/12 £	Original Estimate 2012/13 £	Forecast 2013/14 £	Forecast 2014/15 £
4,957	Salaries	5,000	5,000	5,100	5,200	5,500	5,800
(25)	National Insurance	300	300	0	300	300	300
961	Superannuation	1,000	1,000	1,000	1,000	1,100	1,200
0	Overtime	200	200	0	200	200	200
91	Other Employee Related Exp	0	0	0	0	0	0
5,984	Total: Employees	6,500	6,500	6,100	6,700	7,100	7,500
10,259	Repairs & Maintenance	10,600	7,900	7,900	10,600	10,600	10,600
6,624	Rates	6,600	6,600	6,900	7,000	7,100	7,200
109	Grounds Maintenance Costs	100	100	100	100	100	100
573	Cleaning & Domestic Supplies	500	500	500	500	500	500
6,203	Utilities	3,200	3,200	3,300	3,600	3,800	4,000
667	Other Premises Related Expend	1,500	1,500	1,500	1,600	1,600	1,700
24,435	Total: Premises	22,500	19,800	20,200	23,400	23,700	24,100
13	Car Allowances	0	0	0	0	0	0
13	Total: Transport	0	0	0	0	0	0
310	Equipment, Furniture, Mats.	0	0	0	0	0	0
331	Misc Insurance	300	300	300	400	400	400
641	Total: Supplies and Services	300	300	300	400	400	400
0	Recharges from Other Services	0	0	0	2,500	2,600	2,600
394	Human resources	400	400	400	500	500	500
747	Financial Services	500	500	500	500	500	500
826	Housing Property Services	400	400	400	600	600	600
1,966	Total: Support Services	1,300	1,300	1,300	4,100	4,200	4,200
4,393	Capital Charges	4,400	4,400	4,400	4,400	4,400	4,400
4,393	Total: Capital Charges	4,400	4,400	4,400	4,400	4,400	4,400
37,432	Total: Expenditure	35,000	32,300	32,300	39,000	39,800	40,600
(37,432)	Recharges To Other Services	(35,000)	(35,000)	(35,000)	(39,000)	(39,800)	(40,600)
(37,432)	Total: Income	(35,000)	(35,000)	(35,000)	(39,000)	(39,800)	(40,600)
0	Total: Depots	0	(2,700)	(2,700)	0	0	0
	Direct Full Time Equivalent Staff	0.4	0.4	0.4	0.4	0.4	0.4

Metheringham Depot is the base for the Councils refuse/recycling service.

Design Factory

Actual 2010/11 £	Details Of Expenditure	Original Estimate 2011/12 £	Approved Estimate 2011/12 £	Projected Outturn 2011/12 £	Original Estimate 2012/13 £	Forecast 2013/14 £	Forecast 2014/15 £
0	Salaries	0	0	0	34,800	35,500	36,200
0	National Insurance	0	0	0	2,100	2,200	2,200
0	Superannuation	0	0	0	6,800	6,900	7,400
640	Other Employee Related Exp	0	0	0	300	300	300
640	Total: Employees	0	0	0	44,000	44,900	46,100
0	Car Allowances	0	0	0	3,200	3,200	3,200
0	Total: Transport	0	0	0	3,200	3,200	3,200
0	Communications & Computing	0	0	0	600	600	600
0	Misc Insurance	0	0	0	200	200	200
0	Total: Supplies and Services	0	0	0	800	800	800
0	Consultancy	0	0	500	0	0	0
1,591	Other Third Party Payments	0	0	2,500	20,000	20,000	20,000
45,300	Other Contributions	0	0	19,300	0	0	0
46,891	Total: Third Party Payments	0	0	22,300	20,000	20,000	20,000
401	Recharges from Other Services	0	0	0	400	400	400
0	Office Accommodation	0	0	0	2,100	2,200	2,200
2,288	Strategy And Customer Services	0	0	0	900	900	1,100
9,316	Information technology	0	0	0	0	0	0
1,574	Human resources	0	0	0	900	1,000	1,000
7,781	Financial Services	0	0	0	7,700	7,900	8,100
21,361	Total: Support Services	0	0	0	12,000	12,400	12,800
68,892	Total: Expenditure	0	0	22,300	80,000	81,300	82,900
(1,591)	Fees & Charges	0	0	(8,400)	(45,200)	(46,100)	(47,300)
0	Other Income	0	0	0	(3,500)	(3,500)	(3,500)
(1,591)	Total: Income	0	0	(8,400)	(48,700)	(49,600)	(50,800)
67,301	Total: Design Factory	0	0	13,900	31,300	31,700	32,100
	Direct Full Time Equivalent Staff	0.0	0.0	0.0	2.0	2.0	2.0

The service supports and develops the design, craft and manufacturing industries in the East Midlands.

Election Expenses

Actual 2010/11 £	Details Of Expenditure	Original Estimate 2011/12 £	Approved Estimate 2011/12 £	Projected Outturn 2011/12 £	Original Estimate 2012/13 £	Forecast 2013/14 £	Forecast 2014/15 £
714	Salaries	0	0	8,000	0	0	0
25	National Insurance	0	0	600	0	0	0
62	Superannuation	0	0	300	0	0	0
12	Overtime	0	0	0	0	0	0
280	Training Expenses	0	0	100	0	0	0
579	Other Employee Related Exp	0	0	44,600	0	0	0
1,673	Total: Employees	0	0	53,600	0	0	0
712	Rates	700	700	700	700	700	700
1,840	Rents	1,800	1,800	5,600	1,800	1,800	1,800
0	Utilities	200	200	200	200	200	200
768	Other Premises Related Expend	400	400	7,000	16,100	16,400	16,800
3,320	Total: Premises	3,100	3,100	13,500	18,800	19,100	19,500
0	Car Allowances	100	100	3,000	100	100	100
0	Total: Transport	100	100	3,000	100	100	100
8,810	Printing, Stat. & Office Exp	4,500	4,500	14,400	4,500	4,500	4,500
150	Communications & Computing	0	0	0	0	0	0
164	Equipment, Furniture, Mats.	0	0	1,200	0	0	0
342	Subsistence and Conferences	0	0	800	0	0	0
5,524	Software Licences	5,200	5,200	6,300	5,400	5,400	5,400
415	Books and Publications	0	0	200	0	0	0
0	Misc Expenses	0	125,000	0	0	0	0
15,404	Total: Supplies and Services	9,700	134,700	22,900	9,900	9,900	9,900
104,629	Recharges from Other Services	97,200	97,200	97,200	161,800	164,900	167,700
869	Office Accommodation	900	900	900	800	800	800
20,367	Strategy And Customer Services	22,500	22,500	22,500	5,200	5,300	5,400
1,245	Financial Services	2,600	2,600	2,600	2,500	2,500	2,600
61	Legal	100	100	100	0	0	0
127,170	Total: Support Services	123,300	123,300	123,300	170,300	173,500	176,500
147,566	Total: Expenditure	136,200	261,200	216,300	199,100	202,600	206,000
(2,668)	Fees & Charges	0	0	0	0	0	0
(194)	Other Income	0	0	0	0	0	0
(2,862)	Total: Income	0	0	0	0	0	0
144,704	Total: Election Expenses	136,200	261,200	216,300	199,100	202,600	206,000

The Council is responsible for organising all the elections that are held in the district. The majority of the costs of the elections can be recovered from the Ministry of Justice, Lincolnshire County Council or the Parish Councils. The District Council has to bear the cost of its own elections or by-elections.

Emergency Planning

Actual 2010/11 £	Details Of Expenditure	Original Estimate 2011/12 £	Approved Estimate 2011/12 £	Projected Outturn 2011/12 £	Original Estimate 2012/13 £	Forecast 2013/14 £	Forecast 2014/15 £
0	Salaries	0	17,500	17,500	30,000	30,600	31,200
0	National Insurance	0	1,500	1,500	2,300	2,400	2,400
0	Superannuation	0	3,400	3,400	5,900	6,000	6,400
0	Training Expenses	0	200	200	0	0	0
0	Other Employee Related Exp	0	100	100	100	100	100
0	Total: Employees	0	22,700	22,700	38,300	39,100	40,100
356	Rates	400	400	400	400	400	400
997	Rents	900	900	900	900	900	900
(44)	Utilities	0	0	0	0	0	0
4,827	Other Premises Related Expend	5,900	5,900	5,900	8,200	8,600	9,000
6,137	Total: Premises	7,200	7,200	7,200	9,500	9,900	10,300
0	Car Allowances	0	1,500	1,500	1,500	1,500	1,500
0	Total: Transport	0	1,500	1,500	1,500	1,500	1,500
63	Printing, Stat. & Office Exp	300	300	300	300	300	300
466	Communications & Computing	100	200	200	200	200	200
911	Equipment, Furniture, Mats.	0	0	0	0	0	0
15	Subsistence and Conferences	0	0	0	0	0	0
25	Other Supplies & Services	0	0	0	0	0	0
1,480	Total: Supplies and Services	400	500	500	500	500	500
14,121	Civil Contingencies Act	14,200	14,200	14,200	14,200	14,200	14,200
0	Home Improvement	0	4,200	4,200	5,000	5,000	5,000
14,121	Total: Third Party Payments	14,200	18,400	18,400	19,200	19,200	19,200
3,828	Recharges from Other Services	3,800	3,800	3,800	9,700	10,000	10,200
2,226	Office Accommodation	2,200	2,200	2,200	3,600	3,700	3,700
316	Strategy And Customer Services	100	100	100	200	200	200
5,521	Information technology	4,900	4,900	4,900	2,700	2,800	2,800
0	Human resources	0	0	0	500	500	500
33	Financial Services	0	0	0	100	100	100
11,924	Total: Support Services	11,000	11,000	11,000	16,800	17,300	17,500
33,661	Total: Expenditure	32,800	61,300	61,300	85,800	87,500	89,100
33,661	Total: Emergency Planning	32,800	61,300	61,300	85,800	87,500	89,100
	Direct Full Time Equivalent Staff	0.0	0.6	0.6	1.0	1.0	1.0

The Council is required to maintain a plan in the event of a civil or military emergency. It also has a statutory responsibility under the Civil Contingencies Act to respond to emergencies as a category one responder.

Financial Services

Actual 2010/11 £	Details Of Expenditure	Original Estimate 2011/12 £	Approved Estimate 2011/12 £	Projected Outturn 2011/12 £	Original Estimate 2012/13 £	Forecast 2013/14 £	Forecast 2014/15 £
417,776	Salaries	399,200	399,200	388,400	394,000	402,700	411,100
28,253	National Insurance	28,700	28,700	27,700	31,200	32,000	32,900
77,039	Superannuation	74,600	74,600	73,600	73,500	75,200	80,800
1,320	Overtime	0	0	0	0	0	0
20,773	Agency Staff	0	0	5,000	0	0	0
4,078	Training Expenses	0	1,400	1,400	0	0	0
9,838	Other Employee Related Exp	4,400	4,400	4,400	4,500	4,600	4,600
559,076	Total: Employees	506,900	508,300	500,500	503,200	514,500	529,400
2,047	Repairs & Maintenance	0	0	0	0	0	0
2,047	Total: Premises	0	0	0	0	0	0
2,905	Car Allowances	2,700	2,700	2,700	2,700	2,700	2,700
966	Public Transport	1,000	1,000	1,000	1,000	1,000	1,000
334	Other Transport related Costs	100	100	200	100	100	100
4,204	Total: Transport	3,800	3,800	3,900	3,800	3,800	3,800
6,782	Printing, Stat. & Office Exp	7,500	7,500	6,500	7,300	7,300	7,300
668	Communications & Computing	100	100	500	100	100	100
370	Equipment, Furniture, Mats.	0	0	300	0	0	0
415	Subsistence and Conferences	100	100	100	300	300	300
14,706	Grants & Subscriptions	0	5,500	5,500	5,500	5,500	5,500
1,964	Software Purchases	0	0	0	0	0	0
43,603	Software Licences	50,000	56,700	56,700	59,400	62,300	65,300
1,307	Books and Publications	800	800	800	800	800	800
1,526	Misc Insurance	1,100	1,100	1,200	1,200	1,300	1,300
188	Misc Expenses	300	300	1,200	300	300	300
546	Advertising	600	600	600	600	600	600
142	Bank Charges	300	300	300	300	300	300
72,216	Total: Supplies and Services	60,800	73,000	73,700	75,800	78,800	81,800
2,177	Consultancy	4,400	25,900	25,900	3,000	3,000	3,000
38,503	Internal Audit Contract	37,000	37,000	48,000	50,400	52,900	55,600
757	Warrant Arrest Fees	2,000	2,000	2,000	2,000	2,000	2,000
135	Court Costs	1,500	1,500	1,500	1,500	1,500	1,500
1,055	Risk Management	3,200	3,200	3,200	3,200	3,200	3,200
42,626	Total: Third Party Payments	48,100	69,600	80,600	60,100	62,600	65,300
24,154	Recharges from Other Services	34,900	34,900	34,900	28,600	29,400	29,500
24,198	Office Accommodation	24,200	24,200	24,200	18,300	18,700	19,000
53,866	Strategy And Customer Services	57,100	57,100	57,100	7,300	7,400	7,800
28,056	Information technology	24,900	24,900	24,900	12,900	13,100	13,400
6,690	Human resources	6,600	6,600	6,600	7,000	7,200	7,400
34,478	Financial Services	31,900	31,900	31,900	21,700	22,300	22,900
1,207	Legal	2,400	2,400	2,400	900	900	900
172,648	Total: Support Services	182,000	182,000	182,000	96,700	99,000	100,900
852,818	Total: Expenditure	801,600	836,700	840,700	739,600	758,700	781,200
2,006	Fees & Charges	(500)	(500)	0	(500)	(500)	(500)
741	Interest	0	0	0	0	0	0
(855,566)	Recharges To Other Services	(801,100)	(801,100)	(801,100)	(739,100)	(758,200)	(780,700)
(852,818)	Total: Income	(801,600)	(801,600)	(801,100)	(739,600)	(758,700)	(781,200)

Financial Services

Actual 2010/11 £	Details Of Expenditure	Original Estimate 2011/12 £	Approved Estimate 2011/12 £	Projected Outturn 2011/12 £	Original Estimate 2012/13 £	Forecast 2013/14 £	Forecast 2014/15 £
0	Total: Financial Services	0	35,100	39,600	0	0	0
	Direct Full Time Equivalent Staff	13.9	13.9	13.9	13.9	13.9	13.9

Financial Services - This service includes the following functions:
 Budgets and Budgetary Control, Financial Statements and Financial Reporting, Reconciliations, Financial Support, Treasury Management, VAT,
 Accountable Body Roles, Capital Accounting, Payment to Suppliers, Ordering, Maintain / Administer The Council's Financial Systems, Sundry
 Debtors, Payroll, Banking Control, Income Management and Audit and Risk Services.

General Labour

Actual 2010/11 £	Details Of Expenditure	Original Estimate 2011/12 £	Approved Estimate 2011/12 £	Projected Outturn 2011/12 £	Original Estimate 2012/13 £	Forecast 2013/14 £	Forecast 2014/15 £
49,020	Salaries	49,600	49,600	49,300	50,000	51,000	52,000
5,153	National Insurance	3,600	3,600	4,700	3,700	3,800	3,900
3,186	Superannuation	3,200	3,200	3,400	3,300	3,300	3,600
4,177	Overtime	2,000	2,000	2,000	2,000	2,000	2,000
154	Training Expenses	0	0	0	0	0	0
10,155	Other Employee Related Exp	9,500	9,500	9,500	9,500	9,600	9,700
71,846	Total: Employees	67,900	67,900	68,900	68,500	69,700	71,200
196	Repairs & Maintenance	100	100	100	100	100	100
1,869	Rates	2,300	2,300	2,100	2,300	2,300	2,300
4,582	Rents	4,500	4,500	4,500	5,000	5,300	5,600
179	Utilities	800	800	800	800	1,000	1,000
158	Other Premises Related Expend	400	400	400	300	300	300
6,985	Total: Premises	8,100	8,100	7,900	8,500	9,000	9,300
0	Car Allowances	400	400	400	400	400	400
1,823	Contract Hire	7,600	7,600	7,600	7,600	7,600	7,600
6,731	Fuel Costs	6,800	6,800	6,800	7,100	7,500	7,900
18	Tyres	600	600	600	600	600	600
3,795	Vehicle Repairs	5,500	5,500	5,500	5,000	5,100	5,100
365	Other Transport related Costs	400	400	400	400	400	400
2,938	Insurance	3,000	3,000	3,000	3,700	3,900	4,100
15,670	Total: Transport	24,300	24,300	24,300	24,800	25,500	26,100
7	Printing, Stat. & Office Exp	0	0	0	0	0	0
682	Communications & Computing	800	800	800	800	800	800
741	Equipment, Furniture, Mats.	0	0	200	0	0	0
565	Clothing, Uniform & Laundry	600	600	700	600	600	600
326	Misc Insurance	300	300	300	300	300	300
2,321	Total: Supplies and Services	1,700	1,700	2,000	1,700	1,700	1,700
7,127	Recharges from Other Services	7,500	7,500	7,500	6,500	6,600	6,800
0	Office Accommodation	0	0	0	100	100	100
1,181	Human resources	1,100	1,100	1,100	1,400	1,500	1,500
3,011	Financial Services	3,000	3,000	3,000	2,800	2,800	2,900
11,319	Total: Support Services	11,600	11,600	11,600	10,800	11,000	11,300
7,597	Capital Charges	0	0	0	6,300	6,300	6,300
7,597	Total: Capital Charges	0	0	0	6,300	6,300	6,300
115,737	Total: Expenditure	113,600	113,600	114,700	120,600	123,200	125,900
(115,737)	Recharges To Other Services	(113,600)	(113,600)	(114,700)	(120,600)	(123,200)	(125,900)
(115,737)	Total: Income	(113,600)	(113,600)	(114,700)	(120,600)	(123,200)	(125,900)

General Labour

Actual 2010/11 £	Details Of Expenditure	Original Estimate 2011/12 £	Approved Estimate 2011/12 £	Projected Outturn 2011/12 £	Original Estimate 2012/13 £	Forecast 2013/14 £	Forecast 2014/15 £
0	Total: General Labour	0	0	0	0	0	0
	Direct Full Time Equivalent Staff	3.0	3.0	3.0	3.0	3.0	3.0

This budget covers the work of the Council General Labour workforce. Their work includes fly tipping, emergency planning, street signs, public toilets and work for other units including Elections and Housing.

Human Resources

Actual 2010/11 £	Details Of Expenditure	Original Estimate 2011/12 £	Approved Estimate 2011/12 £	Projected Outturn 2011/12 £	Original Estimate 2012/13 £	Forecast 2013/14 £	Forecast 2014/15 £
87,058	Salaries	85,300	107,300	107,300	94,500	96,400	98,300
4,740	National Insurance	4,800	6,700	7,600	7,100	7,300	7,600
14,896	Superannuation	14,900	20,000	18,500	18,400	18,800	20,200
201	Overtime	0	0	0	0	0	0
2,907	Training Expenses	91,600	58,400	58,400	91,600	91,600	91,600
5,705	Other Employee Related Exp	2,100	2,100	4,200	2,100	2,100	2,200
115,508	Total: Employees	198,700	194,500	196,000	213,700	216,200	219,900
1,364	Repairs & Maintenance	0	0	0	0	0	0
1,364	Total: Premises	0	0	0	0	0	0
1,663	Car Allowances	1,800	1,800	1,800	1,800	1,800	1,800
189	Public Transport	300	300	300	300	300	300
96	Other Transport related Costs	200	200	200	200	200	200
1,949	Total: Transport	2,300	2,300	2,300	2,300	2,300	2,300
2,333	Printing, Stat. & Office Exp	2,600	2,600	2,600	2,600	2,600	2,600
195	Communications & Computing	200	200	200	200	200	300
222	Equipment, Furniture, Mats.	0	0	0	0	0	0
348	Subsistence and Conferences	200	200	200	200	200	200
685	Grants & Subscriptions	0	400	400	400	400	400
4,117	Software Licences	4,200	4,200	4,200	4,400	4,600	4,800
9	Books and Publications	300	900	900	300	300	600
417	Misc Insurance	400	400	400	400	400	400
8,324	Total: Supplies and Services	7,900	8,900	8,900	8,500	8,700	9,300
3,000	Consultancy	0	0	0	0	0	0
3,000	Total: Third Party Payments	0	0	0	0	0	0
16,059	Recharges from Other Services	17,000	17,000	17,000	8,500	8,700	8,500
5,777	Office Accommodation	5,700	5,700	5,700	4,900	5,000	5,100
1,915	Strategy And Customer Services	1,800	1,800	1,800	7,900	8,300	8,700
4,258	Information technology	3,800	3,800	3,800	6,300	6,400	6,600
0	Human resources	0	0	0	5,200	5,300	5,200
6,776	Financial Services	6,800	6,800	6,800	3,100	3,200	3,300
2,677	Legal	6,400	6,400	6,400	600	600	600
37,461	Total: Support Services	41,500	41,500	41,500	36,500	37,500	38,000
167,606	Total: Expenditure	250,400	247,200	248,700	261,000	264,700	269,500
(2,136)	Fees & Charges	(1,000)	(1,000)	(2,700)	(1,000)	(1,000)	(1,000)
(165,471)	Recharges To Other Services	(159,800)	(159,800)	(159,800)	(170,300)	(174,000)	(178,800)
(167,606)	Total: Income	(160,800)	(160,800)	(162,500)	(171,300)	(175,000)	(179,800)

Human Resources

Actual 2010/11 £	Details Of Expenditure	Original Estimate 2011/12 £	Approved Estimate 2011/12 £	Projected Outturn 2011/12 £	Original Estimate 2012/13 £	Forecast 2013/14 £	Forecast 2014/15 £
0	Total: Human Resources	89,600	86,400	86,200	89,700	89,700	89,700
	Direct Full Time Equivalent Staff	4.0	5.0	4.8	4.0	4.0	4.0

To provide professional Human Resource support and advice to aid the councils delivery of its key objectives through the responsible management of the councils resources. The unit also provides the corporate training of all officers and develops the Council's Workforce Development Strategy. The Council is IIP accredited and the unit is currently working towards the Council achieving re-accreditation.

Information And Communications Technology

Actual 2010/11 £	Details Of Expenditure	Original Estimate 2011/12 £	Approved Estimate 2011/12 £	Projected Outturn 2011/12 £	Original Estimate 2012/13 £	Forecast 2013/14 £	Forecast 2014/15 £
256,280	Salaries	246,500	242,900	232,200	153,600	156,700	159,800
18,266	National Insurance	16,300	16,100	18,200	10,600	11,000	11,400
50,391	Superannuation	48,100	47,400	42,800	29,600	30,300	32,800
9,113	Overtime	2,500	7,000	7,000	2,500	2,500	2,500
4,600	Training Expenses	0	1,000	1,000	0	0	0
5,057	Other Employee Related Exp	2,100	80,200	81,600	2,200	2,200	2,300
343,708	Total: Employees	315,500	394,600	382,800	198,500	202,700	208,800
1	Other Premises Related Expend	0	0	0	0	0	0
1	Total: Premises	0	0	0	0	0	0
3,517	Car Allowances	5,100	5,100	5,100	5,100	5,100	5,100
304	Public Transport	500	500	500	500	500	500
119	Other Transport related Costs	100	100	200	100	100	100
3,940	Total: Transport	5,700	5,700	5,800	5,700	5,700	5,700
48,394	Printing, Stat. & Office Exp	38,200	38,200	38,200	38,200	38,200	38,200
50,021	Communications & Computing	46,700	58,700	60,200	47,600	48,600	49,600
68	Subsistence and Conferences	0	0	200	0	0	0
1,765	Grants & Subscriptions	0	1,800	1,800	1,800	1,800	1,800
36,976	Software Purchases	15,000	15,000	15,000	15,000	15,000	15,000
26,769	Software Licences	26,000	26,000	26,000	38,000	38,000	38,000
101	Books and Publications	0	0	0	0	0	0
2,222	Misc Insurance	2,100	2,100	2,100	2,200	2,300	2,400
30	Misc Expenses	0	0	0	0	0	0
7,428	Disaster Recovery	7,400	7,400	7,400	7,400	7,400	7,400
9,357	GIS	15,000	15,000	15,000	0	0	0
183,131	Total: Supplies and Services	150,400	164,200	165,900	150,200	151,300	152,400
36,837	Consultancy	19,200	7,200	7,200	19,200	19,200	19,200
36,837	Total: Third Party Payments	19,200	7,200	7,200	19,200	19,200	19,200
673	Recharges from Other Services	1,100	1,100	1,100	2,800	2,900	2,900
24,306	Office Accommodation	24,400	24,400	24,400	20,600	21,000	21,400
691	Strategy And Customer Services	800	800	800	28,000	28,500	29,300
3,935	Human resources	3,800	3,800	3,800	3,800	3,900	4,000
11,883	Financial Services	11,600	11,600	11,600	8,900	9,100	9,400
2,228	Legal	0	0	0	1,300	1,400	1,400
43,716	Total: Support Services	41,700	41,700	41,700	65,400	66,800	68,400
21,281	Capital Charges	34,100	34,100	34,100	28,300	28,300	28,300
21,281	Total: Capital Charges	34,100	34,100	34,100	28,300	28,300	28,300
632,615	Total: Expenditure	566,600	647,500	637,500	467,300	474,000	482,800
(28,615)	Fees & Charges	(29,200)	(29,200)	(23,600)	(19,200)	(19,200)	(19,200)
(604,000)	Recharges To Other Services	(537,400)	(537,400)	(537,400)	(448,100)	(454,800)	(463,600)
(632,615)	Total: Income	(566,600)	(566,600)	(561,000)	(467,300)	(474,000)	(482,800)

Information And Communications Technology

Actual 2010/11 £	Details Of Expenditure	Original Estimate 2011/12 £	Approved Estimate 2011/12 £	Projected Outturn 2011/12 £	Original Estimate 2012/13 £	Forecast 2013/14 £	Forecast 2014/15 £
0	Total: Information & Communications T	0	80,900	76,500	0	0	0
	Direct Full Time Equivalent Staff	9.0	9.0	9.0	6.0	6.0	6.0

The Information and Communications Technology Unit provides, maintains and supports core information technology, communication technology, systems and software used by the Council, its officers and members both at Sleaford and other satellite sites. It also works in partnership with other Local Authorities to provide a Lincolnshire wide strategic approach to ICT provision, and hosts a range of ICT systems for other authorities and partners across the County.

Legal Services

Actual 2010/11 £	Details Of Expenditure	Original Estimate 2011/12 £	Approved Estimate 2011/12 £	Projected Outturn 2011/12 £	Original Estimate 2012/13 £	Forecast 2013/14 £	Forecast 2014/15 £
334	Grants & Subscriptions	0	0	0	0	0	0
334	Total: Supplies and Services	0	0	0	0	0	0
3,728	LCC Search Fees	3,000	3,000	3,000	3,000	3,000	3,000
291,872	Legal Advice Support	289,500	289,500	200,000	220,000	224,400	228,900
295,600	Total: Third Party Payments	292,500	292,500	203,000	223,000	227,400	231,900
10,374	Recharges from Other Services	10,800	10,800	10,800	2,700	2,700	2,800
25,436	Office Accommodation	25,800	25,800	25,800	17,200	17,600	17,900
5,520	Information technology	4,900	4,900	4,900	200	200	200
2,863	Financial Services	2,800	2,800	2,800	1,600	1,600	1,600
0	Legal	400	400	400	0	0	0
44,193	Total: Support Services	44,700	44,700	44,700	21,700	22,100	22,500
340,127	Total: Expenditure	337,200	337,200	247,700	244,700	249,500	254,400
0	Grants and Contributions	0	0	(21,000)	0	0	0
1,719	Fees & Charges	0	0	(1,100)	0	0	0
(341,846)	Recharges To Other Services	(337,200)	(337,200)	(337,200)	(244,700)	(249,500)	(254,400)
(340,127)	Total: Income	(337,200)	(337,200)	(359,300)	(244,700)	(249,500)	(254,400)
0	Total: Legal Services	0	0	(111,600)	0	0	0

Legal Services are to be provided through the Shared Legal Services partnership which is to be hosted by Lincolnshire County Council. The service supports all divisions and units of the Council and therefore advises on all issues covered by the Councils corporate objectives and priorities. The unit gives advice and support to members and officers. All contracts by the Authority with outside parties and agencies are formulated and concluded through this unit.

Lincs Shared Service Programme

Actual 2010/11 £	Details Of Expenditure	Original Estimate 2011/12 £	Approved Estimate 2011/12 £	Projected Outturn 2011/12 £	Original Estimate 2012/13 £	Forecast 2013/14 £	Forecast 2014/15 £
20,000	Other Third Party Payments	20,000	15,000	15,000	0	0	0
46,355	Other Contributions	0	0	0	0	0	0
66,355	Total: Third Party Payments	20,000	15,000	15,000	0	0	0
53,665	Recharges from Other Services	55,400	55,400	55,400	59,000	60,300	61,600
1,991	Office Accommodation	1,900	1,900	1,900	3,500	3,600	3,600
0	Strategy And Customer Services	0	0	0	100	100	100
3,347	Information technology	3,000	3,000	3,000	0	0	0
1,181	Human resources	1,100	1,100	1,100	0	0	0
1,990	Financial Services	1,900	1,900	1,900	1,300	1,300	1,300
1,453	Legal	1,000	1,000	1,000	1,200	1,300	1,300
63,626	Total: Support Services	64,300	64,300	64,300	65,100	66,600	67,900
129,981	Total: Expenditure	84,300	79,300	79,300	65,100	66,600	67,900
129,981	Total: Lincs Shared Service Programme	84,300	79,300	79,300	65,100	66,600	67,900

A programme to support the sub-regional partnership improvement and efficiency agenda.

Miscellaneous Expenses

Actual 2010/11 £	Details Of Expenditure	Original Estimate 2011/12 £	Approved Estimate 2011/12 £	Projected Outturn 2011/12 £	Original Estimate 2012/13 £	Forecast 2013/14 £	Forecast 2014/15 £
3,630	Other Employee Related Exp	3,500	3,500	3,500	3,700	3,700	3,800
3,630	Total: Employees	3,500	3,500	3,500	3,700	3,700	3,800
114	Car Allowances	0	0	0	0	0	0
114	Total: Transport	0	0	0	0	0	0
1	Printing, Stat. & Office Exp	0	0	0	0	0	0
24	Communications & Computing	0	0	100	100,000	100,000	100,000
370	Subsistence and Conferences	0	0	0	0	0	0
275	Grants & Subscriptions	0	300	1,400	300	300	300
(44,084)	Other Supplies & Services	5,200	5,200	5,200	5,200	5,200	5,200
42,808	Discretionary Rate Relief	45,600	45,600	45,600	46,500	47,400	48,300
7,200	Efficiency Initiatives	0	0	0	0	0	0
6,782	Misc Insurance	0	0	0	0	0	0
(3,097)	Misc Expenses	3,000	3,000	3,000	3,000	3,000	3,000
10,278	Total: Supplies and Services	53,800	54,100	55,300	155,000	155,900	156,800
550	Consultancy	0	0	0	0	0	0
80	Other Third Party Payments	0	19,300	19,300	0	0	0
2,660	Shredding Contract	2,800	2,800	2,800	2,800	2,800	2,800
(1,530)	Court Costs	0	0	0	0	0	0
19,522	LCC Procurement	20,000	20,000	15,600	15,600	15,600	15,600
11,145	Contribution TO LSP	10,900	10,900	10,900	9,700	9,500	9,700
169	Other Contributions	0	0	0	0	0	0
32,596	Total: Third Party Payments	33,700	53,000	48,600	28,100	27,900	28,100
12,152	Recharges from Other Services	12,200	12,200	12,200	15,600	16,100	15,500
4,447	Office Accommodation	4,300	4,300	4,300	4,200	4,300	4,300
431	Strategy And Customer Services	0	0	0	0	0	0
12,832	Financial Services	12,500	12,500	12,500	6,400	6,600	6,800
7,879	Legal	16,400	16,400	16,400	3,900	4,000	4,100
37,742	Total: Support Services	45,400	45,400	45,400	30,100	31,000	30,700
245,798	Capital Charges	0	0	0	0	0	0
245,798	Total: Capital Charges	0	0	0	0	0	0
330,157	Total: Expenditure	136,400	156,000	152,800	216,900	218,500	219,400
(64,039)	Grants and Contributions	0	0	0	0	0	0
(1,195)	Fees & Charges	0	0	0	0	0	0
(394)	Other Income	0	0	0	0	0	0
(65,628)	Total: Income	0	0	0	0	0	0

Miscellaneous Expenses

Actual 2010/11 £	Details Of Expenditure	Original Estimate 2011/12 £	Approved Estimate 2011/12 £	Projected Outturn 2011/12 £	Original Estimate 2012/13 £	Forecast 2013/14 £	Forecast 2014/15 £
264,530	Total: Miscellaneous Expenses	136,400	156,000	152,800	216,900	218,500	219,400

This budget covers the costs of many activities that cannot be conveniently fitted within another budget, such as Discretionary Rate Relief. The items included within this budget contribute to the responsible administration and management of the Council's resources.

Non Distributable Costs

Actual 2010/11 £	Details Of Expenditure	Original Estimate 2011/12 £	Approved Estimate 2011/12 £	Projected Outturn 2011/12 £	Original Estimate 2012/13 £	Forecast 2013/14 £	Forecast 2014/15 £
552,000	National Insurance	0	0	0	0	0	0
(5,540,913)	Other Employee Related Exp	34,700	34,700	34,700	35,200	35,300	35,900
(4,988,913)	Total: Employees	34,700	34,700	34,700	35,200	35,300	35,900
2	Printing, Stat. & Office Exp	0	0	0	0	0	0
2	Total: Supplies and Services	0	0	0	0	0	0
92	Strategy And Customer Services	200	200	200	0	0	0
5,580	Financial Services	5,400	5,400	5,400	900	900	1,000
5,673	Total: Support Services	5,600	5,600	5,600	900	900	1,000
(4,983,239)	Total: Expenditure	40,300	40,300	40,300	36,100	36,200	36,900
(179)	Fees & Charges	0	0	0	0	0	0
(179)	Total: Income	0	0	0	0	0	0
(4,983,417)	Total: Non Distributable Costs	40,300	40,300	40,300	36,100	36,200	36,900

This budget comprises those costs for which no service benefits directly e.g. the pension charges for 'added' years and early retirement.

Partnership NK

Actual 2010/11 £	Details Of Expenditure	Original Estimate 2011/12 £	Approved Estimate 2011/12 £	Projected Outturn 2011/12 £	Original Estimate 2012/13 £	Forecast 2013/14 £	Forecast 2014/15 £
37,474	Other Contributions	38,200	38,200	27,300	27,400	27,600	27,900
37,474	Total: Third Party Payments	38,200	38,200	27,300	27,400	27,600	27,900
76,314	Recharges from Other Services	60,100	60,100	60,100	44,300	45,000	46,000
286	Office Accommodation	200	200	200	3,600	3,600	3,700
0	Strategy And Customer Services	0	0	0	9,200	9,600	10,100
1,643	Information technology	1,500	1,500	1,500	500	500	500
1,574	Human resources	0	0	0	900	1,000	1,000
2,855	Financial Services	2,800	2,800	2,800	2,800	2,900	2,900
0	Housing Property Services	0	0	0	6,100	6,300	6,400
113	Legal	0	0	0	100	100	100
82,785	Total: Support Services	64,600	64,600	64,600	67,500	69,000	70,700
120,259	Total: Expenditure	102,800	102,800	91,900	94,900	96,600	98,600
120,259	Total: Partnership NK	102,800	102,800	91,900	94,900	96,600	98,600

The budget supports the delivery of projects conducted through PartnershipNK and the production of the Community Plan for North Kesteven. This is a partnership made up of the public, community and voluntary sections working in North Kesteven to deliver services to meet the needs of the local people. The service is led by the Partnerships Manager supported by one part time Assistant Partnership Officer. These costs are shown in the Memorandum Account in the back of the budget. There has been an agreement with Lincolnshire County Council and Lincolnshire Police Authority that the income generated by reducing the council tax discount on 'second homes' from 50% to 10% is to be used on progressing the projects developed through PartnershipNK.

Post Room

Actual 2010/11 £	Details Of Expenditure	Original Estimate 2011/12 £	Approved Estimate 2011/12 £	Projected Outturn 2011/12 £	Original Estimate 2012/13 £	Forecast 2013/14 £	Forecast 2014/15 £
26,828	Salaries	26,600	24,600	24,300	26,100	26,600	27,200
909	National Insurance	800	800	1,100	1,300	1,300	1,400
3,811	Superannuation	3,800	3,800	2,600	3,700	3,800	4,000
2,835	Overtime	1,500	1,500	4,000	1,500	1,500	1,500
283	Training Expenses	0	100	100	0	0	0
190	Other Employee Related Exp	700	700	700	700	800	800
34,857	Total: Employees	33,400	31,500	32,800	33,300	34,000	34,900
5,668	Printing, Stat. & Office Exp	3,300	3,300	4,300	69,400	69,400	69,400
24	Communications & Computing	0	0	0	0	0	0
242	Equipment, Furniture, Mats.	0	0	0	0	0	0
1,061	Software Licences	900	900	0	900	1,000	1,000
4	Misc Insurance	0	0	100	0	0	0
1,576	Rental of Machines	2,100	2,100	500	2,100	2,100	2,100
8,575	Total: Supplies and Services	6,300	6,300	4,900	72,400	72,500	72,500
54,345	Recharges from Other Services	60,500	60,500	60,500	59,400	60,900	57,400
10,380	Office Accommodation	10,500	10,500	10,500	7,400	7,500	7,700
3,544	Information technology	3,200	3,200	3,200	1,400	1,400	1,400
1,574	Human resources	1,500	1,500	1,500	1,900	1,900	2,000
1,171	Financial Services	1,100	1,100	1,100	1,200	1,300	1,300
2,165	Legal	25,100	25,100	25,100	1,800	1,900	1,900
73,180	Total: Support Services	101,900	101,900	101,900	73,100	74,900	71,700
116,612	Total: Expenditure	141,600	139,700	139,600	178,800	181,400	179,100
(1,543)	Fees & Charges	(1,300)	(1,300)	(1,300)	(1,300)	(1,300)	(1,300)
(115,069)	Recharges To Other Services	(140,300)	(140,300)	(140,300)	(177,500)	(180,100)	(177,800)
(116,612)	Total: Income	(141,600)	(141,600)	(141,600)	(178,800)	(181,400)	(179,100)
0	Total: Post Room	0	(1,900)	(2,000)	0	0	0
	Direct Full Time Equivalent Staff	2.1	2.1	2.1	2.1	2.1	2.1

The Post Room supports all Divisions and Units within the Council, including provision of the corporate postage service.

Register Of Electors

Actual 2010/11 £	Details Of Expenditure	Original Estimate 2011/12 £	Approved Estimate 2011/12 £	Projected Outturn 2011/12 £	Original Estimate 2012/13 £	Forecast 2013/14 £	Forecast 2014/15 £
46,339	Salaries	42,700	42,700	47,100	42,400	43,300	44,100
2,620	National Insurance	2,700	2,700	3,200	2,900	3,000	3,000
8,627	Superannuation	8,300	8,300	8,600	8,300	8,400	9,000
626	Training Expenses	0	100	100	0	0	0
24,229	Other Employee Related Exp	21,700	21,700	24,800	21,700	21,700	21,700
82,441	Total: Employees	75,400	75,500	83,800	75,300	76,400	77,800
6	Car Allowances	0	0	0	0	0	0
244	Public Transport	0	0	100	0	0	0
251	Total: Transport	0	0	100	0	0	0
16,302	Printing, Stat. & Office Exp	14,600	14,100	22,500	24,600	24,600	24,600
529	Equipment, Furniture, Mats.	0	0	0	0	0	0
164	Subsistence and Conferences	100	100	200	100	100	100
5,884	Software Licences	5,500	5,500	5,500	5,800	6,100	6,400
230	Books and Publications	300	300	300	300	300	300
208	Misc Insurance	200	200	200	200	200	200
35	Misc Expenses	0	0	0	0	0	0
765	Advertising	0	500	500	0	0	0
24,118	Total: Supplies and Services	20,700	20,700	29,200	31,000	31,300	31,600
83,544	Recharges from Other Services	77,800	77,800	77,800	81,100	83,000	84,000
8,706	Office Accommodation	8,800	8,800	8,800	8,800	9,000	9,200
39	Strategy And Customer Services	0	0	0	6,300	6,400	6,400
13,322	Information technology	11,900	11,900	11,900	9,600	9,800	9,900
787	Human resources	800	800	800	900	1,000	1,000
1,362	Financial Services	1,400	1,400	1,400	1,200	1,200	1,200
745	Legal	0	0	0	100	100	100
108,505	Total: Support Services	100,700	100,700	100,700	108,000	110,500	111,800
215,315	Total: Expenditure	196,800	196,900	213,800	214,300	218,200	221,200
(143)	Fees & Charges	(100)	(100)	(100)	(100)	(100)	(100)
(2,190)	Other Income	(1,000)	(1,000)	(2,200)	(1,000)	(1,000)	(1,000)
(128,562)	Recharges To Other Services	(91,700)	(91,700)	(91,700)	(129,100)	(131,300)	(133,400)
(130,895)	Total: Income	(92,800)	(92,800)	(94,000)	(130,200)	(132,400)	(134,500)
84,419	Total: Register Of Electors	104,000	104,100	119,800	84,100	85,800	86,700
	Direct Full Time Equivalent Staff	2.0	2.0	2.0	2.0	2.0	2.0

Electoral Services support the election and democratic process and ensure Parliamentary, European Parliamentary, County, District, Parish elections, by-elections and referenda are run effectively. It is responsible for carrying out Community Governance (Parish) reviews and also conducting Polling District and Polling Places reviews. The unit maintains the Register Of Electors through monthly updates and the annual canvass and the absent voting lists by issuing and administrating postal, postal proxy and proxy vote applications. The section holds all the Member, District and Parish Council register of interests and the code of conduct declarations on behalf of the Monitoring Officer. It is also the Election Commission's & Cabinet Office's primary contact for conducting parliamentary Boundary Reviews.

Strategy And Transformation

Actual 2010/11 £	Details Of Expenditure	Original Estimate 2011/12 £	Approved Estimate 2011/12 £	Projected Outturn 2011/12 £	Original Estimate 2012/13 £	Forecast 2013/14 £	Forecast 2014/15 £
58,908	Salaries	59,600	59,600	65,700	220,000	226,100	232,300
5,159	National Insurance	5,700	5,700	6,600	18,600	19,100	19,800
11,487	Superannuation	11,600	11,600	12,800	42,900	44,100	47,600
1,415	Training Expenses	0	200	200	0	0	0
860	Other Employee Related Exp	400	400	400	400	400	400
77,829	Total: Employees	77,300	77,500	85,700	281,900	289,700	300,100
2,340	Car Allowances	2,200	2,200	2,200	2,200	2,200	2,200
104	Public Transport	400	400	700	400	400	400
93	Other Transport related Costs	200	200	200	200	200	200
2,538	Total: Transport	2,800	2,800	3,100	2,800	2,800	2,800
77	Printing, Stat. & Office Exp	100	100	100	100	100	100
390	Communications & Computing	300	300	300	300	300	300
72	Equipment, Furniture, Mats.	0	0	0	0	0	0
40	Subsistence and Conferences	500	500	700	500	500	500
131	Books and Publications	100	100	100	100	100	100
104	Misc Insurance	100	100	100	100	100	100
10	Misc Expenses	0	0	0	0	0	0
825	Total: Supplies and Services	1,100	1,100	1,300	1,100	1,100	1,100
11,910	Recharges from Other Services	13,700	13,700	13,700	100	100	100
2,625	Office Accommodation	2,600	2,600	2,600	2,700	2,800	2,800
23,951	Information technology	21,300	21,300	21,300	4,300	4,300	4,400
394	Human resources	400	400	400	500	500	500
870	Financial Services	800	800	800	800	800	800
0	Legal	7,500	7,500	7,500	0	0	0
39,749	Total: Support Services	46,300	46,300	46,300	8,400	8,500	8,600
120,941	Total: Expenditure	127,500	127,700	136,400	294,200	302,100	312,600
(120,941)	Recharges To Other Services	(127,500)	(127,500)	(127,500)	(294,200)	(302,100)	(312,600)
(120,941)	Total: Income	(127,500)	(127,500)	(127,500)	(294,200)	(302,100)	(312,600)
0	Total: Strategy And Transformation	0	200	8,900	0	0	0
	Direct Full Time Equivalent Staff	1.0	1.0	1.0	6.0	6.0	6.0

The Strategy and Transformation unit is responsible for leading the development of the Councils strategy, vision, and priorities for the future, as well as continually scrutinising, reviewing and improving ways of working in the Council to ensure efficient and effective processes supported by robust, integrated and innovative technology, which ultimately enables the Council to provide high quality, value for money services.

budgetnk^o

This is a North Kesteven District Council Service